

Japan	100.00	Germany	100.00	France	100.00
Italy	100.00	Spain	100.00	UK	100.00
Belgium	100.00	Netherlands	100.00	Sweden	100.00
Denmark	100.00	Portugal	100.00	Greece	100.00
Finland	100.00	Ireland	100.00	Austria	100.00
Switzerland	100.00	Canada	100.00	USA	100.00
South Africa	100.00	India	100.00	China	100.00
Japan	100.00	Germany	100.00	France	100.00
Italy	100.00	Spain	100.00	UK	100.00
Belgium	100.00	Netherlands	100.00	Sweden	100.00
Denmark	100.00	Portugal	100.00	Greece	100.00
Finland	100.00	Ireland	100.00	Austria	100.00
Switzerland	100.00	Canada	100.00	USA	100.00
South Africa	100.00	India	100.00	China	100.00

## World news

### Waldheim fails to get absolute majority

Kurt Waldheim, former UN secretary-general and a controversial candidate in Austria's presidential election, narrowly failed to win an absolute majority in last Sunday's election, but the result is a major blow to the ruling Socialist Party.

Waldheim won 49.8 per cent of the vote, putting him well ahead of Franz Vranitzky, his Socialist rival, with 43.5 per cent of the vote. A second round of voting will now have to take place at the latest on June 8.

Allegations that Waldheim was implicated in Nazi atrocities in the Balkans have fuelled an international controversy. The Socialist Government has launched a judicial inquiry into the matter, and has strongly hinted that it will downgrade its relations with Austria if Waldheim wins next month's runoff election. Page 3

### Portuguese crash

A train crash at Povo da Santa Iria, northeast of Lisbon, led to 14 deaths and about 80 injuries.

### Peru assassination

Guerrillas hurling two grenades assassinated Carlos Ponce, a Peruvian non-administrator as he was leaving his home in Lima.

### Sudan agreement

Sudan's political parties appeared to have reached agreement on the formation of the new national Government which will formally take over power from General Sudani's military council today.

### Turkish shake-up

Turkey's Nationalist Democratic Party, once the favourite party to win the 1983 general election, has dissolved itself as a prelude to a political shake-up on the country's right. Page 2

### Sikh reprisals

Sikh extremists shot dead six people and wounded eight in Punjab in the latest reprisals for a police raid on the Golden Temple in Amritsar. Page 2

### Swedes expelled

Czechoslovakia ordered the expulsion of two Swedish diplomats from Prague. The move was a direct retaliation for Sweden's decision to expel five Czechoslovak citizens, including four diplomats, suspected of espionage. Page 3

### Belgian strike

Coal miners defied their trade unions and stayed on strike at four of Belgium's five pits as the rest of the country prepared itself for a 24-hour public service strike against planned austerity measures. Page 3

### Assad in Jordan

Syrian President Hafez al-Assad arrived in Amman on a state visit, marking a new stage in reconciliation between the neighbouring states which almost went to war in 1980. Page 2

### Dominican violence

President Salvador Jorge Blanco of the Dominican Republic cancelled a planned trip to the inauguration of Costa Rican President-elect Oscar Arias this week after the deaths of two people in his country in pre-election violence.

### New Silkwood trial

More than 11 years after Karen Silkwood's death, the US Supreme Court cleared the way for a new trial on whether the Kerr-McGee Corp must pay millions of dollars in damages for her radiation injuries. Damages were sought after it was discovered that Silkwood had suffered radiation contamination.

### Third World Prize

African National Congress president Oliver Tambo accepted the annual \$100,000 Third World Prize and medal on behalf of jailed black nationalist leader Nelson Mandela and his wife.

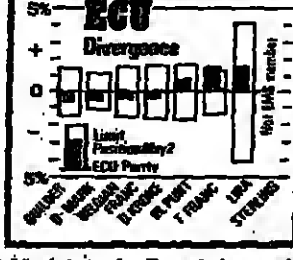
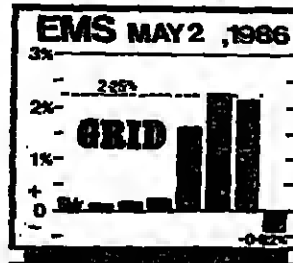
## Business summary

### US bank will pay \$264,000 penalty

FIRST BOSTON, US investment bank and securities trading company, has agreed to pay a \$264,000 penalty as part of a settlement of an insider trading case brought by the Securities and Exchange Commission.

The company also agreed to give up about \$132,000 in alleged profits from the transaction involving its holding in Cigna, the large US insurance group. Page 24

EUROPEAN Monetary System: There was little overall change in the EMS last week with trading affected by May Day holidays. The D-Mark and Dutch guilder remained at the bottom of the system. There was speculation, however, that with the end of funds moving from the



D-Mark into the French franc after the recent alignment, the D-Mark may start to improve, putting pressure on an already weak Belgian franc. The French franc remained the strongest currency despite a small reduction in French money market intervention rates.

The chart shows the two constraints on the European Monetary System exchange rates. The upper grid, based on the constant convertibility in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from the European Currency Unit (ECU), itself a basket of European currencies.

WALL STREET: At 3pm the Dow Jones industrial average was 15,735, higher at 1,790.43. Page 38

FRANKFURT: Stocks fell on uncertainty ahead of the Tokyo summit outcome. The Commerzbank lost 28.4 to 2,109.9 in this trading. Page 38

TOKYO was closed for a national holiday. Looking to the Summit for a guide. Page 38

LONDON was closed for a bank holiday.

GOLD: In New York the Comex June settlement was \$344.20.

RUBBER: Officials from 33 countries gathered in Geneva to resume talks on a new price stabilisation pact for rubber. Page 8

BANCO Commercial Portugal, first privately owned commercial bank to be established in Portugal since the 1975 revolution, opened its first two branches in Lisbon and Oporto.

SAATCHI & SAATCHI, advertising agency, is understood to be in talks with Ted Bates of the US which could lead to the creation of the world's largest advertising agency. Page 20

BURNS PHILP, Australian food group, paid £12.75/share for US \$17.75m (\$128m) for its yeast and vinegar operations. Page 22

FIAT chairman Gianni Agnelli said his family was ready to buy the 15.19 per cent stake in Fiat held by the Libyan Arab Foreign Investment Company. Page 20

HOLDBANK, Swiss group which operates one of the world's three largest cement businesses, increased its net consolidated earnings by 33.9 per cent to SFr 187m (\$91.8m) in 1985. Page 21

CATHAY PACIFIC: Over a third of applicants for a stake in the Hong Kong airline are to be allotted shares. The offer was over-subscribed almost 33 times. Page 24

## Leaders see prospect for further round of interest rate cuts

# Summit agrees to strengthen links on economic policies

By Philip Stephens, Economics Correspondent, in Tokyo

GOVERNMENTS of the seven leading industrial nations agreed yesterday to strengthen the international co-ordination of economic policies and indicated that they see the prospect of a further round of interest rate cuts.

Meeting on the second day of the Tokyo Economic Summit, the Seven also agreed to broaden the scope of consultations by the Group of Five (G5) governments to include participation by Italy and Canada. The Group of Five - the US, Japan, West Germany, France and Britain - framed last September's Plaza Accord push down the value of the dollar.

Mr James Baker, the US Treasury Secretary, said that the improved co-ordination would build on the Plaza agreement as a means of improving the functioning of the exchange rate system. This has been a long day but a very good day for improved international economic co-operation Mr Baker told a news conference.

Mr Baker, however, rejected a call from his Japanese counterpart, Mr Noboru Takeshita, for joint central bank intervention to prevent a

Mr P.W. Botha, the South African President, is understood to have sent a personal letter to each head of state at the Tokyo summit urging them to acknowledge publicly that reform is taking place in South Africa. Page 20

Further dollar slide and reaffirmed that the Washington Administration has no target for its value against other currencies.

The second stronger co-ordination, to be outlined in a communiqué published today says that joint monitoring of economic policies by the main industrial nations should be based on a range of indicators.

Mr Nigel Lawson, the UK Chancellor of the Exchequer, said the indicators would range from growth and inflation, to money supply, growth, reserves, and interest and exchange rates.

The draft communiqué approved yesterday also says that in conducting multilateral surveillance of economies the industrial nations

will urge finance ministers to "provide their best efforts to reach an understanding on appropriate remedial measures, whenever there were significant deviations from an intended course."

It recommends that remedial action should focus first on underlying policy fundamentals while "reaffirming the 1983 Williamsburg commitment to intervene in currency exchange markets when to do so would be helpful."

Mr Lawson said that the summit agreement did not mark a "leap forward" from the agreement on closer co-ordination at last month's meeting of the International Monetary Fund, although it would give added impetus to the process.

West Germany and Japan also played down the significance of the agreement, indicating that they had accepted the form of words in the communiqué only after the US had dropped a demand that the indica-

Continued on Page 20

Details, Page 2; Editorial comment, Page 18; Lex, Page 20; Looking for a guide, Page 38

# Tokyo nations adopt anti-terrorism code

By Jurek Martin and Reginald Dale in Tokyo

THE SEVEN leading industrialised nations yesterday pledged to make maximum efforts to fight international terrorism, but stopped short of agreeing on the total economic isolation of Libya long sought by the US.

Their declaration on terrorism, the highlight of the first full day of the Tokyo summit, identified Libya by name as a supporter and sponsor of terrorism, despite initial reservations by some of the US's allies.

It laid out six mostly diplomatic and political actions that the summit nations, and preferably others, could take against terrorist nations and was hailed by the US and Britain as the strongest Western stand so far.

Mr George Shultz, the US Secretary of State, and other US officials said that Washington's next step would be to pull American oil companies out of Libya. One US official said that the company's licences would not be renewed after June 30.

Concluding the summit's political agenda, the leaders of the seven nations - the US, the UK, France, West Germany, Italy, Canada and

Japan - also called for a new international convention requiring information exchanges on nuclear accidents and emergencies, and lamented the Soviet Union's failure to provide such information after last week's Chernobyl disaster.

The declaration, however, made no mention of any linkage between Moscow's handling of Chernobyl and the Soviet commitment to verifiable arms control, as the UK and some other countries had wanted.

The relative toughness of the terrorism declaration owed much to the personal intervention of Mrs Margaret Thatcher, the British Prime Minister. She had insisted in yesterday morning's session that an earlier, weaker draft which the US had indicated it could accept, be strengthened.

The final text was welcomed by Mr Shultz as "terrific, strong and positive." He said it sent a message to Col Muammar Gaddafi, the Libyan leader, which read: "You've had it, pal, you're isolated."

Sir Geoffrey Howe, his British counterpart, felt that the inclusion of the US and Canada, and especial-

ly, Japan, in a joint declaration significantly expanded the consensus already reached inside the European Community.

The six measures are:

- A ban on arms exports.
- Restricting, reducing and possibly closing diplomatic and other official missions.
- Improved extradition procedures.
- Stricter immigration and visa requirements.
- The closest possible co-operation between police and security services.
- Denial of entry to terrorist suspects, including diplomats, banned from one of the seven countries.

There was no mention of a reduction in imports of Libyan oil, which President Reagan has urged on both Italy and West Germany in the past two days.

France and Japan expressed reservations about the legal competence of the seven to dictate such steps. But British officials empha-

## Benetton profits up record 140%

By Alan Friedman in Venice

BENETTON, the Italian casual clothes producer, which has been growing rapidly in recent years, yesterday announced plans to open nearly 800 shops in 1986, almost all of them outside of Italy.

The ambitious opening programme, which would bring the total number of Benetton outlets in 57 countries to 4,000, was announced with record Benetton results for 1985.

The company's consolidated net profit jumped by 140 per cent to £800m (\$940m) last year, on group sales of £2,800m, up by 35 per cent.

The level of sales last year, which is more than double that of 1982, makes Benetton for the first time Italy's largest clothing manufacturer, overtaking GFT of Turin.

Benetton, which is 100 per cent owned by the Benetton family, is planning to enter the Milan stock market next month with its first-ever share issue. The equity offer is expected to raise about £150m and will be part of a larger operation also involving the issue of two equity-linked bonds. About 30 per cent of the Milan share issue is likely to be offered to non-Italian investors.

By far the most ambitious part of

Year	Turn-over	Net profit	Total sales
1983	430	13.2	2,250
1984	652.4	40	2,200
1985	670.2	96.2	2,200
1986 (forecast)	1,050	110	4,000

Benetton's 1986 store-opening plan will be the US where the company opened its first shop only four years ago and today has a total of 438. Benetton says it expects to reach 800 shops by the end of the year, an increase of 181 this year. In the UK, where there are 214 shops, the plan is to have 285 by the year-end and 325 shops by December 1987.

The Benetton success formula appears to be based on the company's ability to combine fashion with industry, using computer-aided designs and thousands of piece-workers to make brightly coloured sweaters and other clothes. The shops are not owned by Benetton, but must obtain Benetton approval to open and must be decorated to Benetton rules and with Benetton-

chosen furniture, and must sell only Benetton clothes, which are supplied from factories in Italy, Spain, France, Scotland and the US.

Benetton expects to follow this year's programme with the opening of an additional 500 shops in 1987.

Mr Luciano Benetton, chairman of the group, said in Venice yesterday that he was hoping to expand in Japan from 56 shops at present to 220 shops by 1989. He also said there were plans to open shops in India and discussions were in progress with China, the Soviet Union and the Philippines. Mr Benetton said the group was hoping to develop a foothold in Eastern Europe based on recently-opened outlets in Hungary, Yugoslavia and Romania.

The company said yesterday its net profit represented 11 per cent of turnover in 1985; one of the highest such margins in Italian industry. Benetton's net debt was £17.5bn at the year-end, equal to half of its capital base. About 60 per cent of 1985 turnover came from outside Italy, where Benetton had 1,810 shops, compared with 1,385 inside Italy.

Montedison results, Page 20

# Hopes rise for Afghanistan settlement

By William Dullforce in Geneva

HOPES for an agreement on the future of Afghanistan, to include withdrawal of Soviet troops, are cautiously blossoming with the resumption in Geneva yesterday of negotiations between Afghanistan and Pakistan.

The resignation of Mr Babrak Karmal from the leadership of the Afghan Communist Party on the eve of the resumption is interpreted by Western diplomats as signalling a desire in Moscow for a political settlement to the Afghan crisis, which arose when Soviet troops occupied Kabul, the Afghan capital, in December 1979.

That view is further strengthened by the announcement in Kabul that Gen. Nabilullah, 39, would succeed Mr Karmal, 57, as leader. Gen. Nabilullah, a tough and efficient former security chief, immediately said he would "reinforce the armed forces fighting the rebels."

His appointment is seen in Moscow as a guarantee that a friendly regime would continue to power in Kabul as part of a political settlement, according to diplomats in Moscow and Kabul.

The breaking of the procedural impasse that deadlocked the Afghan-Pakistan talks in Geneva last December is seen as a further indication.

"We can now go for the substance [which is] the linkage between the agreement on non-interference in Afghanistan and the withdrawal of troops," Mr Diego Cordovez, the United Nations mediator, said yesterday.

The Soviet Union and the US had given "unequivocal support" for a negotiated settlement, Mr Cordovez added. Over the past two months he has negotiated intensively in visits to Kabul, Islamabad, Moscow and Washington to obtain a resumption of the "proximity" talks between Afghanistan and Pakistan.

In these talks, Mr Sahabzada Yaqub-Khan, the Pakistani Foreign Minister, and Mr Shah Mohammed Dost, his Afghan counterpart, do not meet face to face but communicate through Mr Cordovez.

The Afghans' insistence that Pakistan should drop its refusal to recognise formally the Communist regime in Kabul led to the breakdown of the talks in December.

Kabul has now agreed that the "proximity" formula should continue to apply in the seventh round of negotiations, which opened yesterday.

The talks, which started in 1982, have already produced draft agreements on three of the four "instruments" to a settlement that would get the 115,000 Soviet troops out of Afghanistan and provide for the return of more than 4m refugees.

Two bilateral agreements between Afghanistan and Pakistan affirming the principle of non-interference in each other's affairs and providing for the voluntary return of the refugees with a detailed list of their rights and freedoms.

The third contains the texts of declarations in which the US and Soviet Union guarantee the terms of the settlement.

# Chernobyl reactor leaks 'almost sealed off'

By Patrick Cockburn in Moscow

THE LEAK of radiation at the Chernobyl reactor has been almost sealed off and radiation levels have fallen steeply, a senior Soviet official said yesterday.

Mr Boris Yeltsin, a non-voting member of the Politburo and head of the Communist Party in Moscow City, said in Hamburg that "further leaks from the reactor have almost been stopped." The cloud of radioactivity over the plant was beginning to disappear and a new one had not formed.

The radiation in the area around the Chernobyl plant had dropped to slightly above 100 roentgens an hour compared with 200 roentgens last Friday, said Mr Yeltsin, who is in Hamburg for the West German Communist Party Congress.

He added that the contaminated

soil around the Chernobyl reactor, destroyed in an accident on April 26, was being decontaminated by "radiological technology which neutralises radiation in the soil."

Mr Yeltsin has recently become the *de facto* spokesman for the Soviet Union to try to defuse concern abroad about the consequences of the Chernobyl accident, but his detailed information about operations to control the disaster have not been reported in the Soviet media. Soviet television and the press continue to say that western accounts of the accident are exaggerated.

Some 49,000 people had been evacuated from a 30-kilometre zone around the plant, according to Mr Yeltsin's account of the accident given over the weekend.

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## TOKYO SUMMIT

## Signs of disharmony mar efforts to agree on exchange rates

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

AS summit governments yesterday pledged enhanced co-ordination of economic policies to ensure that the present recovery is sustained, it was clear that the consensus on the immediate course of exchange rates was looking distinctly frayed.

Finance ministers from the seven leading industrial nations were putting the final touches to a communiqué which will commit them to widening international co-operation from exchange and interest rates to more fundamental economic policy issues.

The work was being described by Mr James Baker, the US Treasury Secretary, as building on last September's Plaza Agreement when the Group of Five took joint action to push down the value of the dollar.

If the governments are broadly agreed on the need to strengthen what finance ministers tend to call "mutual surveillance" of each other's economies, sharp divisions have emerged on an approach to current trends on the foreign exchange markets.

Mr Noburu Takeshita, Japan's

Finance Minister, found a plea to his colleagues for concerted intervention to avert a further rise in the value of the yen sharply rebuffed by Mr Baker. The US Treasury Secretary, who gave no sign of being ruffled by the recent sharp drop in the dollar's value, told his Japanese counterpart that the yen's fortunes would be left to "market forces".

Washington's view that even after the sharp devaluation of the dollar since September, the US current account deficit and the Japanese surplus will stick at about \$100bn and \$80bn respectively next year has left it far from sympathetic to calls for intervention.

Senior European officials at the summit said their conversations with the US Treasury Secretary had left them with the impression over time he would welcome some further dollar depreciation.

West Germany held back from an explicit request for joint action to push down the dollar but left the US in no doubt as to its concern over the speed of the dollar's decline.

"The dollar has fallen by 40

The tensions over exchange rates were not the only sign of disharmony at the talks among Finance Ministers. But when they

were not arguing about who should be in what group, there was some cause for optimism in other areas.

per cent against the yen and by 32 per cent against the D-mark since September," commented Mr Gerhard Stoltenberg, the West German Finance Minister. "That is enough," he added, pointing to the dangers of rising interest rates and inflation in the US if the dollar slides out of control.

The West German finance minister pointed out that those concerns were shared by Paul Volcker, the chairman of the US Federal Reserve. Mr Baker was unmoved.

"We don't see any evidence of that and we're not concerned about that and we don't think it will happen," he said.

Instead the US Treasury Secretary focused on his complaints that other industrial countries, particularly Japan

and West Germany, are not doing enough to speed up the pace of growth in their economies. An alternative to another dollar depreciation as a means of curbing the US trade deficit, Mr Takeshita, a contender for the leadership of Japan's governing party later this year, who has seen his popularity fall in inverse relationship to the yen's rise, made a series of calls for market stability.

By last night, however, it seemed that the most he would secure was an informal agreement from other finance ministers that they would stop "talking up" the yen and an oblique reference to intervention in today's communiqué.

The tensions over exchange rates were not the only sign of disharmony at the talks among finance ministers. Although the communiqué talks of a step forward in bringing Italy and Canada into the substantive deliberation of the Group of Five industrial nations, its drafting was frequently acrimonious.

On the first day of the summit an Italian spokesman told journalists that Mr Bettino Craxi, the Italian Prime Minister, was prepared to wait out of the sessions if an acceptable formula was not found to admit his government.

The compromise finally agreed—against the wishes of France and the European Commission—is a classic fudge.

Finance ministers of the seven summit nations will now meet more regularly but the Group of Five—the US, Japan,

West Germany, France and Britain—will also continue to hold their own meetings. The division of responsibility between the two groups is deliberately unclear. Mr Lawson said that the Five would continue to take charge of the monetary "surveillance" of economic policies which is central to enhanced co-operation. Canada and Italy would be called in when important decisions on tax, intervention, were to be taken.

Mr Lamberto Dini, the head of Italy's central bank, gave a totally different interpretation. Acknowledging that at times the monitoring of economic indicators ranging from GNP, to inflation to unemployment.

The language in today's communiqué will not be as firm as the US administration would have liked, but Mr Baker expressed himself well satisfied with the progress so far made.

If the indicators show that the policies adopted by one of the seven nations are not compatible with balanced and sustained growth, it will now be obliged to provide "its best efforts to reach an understanding on appropriate remedial measures".

When the ministers and heads of state of government were not arguing who should be in what

## Chernobyl victims offered assistance

THE TEXT of the Tokyo summit declaration on the Chernobyl nuclear accident reads:

"We, the Heads of State or Government of seven major industrial nations and the representatives of the European Community, are deeply concerned about the implications of the accident at the Chernobyl nuclear power station."

"We express our deep sympathy for those affected."

"We remain ready to extend assistance in particular medical and technical, as well as humanitarian."

"Nuclear power is, and properly managed, will continue to be an increasingly important source of energy. For each country the maintenance of safety and security is an international responsibility, and each country engaged in nuclear power generation has a responsibility for the safety of the design, manufacture, operation and maintenance of its installations. Each of our countries meets exacting standards."

"Each country, furthermore, is responsible for prompt provision of detailed and complete information on nuclear emergencies and accidents, in particular those with potential transboundary consequences."

"Each of our countries accepts that responsibility and we urge the Government of the Soviet Union, which did not do so in the case of Chernobyl, to provide urgently such information, as our and other countries have requested."

"We note with satisfaction the Soviet Union's willingness to undertake discussions this week with the Director General of the International Atomic Energy Agency (IAEA)."

"We expect that these discussions will lead to the Soviet Union's participation in the desired post-accident analysis."

"We welcome and encourage the work of the IAEA in seeking to improve international co-operation on the safety of nuclear installations, the handling of nuclear accidents and their consequences, and the provision of mutual emergency assistance."

"Moving forward from the relevant IAEA guidelines, we urge the early elaboration of an international convention committing the parties to report and exchange information in the event of nuclear emergencies or accidents."

"This should be done with the least possible delay."

Reuter

## Pledge to employ maximum efforts to fight terrorism

THE text of the Tokyo summit declaration on international terrorism said:

"1. We, the Heads of State or Government of seven major democracies and the representatives of the European Community, assembled here in Tokyo, strongly reaffirm our condemnation of international terrorism in all its forms, of its accomplices and of those, including governments, who sponsor or support it."

"We abhor the increase in the level of such terrorism since our last meeting and in particular its blatant and cynical use as an instrument of government policy. Terrorism has no justification. It spreads only by the use of contemptible means, ignoring the values of human life, freedom and dignity. It must be fought relentlessly and without compromise."

"2. Recognising that the continuing fight against terrorism is a task which the international community as a whole has to undertake, we pledge ourselves to make maximum efforts to fight against that scourge."

"Terrorism must be fought effectively through determined, tenacious, discreet and patient action combining national measures with international co-operation."

"Therefore, we urge all like-minded nations to collaborate with us, particularly in such international fora as the United Nations, the International Civil Aviation Organisation and the International Maritime Organisation."

3. We the Heads of State or

Government, agree to intensify the exchange of information on relevant facts on threats and potential threats emanating from terrorist activities and who sponsor or support them."

"4. We specify the following as measures open to any government concerned to deny to international terrorists the opportunity and the means to carry out their aims and to identify and deter those who perpetrate such terrorism."

"a refusal to export arms to states which sponsor or support terrorism;

"a strict limits on the size of the diplomatic and consular missions and other official bodies abroad of states which engage in such activities, control travel of members of such missions and bodies and, where appropriate, radical reductions in, or even closure of, such missions and bodies;

"a denial of entry to all persons, including diplomatic personnel, who have been expelled or excluded from one of our states on suspicion of involvement in international terrorism or who have been convicted of such a terrorist offence;

"a prompt extradition procedure within due process of domestic law for bringing to trial those who have perpetrated such acts of terrorism;

"a stricter immigration and visa requirements and procedures in respect of nationals of states which sponsor or support terrorism;

Reuter

## Thatcher bent on keeping legend alive

BY JUREK MARTIN AND REGINALD DALL

ONE OF the most important ancillary aspects of the summit is that they must play well in the participating countries in between. Leaders, to be brutal about it, have to be seen to be leading.

It is therefore inevitable and understandable that the British press here should be portraying this summit as a singular exercise in the leadership capabilities of Mrs Margaret Thatcher, the Prime Minister.

Everybody does it, and sometimes there is some mutual support. Mr George Shultz, the US Secretary of State, was even moved to gush that Mrs Thatcher was a "terrific leader," again indicating that the US is still looking for ways to reward the Prime Minister for her support over the raid on Libya.

The case for Mrs Thatcher, as outlined by her retinue, is that Britain went into the summit with four objectives and achieved all of them not always with help from the US (she was told to have been upset by the "feebleness" of some

American officials in the first drafting of the statement on terrorism).

The four goals were to reform the overall thrust of Western economic policy (not difficult), to generate discussion on agricultural surpluses and subsidies (the beginning of a long road to a final agreement), to bring a truce to terrorism and the Chernobyl disaster.

Whether by accident or design, the legend of her toughness was bolstered yesterday morning when cameras got a fleeting glimpse, in the course of a photo opportunity, of a scribbled message, apparently from Mr Charles Powell, her political private secretary, that the all night deliberations of the summit had produced a document on terrorism that was "pretty weak". It was, of course, sent back for redrafting, at her direction.

Mrs Thatcher came to Tokyo from a highly successful day in the South Korean military-industrial complex, in which she missed not a moment to proclaim the superiority of the free system of the West over the inherent secretiveness of the East.

Perhaps for fear of contamination, she even declined an offer to put her foot in North Korea while visiting Panmunjom in the demilitarised zone.

In fact what emerged in Tokyo was somewhat at variance with the message she seemed to be preaching in Seoul. Then she was said to have been talking about specifically linking Chernobyl with the question of the Soviet commitment to verifiable arms control.

Such a connection was notably absent from the summit declaration, perhaps because not all of her co-summittees shared her view, and perhaps because, in his discreet way, Sir Geoffrey Howe, the Foreign Secretary, counselled moderation.

But even Sir Geoffrey sounded positively Thatcherian when he spoke of the British role in "mobilising collective courage" at the summit, especially in influencing

Japan to go along with the terrorism statement.

Curiously, the one audience from which Mrs Thatcher received less than rave reviews was the hitherto adoring American press. Her mistake may have been to engage in what was close to an altercation with another doughty lady, Helen Thomas, doyenne of the White House press corps.

Mrs Thatcher told Ms Thomas not to exaggerate about terrorism—"all right, got the message," and tersely told the others not to ask questions during "photo opportunities."

Told at one point by Ms Thomas that she must be "feeling her oats," she seemed at first not to understand but then responded alarmingly, that she felt "peppy, bright-eyed and bushy tailed."

In that mood, she might spare a thought, or not, for her host, Mr Yasuhiro Nakasone, the Japanese Prime Minister, who does not seem to have had the happiest of summits, for all the fact that he is described as having been

an effective chairman.

He has endured a rocket attack by domestic radicals, been unable to stop the Americans from talking up the yen, and been obliged to sign a document which names Libya as a perpetrator of terrorism. That may well play in Peoria, but not in Nagoya.

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## Japanese embarrassed over breakdown of security measures

BY OUR FAR EAST EDITOR

HEADS may well roll in the Japanese establishment as a result of the failure of the authorities to prevent Sunday's rocket attack in the vicinity of the summit.

Yesterday, Japanese officials, among them Mr Shintaro Abe, the Foreign Minister, expressed regret for the incident. Sir Geoffrey Howe, his British counterpart commented that

the assault was a reminder of the current omnipresence of terrorism—a trapped foreign reaction of the summit.

Responsibility for the action was claimed yesterday by the radical left-wing group known as "Chukaku-ha" (or "middle class faction"), probably the best known indigenous dissident group.

It issued a statement that the Tokyo summit was "a war

conference." "Imperialist longing for a new world war should be executed," it went on. It said that "the warlord" (President Reagan) was "trampling on the rights of the Japanese peoples."

Japanese authorities, however, doubt that Chukaku-ha has any substantial foreign connections. Though born in the anti-American ferment of the 1960s, its targets and

rhetoric have been exclusively domestic—most notably against the Narita airport outside Tokyo and against what it sees as a militaristic Japanese Government.

The process of domestic recriminations are bound to be slow as foreign leaders have left. It is customary in Japan for somebody in authority to assume responsibility when something goes

wrong, though how far up the ladder an axe will fall is a matter of conjecture.

Nevertheless, it is indisputable that the Japanese Government has been embarrassed by the failure of the forces of law and order to prevent Sunday's assault. If the real purpose of Chukaku-ha was to shame the authorities, they appear to have succeeded.

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## OTHER OVERSEAS NEWS

## South Korean students battle police

BY STEVEN B. BUTLER IN SEOUL

VIOLENT clashes between thousands of South Korean students and police erupted over the week-end in the city of Incheon, forcing the cancellation of an opposition rally to promote democratic reform of the Constitution.

The fighting broke out after a week of rising confrontation on university campuses, threats to detain an opposition strategy of pressuring the government through a series of mass rallies, which previously were mainly peaceful.

It also marks a bitter turn of events for the New Korea

Democratic Party, which organised the rally, and signals a split between the moderate opposition and an increasingly extremist student movement.

Students turned their wrath in Saturday's clash not only against the government of the US and Korea, but also against the NKDP itself which they say is too accommodating. Riotous students and workers hurling an NKDP car as well as a police truck used for launching tear gas. They also started a fire that gutted the local headquarters of the ruling Democratic Justice Party.

In an unusual step, the state

broadcast system showed film clips of students savagely beating captured riot police and plainclothesmen with wooden clubs. Police reported that more than 100 police were injured.

Police detained more than 300 students and workers, and yesterday placed 129 under formal arrest. Police yesterday also declared two par-university student organisations, the Jominu and Minjumin which were said to be behind the rioting, to be precommunist, clearly

signaling a harsh crackdown in the cities.

Opposition leaders have accused police of provoking the clash by firing tear gas into a crowd which had assembled peacefully, a charge which police deny.

A rift in the opposition emerged early last week, when Mr Nim Dae-Jung led other dissident leaders in denouncing the government for not responding to government charges that opposition activities have encouraged extremism and violence.

Reuter

## Police in Bangladesh arrest 36

POLICE wielding bamboo batons dragged opposition party supporters from Bangladesh's largest mosque yesterday, beating and arresting three dozen people opposed to parliamentary elections this week, Reuter reports from Dhaka.

The incident at the Moslem country's foremost place of worship came after a prominent opposition leader was confined to her home by troops and police and an independent watchdog group accused the government of violating fair election practices.

The government denied that Begum Khatun Zia, leader of the Bangladesh National Party (BNP), had been arrested. It has, however, cracked down heavily on the party which is boycotting Wednesday's elections.

The police told Reuters police used their batons "to prevent illegal actions."

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## Nasa suffers third disaster of year

BY NANCY DUNNE IN WASHINGTON

AN eight-member committee convened yesterday to investigate the destruction on Saturday of a Delta rocket, an incident which has brought the US space programme to a virtual halt.

The rocket, which carried a \$57.5m (£37.5m) weather satellite, suddenly lost power shortly after its launch Saturday night, forcing Nasa, the US space agency, to destroy it as it veered towards populated areas. It was the third American space disaster this year and the fourth since last August.

Yesterday was to have been a day of celebration at Nasa, as the agency marked the 50th anniversary of the first US manned space flight. Instead, distraught officials are facing their worst time since Nasa's early days when a series of failures also dogged the agency and US technological pre-eminence seemed in doubt.

Officials said they had no idea what caused the abrupt failure of the Delta's engine but they raised the possibility of a stray radio signal and for the first time ever wondered aloud about sabotage. The Delta had been the most reliable US rocket, having failed only 11 times in

177 previous flights. Now it has been grounded, along with Titan rockets which suffered two explosions in August and last month, and the shuttle, grounded since the January 28 disaster.

The implications of the accident are far-reaching. Spying and military missions will be delayed for months, if not years, creating a weakness in US observation capability that may prevent a strategic defence agreement and delay or discredit the strategic defence initiative.

Senator Patrick Leahy, the ranking Republican on the Appropriations subcommittee which oversees Nasa budget, said yesterday that while the US is "not vulnerable today... we're really in a bind with so many unanswered questions and so many accidents" coming at once.

Other senators called for a total revision of Nasa's goals towards research and development, concentrating on military missions and forcing commercialisation of space. They will now turn to the more immediate question of finding more than \$5bn to pay for the four accidents.

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## Agip rejects Phillips oil field offer

By Fay Gjerstad in Oslo

THE Italian group Agip, one of two foreign oil companies offered a chance to increase its stake in a small Norwegian oil and gas field, Tommeliten, has refused. The other company, the French group Elf, announced its acceptance last week.

The extra shares became available earlier this year, when Phillips Petroleum, originally a 43 per cent partner on the field, relinquished its stake. It did not want to participate in a Nkr 4.8bn (£1.1m) field development proposed by the local stakeholder, Statoil.

Elf and Agip were given 60 days in which to decide whether they wanted to take on part of Phillips' share in proportion to their initial holdings.

Elf opted to boost its stake from 15 per cent to 20 per cent, thereby increasing its investment commitment from about Nkr 750m to nearly Nkr 1bn. Ag



## OVERSEAS NEWS

## Paris undeterred by Soviet nuclear disaster

BY DAVID MARSH IN PARIS

ELECTRICITE DE FRANCE has denied that the Chernobyl nuclear accident will have any impact on the operation of France's four older gas-cooled nuclear power reactors which, like the stricken Soviet plant, use graphite as a moderator.

However, France will make use of any information from the Soviet Union over the Chernobyl accident to improve, if necessary, security precautions in force in its gas-graphite reactors, which were built in the 1960s.

Depending on the overall performance of EDF's nuclear power, however, this could lead to a decision on economic grounds to close down the gas-graphite plants somewhat earlier than expected during the next few years.

Mr Pierre Tanuy, French utility's inspector-general for nuclear safety, said the four gas-graphite reactors would not be affected by the Chernobyl accident. Although they shared the common feature of graphite moderation, they used a completely different technology.

EDF says their gas-cooling system prevents the risk of fire which hit the Chernobyl plant. Additionally, any radioactive leak in the case of mishap would be held back from the atmosphere by the reactor's concrete screening.

EDF has more than 50 nuclear reactors in operation or under construction. Apart from the four gas-graphite plants and two fast breeder reactors, they are all pressurised water reactors, judged to be considerably safer than the older plants.

EDF already plans to phase out the gas-graphite reactors in coming years in line with the build-up of its overall nuclear network, where six further 1,300 Mw PWRs are due to come on stream in the next few years.

EDF officials say privately that this schedule of plant closures could be accelerated as a result of the Chernobyl disaster. The utility anyway looks like having more nuclear reactors than needed to meet electricity demand in France and neighbouring countries in the early 1990s.

The Chinon-A2 gas-graphite reactor which came on stream in 1965 was closed for good last year. Its sister reactor, which went on stream in 1966, on the same site in Loire south-west of Paris, has been out of action since May 1984 for internal repairs. Mr Jacques Leclerc, head of EDF's thermal production service, said any "complementary information" from the Soviet authorities over reactor safety would be taken into account when Chinon A-3 eventually resumed service.

## Belgian unions to strike today

By Paul Cheeswright in Brussels

BELGIANS expect to be without trains and buses, to see state schools closed, to go without mail and have a reduced television service today, when public sector unions stage a one-day strike against planned Government spending cuts.

The strike could spread into state-controlled industrial sectors like ship-building, but coal miners are returning to work after a fortnight's strike. The airports are likely to be closed. The union action is the biggest threat to the security of the centre-right coalition government of Mr Wilfried Martens since it won an increased majority at last October's general election.

Inside the Government the strike is seen as the last chance of the Socialist opposition to overturn the coalition. If the strike does not spread, officials believe the coalition is secure for the next three years.

Senior ministers are meeting at a chateau in the Brussels suburbs putting the last touches to a programme of budget pruning which will affect all sectors of official spending.

The programme, expected to be announced in the middle of the month, will cut BFR 200bn (£30bn) from the state's annual deficit of BFR 620bn.

Patrick Blum on round one of Austria's presidential election

## Waldheim deals blow to Socialists

DR KURT WALDHEIM, the former United Nations Secretary-General and a controversial candidate in Austria's presidential election, narrowly failed to win an absolute majority in Sunday's election. The result is nonetheless a major blow to the ruling Socialist Party. Dr Waldheim, although notionally an independent, is supported by the opposition People's Party.

If the trend away from the Socialists was repeated in a general election the People's Party could hope to have an absolute majority in parliament for the first time since the 1986 general election. Dr Alois Mock, the party's leader, said the outcome of the presidential election was "sensational".

Dr Waldheim, who fought against allegations of war-time Nazi connections, won 49.6 per cent of the vote putting him well ahead of Dr Kurt Steyrer, his Socialist rival, with 43.6 per cent of the vote. Ms Freda Meissner-Blau, the Green candidate, won 5.5 per cent of the vote and Mr Otto Serrin, on the far right, won 1.2 per cent. 89.5 per cent of those entitled to vote did so.

A second round of voting will take place at the latest by June 8. Dr Waldheim and Dr Steyrer said that they were pleased with the results but both found it difficult to hide

their disappointment—Dr Waldheim at having missed victory by only 16,500 votes and Dr Steyrer because of the lower than expected level of support for his candidature. Dr Steyrer suffered from the current unpopularity of the Socialist Party.

In the forthcoming weeks the Socialists are hoping to distance their candidate as much as possible from the Government and to play down the controversy over Dr Waldheim. Dr Steyrer's objective is to try to win some of the Green vote and to persuade about 5 per cent of those that abstained to vote for him this time round.

Socialist officials concede they had underestimated Dr Waldheim's combative and his ability to use the controversy to maximum advantage. Some felt that the Government's own intervention in support of Dr Steyrer had not been helpful.

"They are so far away from the people they don't really see what is going on in the country," one official said.

Either candidate may still win but Dr Steyrer's task is likely to prove the most arduous as he attempts to make up the ground lost to Dr Waldheim.

With few exceptions there was a clear swing away from the Socialists throughout Austria. Dr Waldheim appears to have made inroads among Socialist voters and to have



Waldheim: combative

swooped up the vote of supporters of the small right-wing Freedom Party, the junior partner in the coalition with the Socialists.

In Austrian presidential elections the individual personalities of the candidates matters more than in parliamentary elections. The controversy over Dr Waldheim's past as a soldier, Dr Steyrer said on Sunday night he was certain that the controversy had "played a positive role in Dr

Waldheim's favour."

Nevertheless, it remains that Dr Steyrer, as the Socialist Party's candidate and as a former minister closely associated with the government, did worse than any other Socialist candidate in a presidential contest since the war.

The socialist vote fell markedly in some of the party's heartlands including Vienna where Dr Steyrer won only 51.7 per cent of the vote compared to 58.6 per cent for the Socialist Party in the May 1983 general election. Dr Waldheim won 39.1 per cent of the vote compared to 33.6 per cent for the People's Party in 1983. Ms Freda Meissner-Blau, the Green candidate, won 8.2 per cent of the vote.

The prospect of another round of voting was greeted with little enthusiasm at Party headquarters. Dr Mock, leader of the People's Party supporting Dr Waldheim, has called for the election date to be brought forward, possibly to May 25, in order to put an end to what he describes as the ugliest election campaign in the country's post-war history.

The election timetable, however, remains in the Government's hands and it is unlikely that it will want to bring the date forward. The Socialists believe that with more time their own candidate will stand a better chance.

## Allegations prompt Israeli investigation

By Andrew Whitley in Jerusalem

THE Israeli Government has launched a judicial inquiry into the alleged Nazi past of Dr Kurt Waldheim, the leader in Sunday's first round of the Austrian presidential election. It strongly hinted yesterday that Israel will downgrade its relations with Austria if the former UN Secretary-General wins the run-off election.

If Dr Waldheim becomes president, "we will not take into account limits of diplomatic considerations in our reaction," Mr Shimon Peres, the Prime Minister, said yesterday.

In a further sign of the growing official Israeli involvement in an affair which shows no signs of diminishing, the Knesset yesterday set up its own committee to monitor the Government's handling of the Waldheim controversy.

In New York on Friday, Mr Yitzhak Shamir, the hard-line Foreign Minister, said that a Waldheim victory would be "a real tragedy from all points of view—political, diplomatic and human."

Government officials in Jerusalem moved yesterday to limit the damage caused by Mr Shamir's characteristically outspoken remarks.

## Swedes predict high rate of cancer cases

UP TO 8,000 Europeans could develop cancer because of radiation exposure from the nuclear plant disaster in the Ukraine, Swedish scientists said yesterday. Reuter reports from Stockholm.

The forecast was made by Sweden's Radiological Protection Institute as countries across Europe reported falling levels of radiation. No levels immediately dangerous to human life were found although some countries told farmers to take precautionary measures.

Mr Gunnar Bengtsson, head of the Swedish Institute, told a press conference that preliminary calculations suggested the number of people contracting cancer due to the April 26 accident at the Soviet reactor in Chernobyl would range from 80 to 8,000.

"Our estimates show that the Chernobyl disaster, as 1,000 times worse than the (US) Three Mile Island accident in 1979 as far as radiation is concerned," he told a news conference.

Mr Bengtsson said Sweden would be lightly affected, with a maximum of eight cancer cases forecast in the country over the next 40 years as a direct result of the Soviet accident.

He suggested that many more people may develop cancer in

the Ukraine and nearby parts of Eastern Europe due to radiation from Chernobyl, but did not elaborate.

Swedish scientists have compared radioactive fallout from the disaster to that of a 30-megaton atomic blast—more than 2,000 times stronger than the bomb dropped on Hiroshima in 1945.

Britain's National Radiological Institute said that readings in the air had dropped considerably since Saturday but that readings on the ground in Britain resulting from rain remained "significant" and were being watched.

Tests on milk have found radiation levels well within safety limits but the Government says it is taking every precaution and has stopped up the checks.

West Germany said yesterday it was setting up a working group to examine whether it could claim compensation from the Soviet Union for eventual damage to crops and fresh produce by fallout from the Chernobyl disaster.

Government spokesman Norbert Schafer told a news conference that a party of justice and agriculture ministry officials "will consider whether the government can sue the Soviet Union for eventual damage."

## Poll finds 60% of Swedes oppose nuclear power

BY KEVIN DONE IN STOCKHOLM

AS MANY AS 60 per cent of Swedes would vote against nuclear power if the country were to hold a new referendum on the issue according to an opinion poll taken in the wake of the Chernobyl nuclear disaster in the Soviet Union.

In a referendum held in 1980, 88.6 per cent of Swedes wanted a rapid phasing out of nuclear power by 1985.

Sweden is the only country in the world with a major nuclear power industry which is committed to phasing out nuclear energy. Nuclear power accounts for close to 50 per cent of Swedish electricity generation, but the Government is committed by the 1980 referendum to closing down the country's 12 reactors by the year 2010.

According to the opinion poll conducted by Sifo, the Swedish opinion research institute, only 26 per cent of Swedes would not vote in favour of nuclear power with 13 per cent undecided.

Resistance to nuclear power is particularly strong among women, where three out of four are now opposed to nuclear energy.

In a poll taken five years ago, one year after the referendum, Swedes were almost equally divided in their views with 45

A SHARP increase in public opposition to the expansion of nuclear power development in Sweden is indicated in the first opinion poll to be undertaken since the Chernobyl disaster, writes our Political Staff.

A Gallup survey of 488 people, carried out yesterday for the BBC's "This Week Next Week" programme and published in yesterday's Daily Telegraph, showed that 44 per cent believed Sweden should not expand its nuclear power system. Moreover, about 31 per cent said the UK should stop nuclear generation of electricity altogether.

per cent in favour of nuclear power and 42 per cent against. The nuclear power debate, which raged in Sweden during the second half of the 1970s and which led directly to the downfall of one government, has inevitably been rekindled by the Chernobyl disaster.

Czechoslovakia yesterday ordered the expulsion of two Swedish diplomats from Prague. The move was a direct retaliation against Sweden's decision last week to expel five Czechoslovakian citizens, including four diplomats, suspected of espionage.

## INSIGHT INTO CORPORATE STRATEGY

## IBJ: Internationalisation To Bank On

The Japanese financial system is in the throes of dramatic change as the Ministry of Finance deregulates and internationalises market segments hitherto strictly controlled. The Industrial Bank of Japan is the country's oldest and largest long-term credit bank and Japan's only bank with dual AAA/Aaa ratings.

Mr. Kunio Seki, General Manager of IBJ in London and Mr. Yoshiyuki Fujisawa, Managing Director of IBJ International, describe how their bank intends to play new markets created by liberalisation.

By Glenn Davis

Mr. Kunio Seki  
General Manager  
IBJ London BranchMr. Yoshiyuki Fujisawa  
Managing Director  
IBJ International Limited

that they reflect true market conditions."

IBJ's traditional expertise still commands a major role in the provision of long-term debt, even though other banks have become more aggressive in long-term finance. IBJ's loan portfolio increased by 15 per cent in 1984-85, 70 per cent of which was accounted for by long-term business.

Short-term rates have been partially deregulated since October 1985 and Mr. Seki sees this trend accelerating over the coming months. "We are hoping that the opening of the long-term market and the liberalisation of short-term rates will create more opportunities for IBJ. We are not worried that such deregulation will increase costs since we do not collect deposits from savers."

### More Deregulation

However, relaxing control over interest rates is only part of the deregulation sweeping Japan. The other is the dismantling of restrictions on various financial institutions. Unlike most sophisticated financial markets, Japan has been heavily regulated until now. For example, banks could not take an active role in the securities industry.

It will not be much longer before the Ministry of Finance reconsiders Article 65 of the Securities and Exchange Law which blocks banks' entry into the securities business. "It cannot help but change," states Mr. Fujisawa who argues that the entry of non-Japanese banks into the market as securities houses leaves Japanese banks at an odd disadvantage in

their home market.

Partly in reaction to ongoing reform in its domestic market, IBJ has been expanding its efforts overseas. After a relatively late arrival on the international scene, compared to other Japan-based rivals, IBJ has opened offices around the world in order to challenge rival Japanese commercial banks.

In addition to its 38 overseas offices, IBJ recently purchased a majority interest in J. Henry Schroder Bank & Trust Company in New York. Mr. Seki believes this move will open doors to significant opportunities with a wider range of clients both in the US and overseas. IBJ has established a majority-owned subsidiary in Australia and plans to upgrade its Madrid office to branch status.

In order to expand its securities business in Japan, IBJ recently formed an international investment service company called "IBJ Capital Management." With an international securities operation already in place, the complete liberalisation of the domestic securities market would allow IBJ to better coordinate its worldwide operations with the Japanese parent and with associated companies already active in the Tokyo securities market.

### London at the Centre

Naturally, the London financial centre figures highly in IBJ's plans. "It is exceedingly important for us to maintain a merchant banking arm such as IBJ International," explains Mr. Seki. "It is the forerunner of IBJ in terms of securitisation," agrees Mr. Fujisawa. "Dur-

ing the last few years IBJ International has experienced a high rate of growth because the lowering of interest rates and deregulation have allowed Japanese issuers to come to London in larger numbers while institutional investors are flocking here to invest in Eurobonds."

Mr. Fujisawa takes a more cautious approach than some of his competitors who have been tempted into lending-like headlong rushes. "My policy is to build an enduring business with a sound organisation and base. Some of the competition shoots up the league table of issuers by aggressive pricing but it will be difficult for them to maintain such a policy. We are not short-term; we have a long-term outlook as an experienced and sophisticated bank."

A creative flair for new financial instruments is vital for expansion. Mr. Fujisawa believes that as the parent bank becomes more immersed in the securities market, it will be essential for him and his colleagues to provide increasing assistance and insight into the Euro-capital markets to their counterparts in Japan and the US. "We must supply the IBJ network with new financial devices. It will then be able to advance and provide us here at IBJ International with more business opportunities."

Mr. Fujisawa puts forward three principles: "We have to be creative, and also tenacious enough to turn ideas into workable products. Finally, teamwork is the essential ingredient. As the saying goes, there is nothing new under the sun, and all new ideas are founded in old information. Therefore, to expand and develop ideas, you need teamwork."

Teamwork is closely related to effective recruiting and both these IBJ executives put a great deal of emphasis on their bank's continuous drive to hire the best personnel.

"In that way, IBJ can better handle the more sophisticated customer demand of today and therefore be acknowledged as an international bank by the worldwide financial community," says Mr. Seki.

Mr. Fujisawa follows up by saying, "I want to nurture better-qualified and more professional company employees and thus create the optimum environment for the enjoyment of work. Our guiding philosophy is to develop good, lasting relationships with our clients as well as with other financial institutions. In the long run, everyone benefits."

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### Lean But Effective

IBJ is specifically structured to provide long-term funds for industry through issuing debentures. IBJ therefore has not needed a broad network of domestic branches to gather funds from depositors. This leanness of operation is an asset rather than a liability. Though it is the world's 16th largest bank in terms of assets (institutional investor, June 1985), IBJ has only 23 domestic branches, making its assets-per-employee ratio among the highest in Japan (or anywhere else).

Deregulation, Mr. Seki admits, has presented IBJ with new headaches as competitors encroach upon its traditional turf. "However, long-term credit interest rates have already been completely liberalised in the sense

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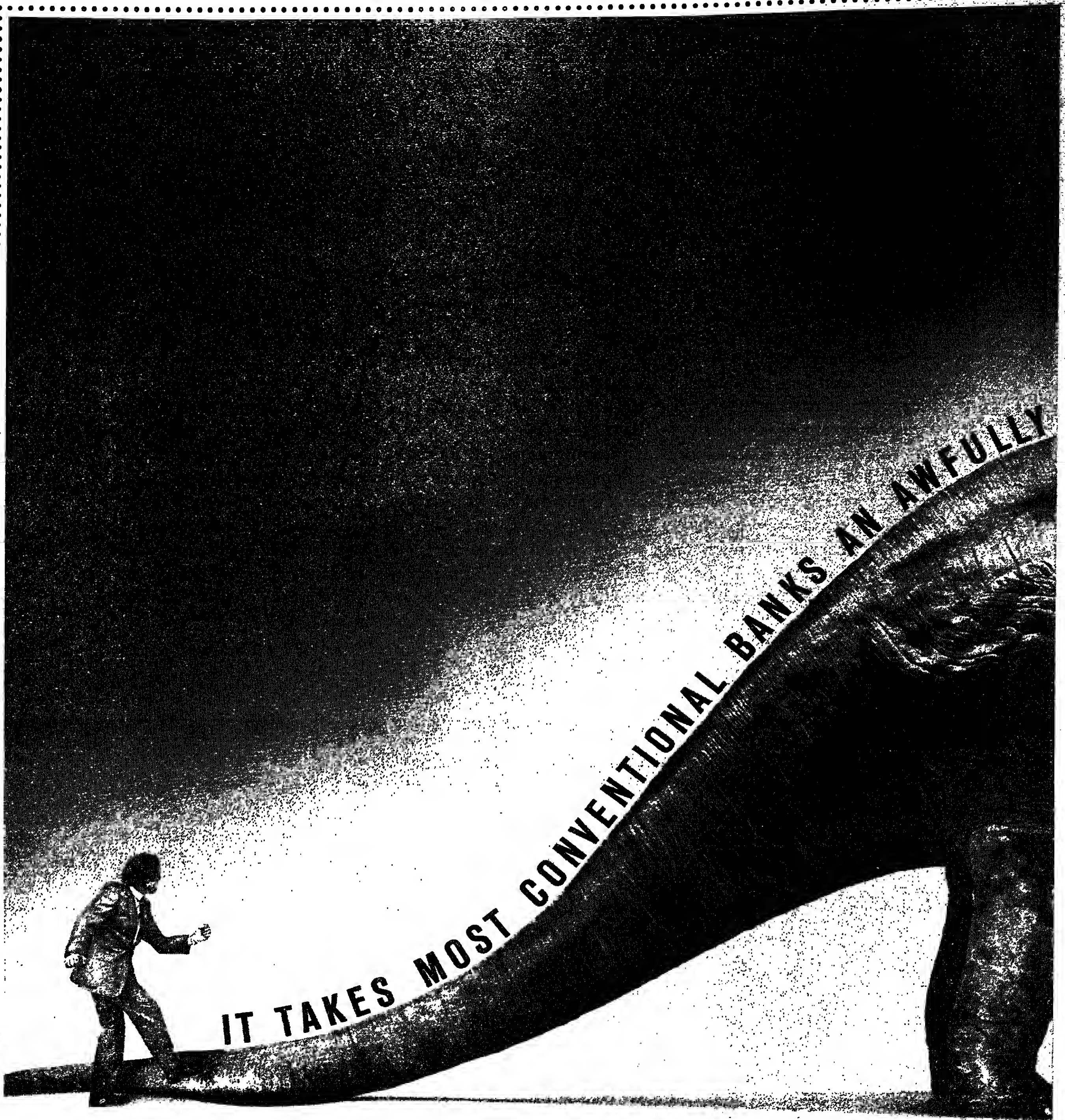
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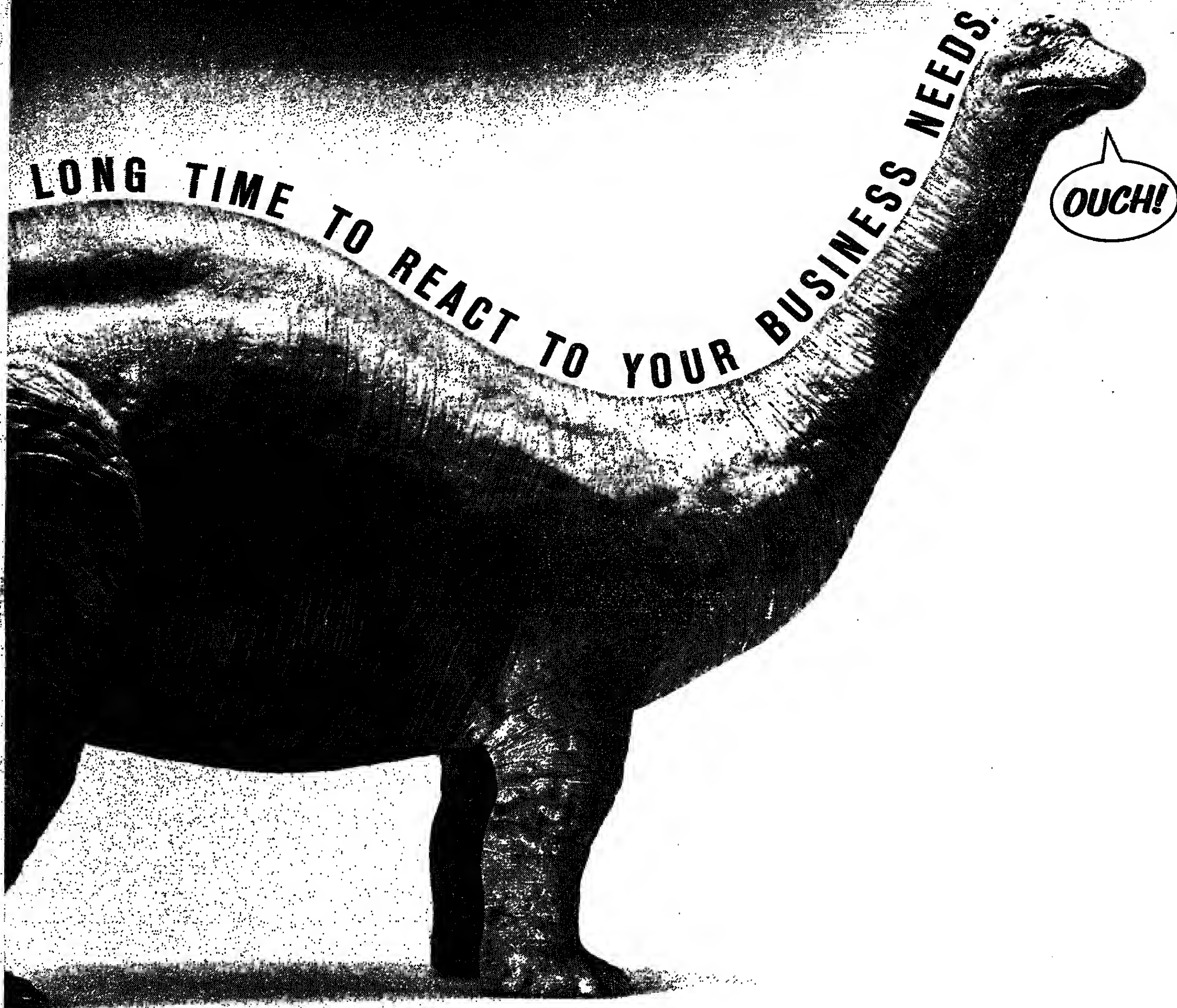
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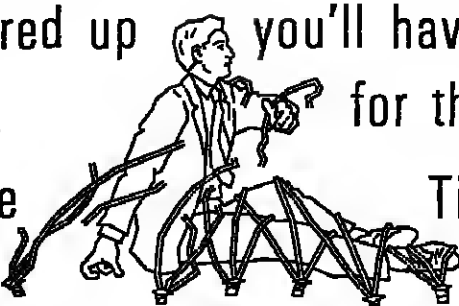
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## WORLD TRADE NEWS

## Talks resume to end discord over fresh rubber pact

By Andrew Gowers in London and Wong Sulong in Kuala Lumpur

THE growing international disenchantment with commodity pacts faces another test in Geneva this week as officials from 33 countries resume negotiations on a new International Natural Rubber Agreement (Inra).

The talks, over the next three weeks, will be watched with close interest by Western tyre companies and other rubber consumers. Failure to agree could provoke a steep fall in prices and the eventual sale of the rubber stockpile built up under the current agreement, which totals about 375,000 tonnes.

This is the second attempt by producing and consuming nations to agree on a replacement for the current Inra, which expires in September 1987. The previous round, a year ago, failed because of deep disagreements between the two sides over the range within which a second agreement should aim to keep prices by buying into and selling from its buffer stock.

But the climate for the talks has been further clouded by the collapse last October of efforts to support tin prices under the International Tin Agreement and by the failure earlier this year of negotiations on a new International Cocoa Agreement.

These events have fuelled increasing public criticism of commodity agreements, both from consuming countries like the US and the EEC and from producers.

Malaysia, the biggest producer of both tin and rubber, has been particularly outspoken

in its general criticisms of commodity pacts, although it claims still to support the rubber agreement.

Yesterday, Mr Mahathir Mohammed, the country's Prime Minister, reiterated his belief that the conditions of over-supply in most commodity markets had undermined the effectiveness of commodity pacts. Indonesia, the second biggest rubber exporter, is also keeping its participation in the agreement under review.

Differences over price apparently remain, with producers likely to argue for an increase in the Inra reference price—currently fixed at 201.7 Malaysian/Singapore cents a kg—in the face of stiff opposition from consumers.

The Malaysian Government argues that a price increase is justified because demand for natural rubber is likely to increase in the short-term as a result of the stimulus provided to Western economies by falling oil prices.

Consuming countries see no need for an increase in view of the low level of world market prices, which are below the Inra reference price. Tyre manufacturers are arguing that lower oil prices, far from stimulating demand for natural rubber, are likely to make synthetic products more competitive.

However, consumers are broadly satisfied with the operations of the current rubber pact. US officials say that it has avoided many of the pitfalls of the tin agreement.

## UK wins £33.5m orders from S. Korea

By Steven B. Butler in Seoul

FERRANTI-MARCONI and Davy McKee, both of the UK, have won contracts from South Korea worth £33.5m. The deals, which have yet to be signed, were announced by Mrs Margaret Thatcher, the British Prime Minister, in Seoul on a two-day official visit largely aimed at boosting trade relations between the two countries.

South Korea has ordered equipment for naval command and control worth some £30m from Marconi-Ferranti. The order arose out of the visit by a delegation of executives from leading British technology companies last June, headed by Mr Geoffrey Pattie, Minister of State for Industry and Information Technology.

Davy McKee has secured a £2.5m contract from the Pohang Iron and Steel Company (Posco) to modernise a hot strip mill at the company's Pohang harbour site. The mill was built originally by Mitsubishi of Japan.

The new contract further cements Davy's position as a major supplier of steel-making technology in Korea.

Davy is supplying two blast furnaces, worth over \$100m to Posco at the Gwangyang bay site, where a major steel manufacturing complex is currently under construction.

Mrs Thatcher spoke glowingly of prospects for British trade in Korea, but she also warned that British companies would be unwilling to commit advanced technology to S. Korea if Korea did not strengthen copyright and patent protection.

Mrs Thatcher said she supports the idea of opening a permanent EEC office in Seoul to promote trade ties. British officials said the steel contract is a significant example of Seoul's determination to diversify its trade away from Japan and to reduce excessive dependence on Japanese imports.

South Korea is expected to have a \$4.1bn trade deficit with Japan this year against \$3bn deficit in 1985. Britain exported \$250m worth of goods to South Korea in 1985 while importing \$540m worth of South Korean goods.

Christian Tyler examines the high cost of subsidising British exporters

## Stage set for stormy export finance battle

EVERY YEAR the British taxpayer, like his counterpart in most big trading nations, contributes several hundred million pounds to his country's export effort.

Most of this money goes not in leaflets and brochures, trade fairs or trade missions, but in helping the banks provide risk-free loans to exporters and their customers at below market rates of interest.

In the last financial year, the cost of providing fixed-interest export loans for British business was about £30m, of which £250m was interest-rate subsidy and the rest the margin paid to compensate banks for their time and trouble.

The year before, the cost was over £450m on loans outstanding, which total a hefty £12bn in sterling and foreign currencies. In the past ten years, Britons have paid £13.1bn in interest rate subsidies to support capital goods exports worth around £44bn, according to a report of the House of Commons public accounts committee last December.

MPs made it clear in the report that they believed the fixed-rate export finance scheme was costing too much. In particular, they said the margins paid to the banks might be too high, and called on the Treasury and Export Credits Guarantee Department to renegotiate them if that proved to be so.

Last month, the bad news

finally landed on the banks' doorsteps in a letter from Mr Kit Farrow, assistant director of the Bank of England. The stage has been set for a stormy scene between Her Majesty's Government and the London banking community.

Speaking through the Bank, the Treasury has put forward a number of suggestions for cutting the cost of the scheme which it expects to table at the first negotiating meeting in several weeks' time.

First of all, it proposes a large cut in the margins on sterling and Eurocurrency loans, which stand presently at 1 to 1 per cent and 1 to 1 per cent respectively.

Banks raising money for loans insured by the government's Export Credits Guarantee Department are taking virtually no risk at all, the Bank says, and a look at the market suggests a margin of 1/2 per cent over the London Interbank Offered Rate (Libor) is large enough.

To that much reduced margin should be added 1/2 per cent and 1 per cent in the case of sterling and Eurocurrency loans, respectively, to make up for the cost of making up liquid asset ratios for the mismatch between payment dates for the interest they receive from borrowers and the interest subsidy from the government.

For sterling finance, the margin would thus rise to 1 1/2 per cent.

First reactions have been fairly violent from those banks, including the leading merchants,



Mr Kit Farrow — looking for a sharp cut in margins

who have large export finance portfolios. They accuse the civil servants of failing to understand the true cost of providing a service to exporters in a field where only one in 15 or 20 projects they tackle may actually materialise.

Furthermore, they claim that at the kinds of rate proposed, this class of export lending would actually be unprofitable. One said it could dry up entirely.

Most accept that "base" margins could come down. They are likely to concentrate therefore, on the Bank's offer to discuss other justifications for padding out the basic reimbursement.

But there is another strand to the argument, one likely to be pursued especially by banks who do more arranging than lending.

This is that much lower margins would mean the banks could compete more equally on fees. In that case, said one merchant banker, the Government should split the package as in Italy and Spain — for example, and pay separate lending margins and fees for the banks' work.

The banks are also being invited to consider wider use of the capital markets, whose greater variety and sophistication has been one of the big developments of recent years. Instead of raising export finance expensively on the short-term interbank market, they could tap the fixed-rate Eurobond market or issue floating rate notes or similar types of paper.

To encourage a greater spirit of adventure in looking for sources of money, the Bank (still speaking with the Treasury's voice) suggests that the banks might compete for the privilege of lending under ECED cover, at least for contracts worth £50m or more.

This idea was greeted with humorous mirth by one banker, who doubted the ECED's capacity to organise and judge a competition where banks' price quotations for export finance packages would

be subject to change daily. Capital markets would undoubtedly be a cheaper source of export finance for Britain, provided the technical difficulties can be overcome. The other difficulty is that the funds have to be drawn down in full, but the money is lent out in stages over quite a long period.

There are some startling examples elsewhere. For instance the Swedish export credit agency, SVEK, has been able to raise fixed-rate money at two full percentage points under Libor, by swapping fixed-rate borrowings into floating-rate funds.

Many of the arguments about capital markets have already been rehearsed in the ultimately abortive debate about whether Britain should establish an export bank. It remains to be seen how far the argument will get in a forum where civil servants are pitted against some of the best brains in export finance.

What is certain is that the banks—at least a majority of them—will fight tooth and nail for rewards which the taxpayer may think greedy, but which the banks see as their just deserts.

It is a fair bet, too, that this latest Government attempt to go value for money from an expensive scheme will be interpreted as evidence—yet again—that the Treasury does not love the British exporter.

### SHIPPING REPORT

## Lower oil prices help boost tanker market

By Andrew Fisher, Shipping Correspondent

THE TANKER market picked up last week, under the influence of lower oil prices. Demand shifted to areas like the Gulf and West Africa, where crude prices are most competitive, from the Mediterranean and North Africa.

Rates firmed in these areas, said E. A. Gibson Shipbrokers of London. Demand for big tankers from the Gulf, it added, "has probably been the most prolific for over a month."

For VLCCs (very large crude carriers) of over 200,000 deadweight tons, rate levels rose from just under Worldscale 25 to nearly Worldscale 30.

Gibson said tankers around the \$0,000 dwt size were able to obtain rate premiums not seen for some time, one highlight of the market being the fixing of a 75,000 dwt abip for discharge in Australia at Worldscale 100.

Conditions remained dismal in the dry cargo market, and Denholm Coates noted that the weakness on the Atlantic spread into the North Pacific.

There was, however, some Soviet activity (transacted through front companies) on the grain market out of the River Plate in South America.

## Saudis to press UK on Tornados

By Finn Barre in Riyadh

SAUDI ARABIA will press Britain to implement an offset investment programme for the recent \$7.5bn purchase of Tornado fighter aircraft during talks between the British and Saudi Arabian defence minister which are due to begin today.

Mr George Younger, the British Defence Secretary, was expected here last night for three days of talks with Prince Sultan bin Abdulaziz, his Saudi counterpart, amidst growing concerns about the impact of falling oil prices on new contracts.

The deal was signed without any binding agreements to offset, and British Aerospace is unenthusiastic about investing in Saudi Arabia.

## Ingersoll Rand clinches £30m Indian turbine deal

By John Elliott in New Delhi

THE UK subsidiary of Ingersoll Rand has clinched a £30m order to supply compressors and turbines for India's 1,700 km cross country natural gas pipeline.

The UK-based company won the order provisionally last month as a sub-contractor to a French-Japanese consortium led by Spie-Capag which was awarded a \$600m contract to build the pipeline after two years of international competition.

Spie-Capag is placing a contract worth about \$40m with Ingersoll Rand for the supply of gas compressors.

Spie-Capag is placing a contract worth about \$40m with Ingersoll Rand for the supply of gas compressors.

and turbines from whichever country India chose on the basis of the financial package. New Delhi chose the British offer for \$20m in sterling and \$10m in US dollars which was backed with about \$40m in grants from Britain's aid for trade provision budget, plus export credits from the US as well as the UK. Allison of the US is to supply the gas generators.

Spie-Capag is placing a contract worth about \$40m with Ingersoll Rand for the supply of gas compressors.

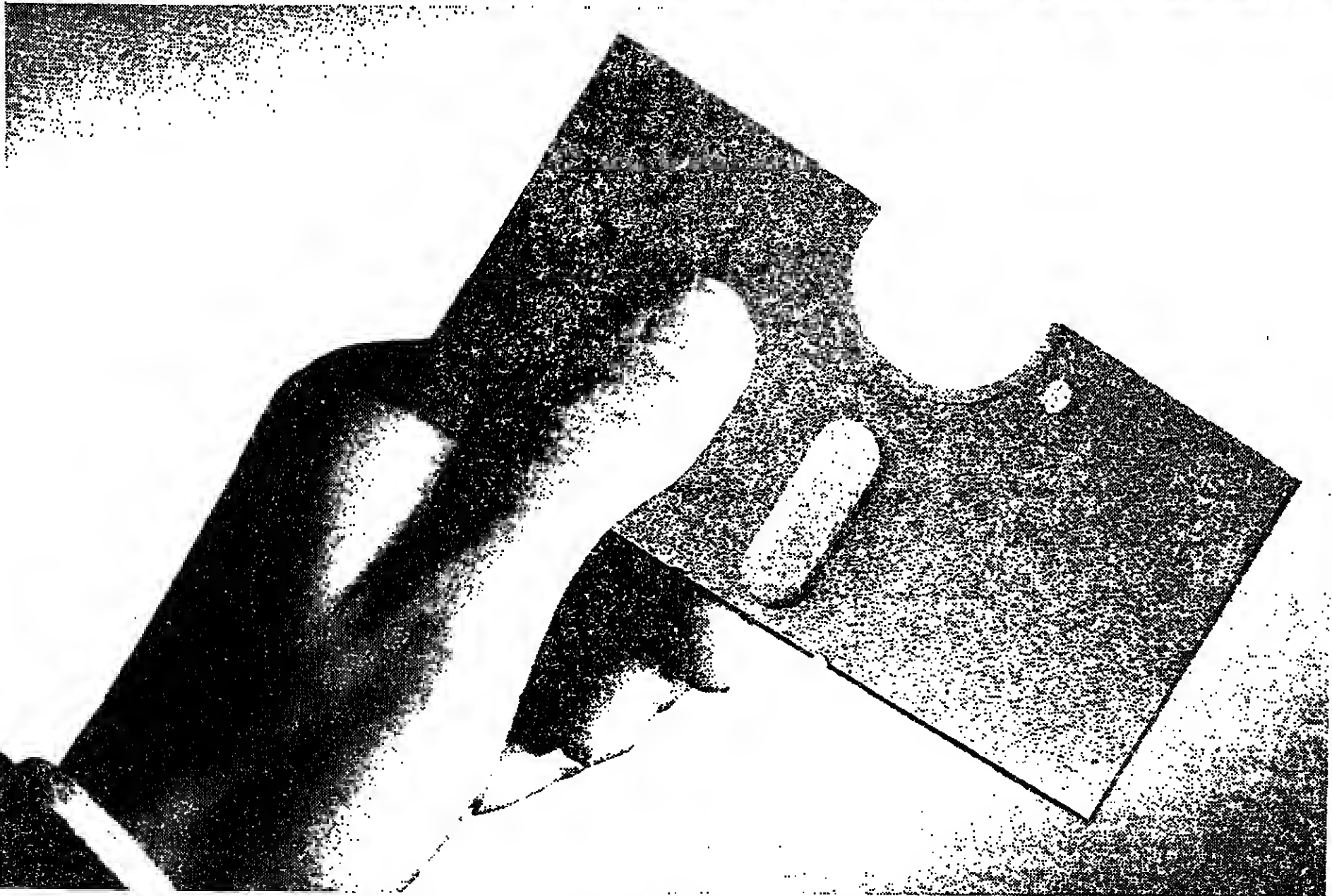
Spie-Capag is placing a contract worth about \$40m with Ingersoll Rand for the supply of gas compressors.

### World Economic Indicators

	Mar. 86	Feb. 86	Jan. 86	Mar. 85	Year over previous
W. Germany	121.0	121.2	121.6	120.9	+0.1
France	160.5	160.0	160.4	155.8	+4.6
Italy	200.1	199.3	197.9	186.6	+12.5
Netherlands	122.7	122.6	122.4	121.9	+0.7
Belgium	141.9	142.1	142.0	139.8	+2.1
UK	144.7	144.5	144.0	138.2	+5.8
US	132.2	132.8	133.3	129.3	+3.9
Japan	114.8	115.1	115.4	113.4	+2.0

Source: Eurostat

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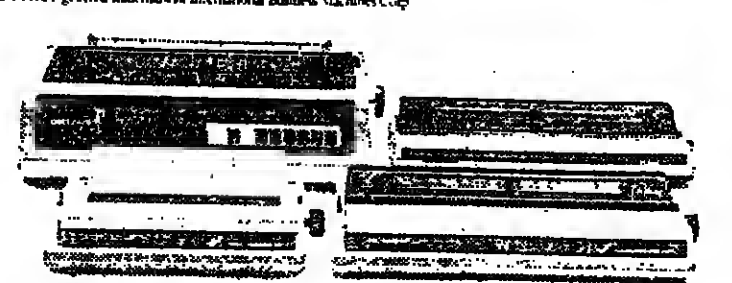
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## Imported industrial relations ideas worry union chiefs

BY PHILIP BASSETT, LABOUR EDITOR

BRITISH WORKERS in foreign-owned companies operating in the UK are unlikely to accept unmodified overseas industrial relations practices, according to the Trades Union Congress (TUC).

The TUC has told an all-party parliamentary inquiry into the industrial relations practices of foreign-owned companies that it opposes the wholesale importing of such methods. It is its first statement on the industrial relations of the growing number of non-UK-owned companies now operating in Britain.

Some practices such as single-union agreements, strike-free deals, even non-trade unionism, have been causing the TUC considerable difficulty, particularly when they have been agreed with some of its largest affiliated unions.

The TUC says some policies adopted by foreign companies are

sometimes "blatantly anti-union."

It accepts the dangers of national stereotyping of foreign-owned companies, and acknowledges that the practices of companies operating in the UK vary widely, and can work well. "Where the companies concerned, however, adopt approaches which take account of British traditions and circumstances, industrial relations in foreign-owned companies can, and indeed do, work smoothly and effectively."

The TUC points to differences in US-owned companies, such as Ford and General Motors, in which there is extensive collective bargaining, and others such as IBM and other electronics companies, which are "deeply anti-union." Company-based trade unionism, which is dominant in Japan, "could not sit easily with traditional trade union structures in the UK," the TUC adds.

## Government tests plan for profit-sharing

BY GEORGE GRAHAM

THE GOVERNMENT is to air its plans to encourage profit-sharing for the first time at a meeting of the National Economic Development Council next Monday. A discussion paper is being circulated proposing tax relief on part of an individual's pay that is directly linked to company profits.

The plans, first announced by Mr Nigel Lawson, Chancellor of the Exchequer, in his budget this year, have received an unexpectedly en-

thusiastic response from employers.

A poll published yesterday by the Institute of Directors showed that nearly three directors in four would be interested in introducing profit-sharing schemes for their companies.

The aim of the scheme is to increase the flexibility of the pay system, so that companies can weather a decline in profitability without having to make workers redundant.

## Warning over oil spending cuts

BY DOMINIC LAWSON

THE OIL industry should not over-react to the recent collapse in the oil price, Mr Alec Buchanan-Smith, the UK's energy minister, told the 18th annual Offshore Technology Conference at Houston, Texas, yesterday.

Oil companies have recently announced a series of heavy cuts in their exploration budgets, including those for the North Sea. Mr Buchanan-Smith said: "It is

deceptively easy to destroy industrial capability, but no easy matter to recreate it when circumstances change. A heavy price has been paid for overreacting at the top of the oil cycle. Let us not compound that mistake by overreacting now as it reaches the bottom."

If exploration work did not speed up soon, the West might again become dependent on imported oil, he said.

## Ulster tackles violent image in fight to create jobs

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

LAST WEEK was a particularly bad one for Northern Ireland, which suffers an overall unemployment rate of 21.7 per cent and local rates of up to nearly 40 per cent.

Only 24 hours after Rothmans, the cigarette and tobacco group, announced the closure of its Carrickfergus factory with a loss of nearly 800 jobs, the province's Industrial Development Board (IDB) disclosed that it had managed to create little more than half its target of 5,750 new jobs last year.

Attempts to promote new industry have to compete with a record of violence, probably the worst of all barriers to investment.

A new promotional video, made in several versions and languages acknowledges the security problem, but it tries to present a new perspective to it. Comparisons of murder rates are used to argue that it has been far safer to live in Northern Ireland over the past 10 years than in large US cities.

Northern Ireland has an extremely small manufacturing base. Jobs in manufacturing declined from 170,000 to just over 100,000 between 1974 and 1984, and less than a fifth of all employment is now in manufacturing.

The province does, however, have most of the factors necessary in an area seeking to enlarge its manufacturing sector. Many of those fac-

tors were identified in a recent assessment by the province's Labour Relations Agency of the experience of 29 foreign-owned companies - 20 from the US and nine from elsewhere - that have located in Northern Ireland.

In addition to the provision of substantial financial incentives, the companies gave the availability of a skilled labour force, access to plentiful natural or manufactured resources, a wide choice of factory accommodation and the quality of training facilities among their reasons for being in Ulster.

The report describes the responses of the overseas companies to their experiences in the province as "overwhelmingly positive", and says comments on labour productivity were usually "very generous indeed." In spite of the difficulty of making productivity comparisons between countries, "a high work rate from Northern Ireland workers was an important plus with many companies."

Mr Larry Baker moved from the US four years ago to become plant manager of Fisher Body, a General Motors subsidiary with two factories in Belfast. It is, with 1,300 employees, one of the biggest industrial employers in Northern Ireland.

"You are bound to have a poor perception of a place when the only thing you see of it at home is an oc-

casional television flash of a car upside down and burning. Industrialists from the US who come to work in Northern Ireland, or who make visits with a view to opening factories, quickly form a different impression."

One of the things Mr Baker says he discovered was a strong sense of commitment to work from his new employees - the famous Northern Ireland work ethic, which the IDB highlights in its promotional efforts. That has permitted a number of developments in the Fisher Body plant that put it ahead of many on the UK mainland.

Mr Geoff Toplis, chief executive of the Northern Ireland Training Executive, says there are no acute skill shortages in the province. "Financial incentives are obviously an important factor in attracting investment. But there is evidence that with high-technology, research-based companies, it is not so much the financial incentives that matter as the skills you can offer. We are in the position of being able to export some of our best graduates."

Higher education in the province works closely with industry, and Queen's University, Belfast, is scheduled to become the first in the UK to provide significant computing experience for all students.

## Economic upturn aids South

BY HUGH CARNEGIE IN DUBLIN

LIKE NORTHERN Ireland, one of the biggest problems dogging the Irish Republic is unemployment. With some 18 per cent of the workforce without a job, the South has one of the highest national unemployment rates in Europe.

However, there have been some signs of progress recently. The jobless total at the end of April was 232,256, down by almost 5,000 since the end of March. The annual rise to the end of April of 4,300 was the smallest for six years.

An improving economic outlook, helped by lower oil prices, lower interest rates and a lower dollar, coupled with such government priming as social-insurance cuts on new jobs, have led to the improvement.

When comparing it with the North, the Republic also has the advantage of being one step removed from the political turmoil across the

border. That is reflected in the contrasting performances of the Industrial Development Authority (IDA) in the Republic and its Northern Ireland counterpart, the Industrial Development Board (IDB) which both offer generous incentives and grant aid to lure foreign companies to their territory.

On the day last week that the IDB announced that it had fallen short of its 1985 job-creation target by nearly half, the IDA was circulating details of a new 150-job, £12.5m (£11.5m) investment in Ireland by Sterling Drug, the US pharmaceutical producer.

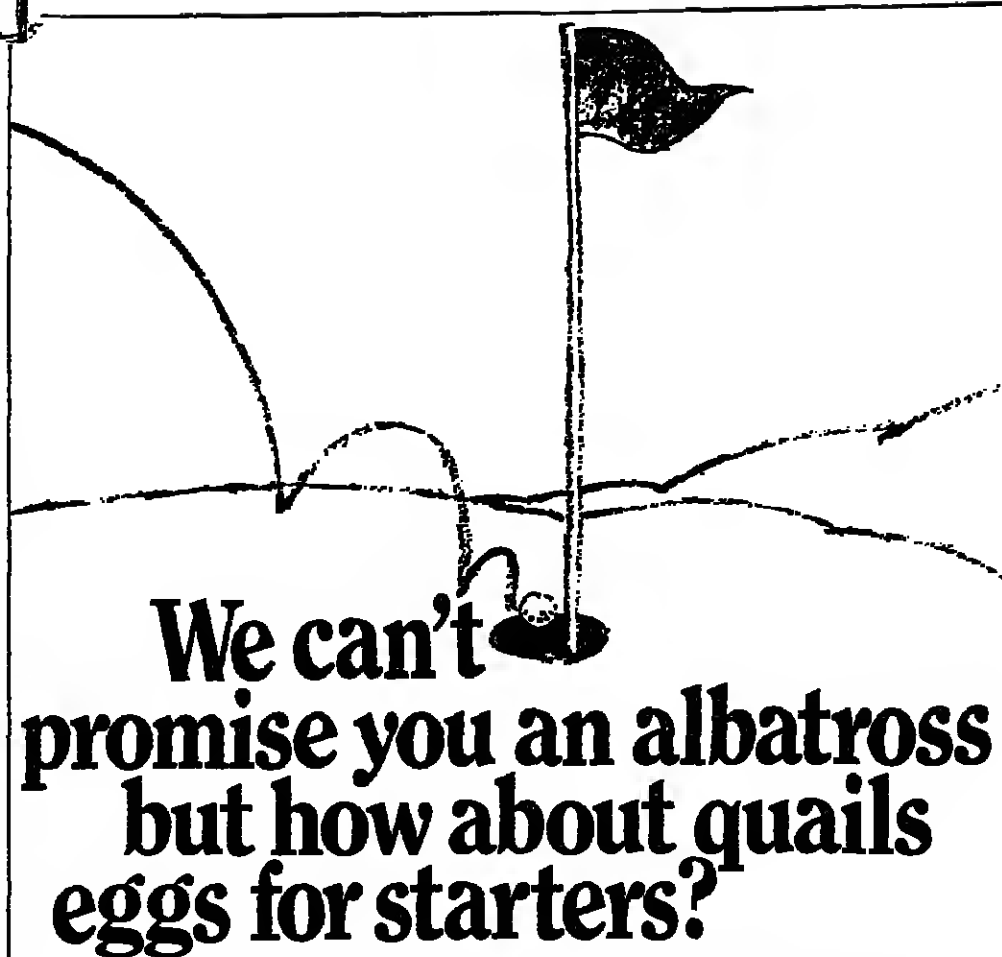
That was just the latest in a stream of more than 15 IDA-backed projects by foreign companies announced so far this year which will result in well over 2,000 jobs. They range from a 40-job project by Trivial Pursuits, the US game maker, to

an £120m investment by Yamanouchi, the Japanese pharmaceutical company. They include more wholly new foreign projects than the six secured by Northern Ireland in the year to the end of March.

Provisional figures for inward investment to the Republic in 1985 total around £250m, which should produce about 9,000 new jobs.

The IDA claims growing success in promoting small indigenous industries. Last year small companies created 3,700 new jobs, a 20 per cent rise over 1984, and the authority is optimistic that 1986 will be better yet. The Republic has a long way to go, however.

In some western rural areas, unemployment reaches nearly 50 per cent. There are still many loss-making state industries, and Irish companies in traditional manufacturing sectors have declined



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## UK NEWS

### Marks & Spencer enters baby-products market

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MARKS & SPENCER is entering the baby-products market, which has annual UK sales of more than £2bn a year, in a direct challenge to retail groups such as Boots and Mothercare.

M&S is to sell in selected stores a range of baby products, such as pushchairs and talcum powder, aimed at young children up to the age of three.

The move follows a successful test marketing last summer in a few stores and is part of the group's determination to capitalise on the market share it is building for children's clothes.

It also is part of the company's new strategy to develop new trading areas away from its traditional

markets of fashions and foods. Last week M&S launched the first of a new chain of home furniture and furnishings stores.

The decision to expand into baby products is also a result of a rise in the birth rate in the past few years. The Tesco supermarket chain is investing more than £200m in 11 new superstores over the next year, which will create more than 3,500 new jobs.

The superstores, in addition to Tesco's existing portfolio of 111 stores, are part of the company's plans to maintain its position as the UK's leading superstore operator.

Woolworth Holdings is to spend £43m on refurbishing some 300 Woolworth stores. Woolworth,

which is subject to a takeover attempt by the Dixons Group, says: "The refurbishment programme is one of the most far-reaching changes in British retailing and we believe that shoppers will respond enthusiastically."

Senior British businessmen still want to see Sunday trading laws reformed in spite of the failure of the Government's Shops Bill in the House of Commons.

The Institute of Directors, in a telephone poll carried out last month, found that nine out of every 10 directors polled wanted to see Sunday trading laws reformed, with a majority—56 per cent—favouring complete liberalisation of shopping hours.

### Beecham seeks new chief overseas

BY RICHARD TOMKINS

BEECHAM, the pharmaceuticals and consumer products group, has extended its search for a chairman overseas after failing to find a suitable candidate in Britain.

The chair has been vacant for six months after the ousting of the former incumbent, Sir Ronald Haslam, in a boardroom coup.

Sir Ronald had served only 15

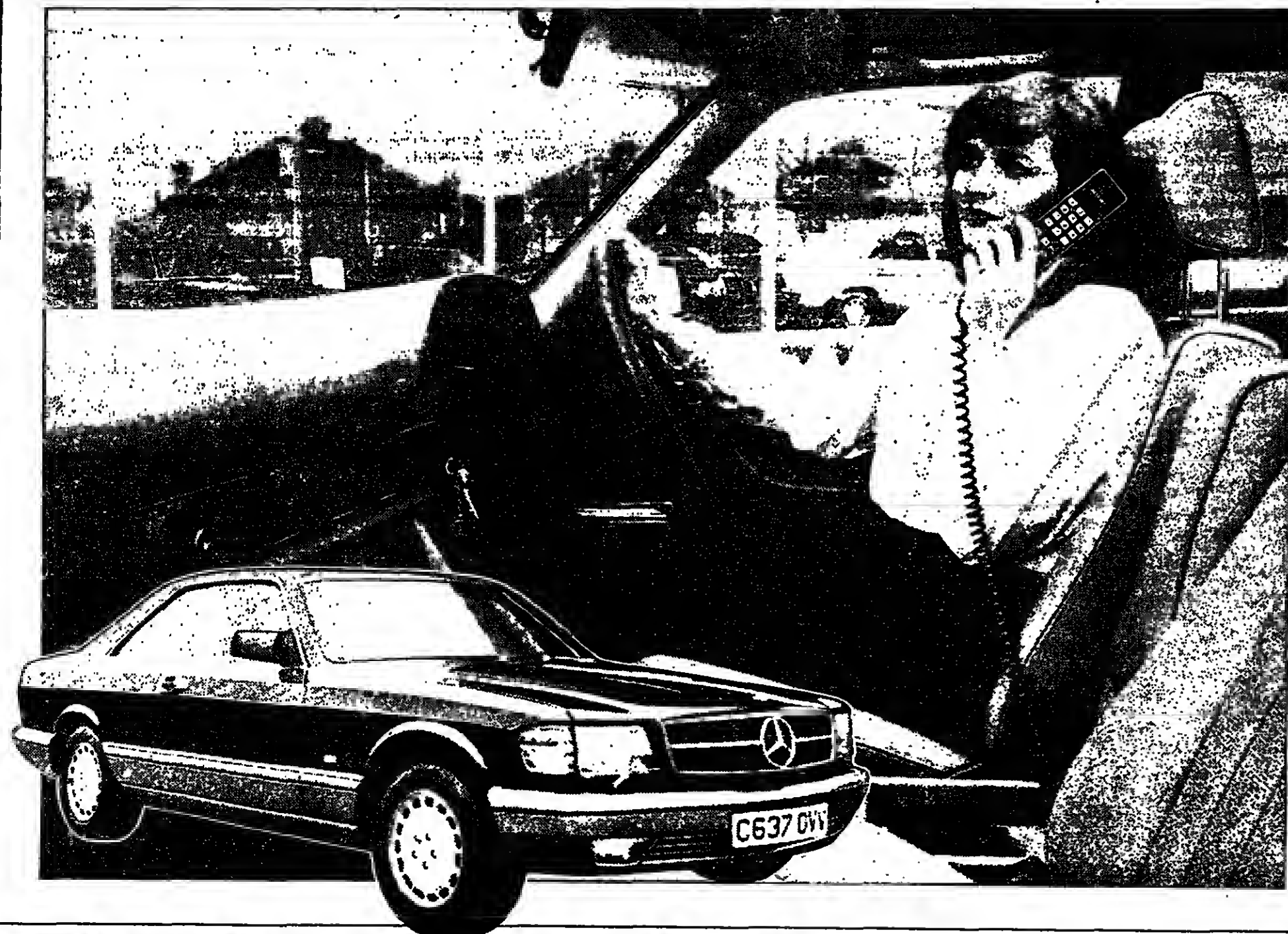
months in the post when he resigned last November amid concern over the group's performance. Since then, Lord Keith of Castleacre, vice-chairman has acted as chairman.

Lord Keith, who plans to retire after his 70th birthday later this year, said in a television interview on Sunday that Beecham was looking for someone who had experi-

ence of running a company of Beecham's size worldwide plus experience of the pharmaceutical industry.

Asked whether such a manager existed in Britain, he replied: "We have not been able to locate one so far," and he acknowledged that Beecham was now looking overseas.

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The Long-Term Credit Bank of Japan, Ltd., OCBG Centre, Chulia Street, Singapore 0104.

LTCE (Schweiz) AG, Brandenburgerstrasse 30, Postfach, 8030 Zurich, Switzerland.

Dated: April 29, 1986.

This announcement appears as a matter of record only.

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Allied Irish Bank	10 1/4%	Hambros Bank	10 1/4%
American Express Bk	10 1/4%	Heritable & Co Trust	10 1/4%
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Heory Ansbacher	10 1/4%	C. Hoare & Co	10 1/4%
Associates Cap Corp	11 %	Hongkong & Shanghai	10 1/4%
Banco de Bilbao	10 1/4%	Johnson Matthey	10 1/4%
Bank Apostolic	10 1/4%	Knowles & Co Ltd	11 %
Bank Leumi (UK)	10 1/4%	Lloyds Bank	10 1/4%
Bank Credit & Comm	10 1/4%	Edward Manson & Co	11 1/4%
Bank of Cyprus	10 1/4%	Meghraj & Sons Ltd	10 1/4%
Bank of Ireland	10 1/4%	Midland Bank	10 1/4%
Bank of India	10 1/4%	Morgan Grenfell	10 1/4%
Bank of Scotland	10 1/4%	Mount Credit Corp Ltd	10 1/4%
Banque Belge Ltd	10 1/4%	National Bk of Kuwait	10 1/4%
Barclays Bank	10 1/4%	National Girobank	10 1/4%
Beneficial Trust Ltd	11 1/4%	National Westminster	10 1/4%
Brit Bank of Mid East	10 1/4%	Northern Bank Ltd	10 1/4%
Brown Shipley	10 1/4%	Norwich Gen Trust	10 1/4%
CL Bank Nederland	10 1/4%	PK Finans Intl (UK)	12 %
Canada Permanent	10 1/4%	Provincial Trust Ltd	11 1/4%
Cayzer Ltd	10 1/4%	R. Raphael & Sons	10 1/4%
Cedar Holdings	12 %	Rothburgh Guaranty	11 %
Charterhouse Japhet	10 1/4%	Royal Bank of Scotland	10 1/4%
Citibank NA	10 1/4%	Royal Trust Co Canada	10 1/4%
Citybank Savings	10 1/4%	Standard Chartered	10 1/4%
City Merchants Bank	10 1/4%	Trustee Savings Bank	10 1/4%
Clydesdale Bank	10 1/4%	United Bank of Kuwait	10 1/4%
C. E. Coates & Co Ltd	12 %	United Mizrahi Bank	10 1/4%
Consolidated Credits	10 1/4%	Westpac Banking Corp	10 1/4%
Commercial Trust Ltd	10 1/4%	Whiteaway Laidlaw	11 %
Co-operative Bank	10 1/4%	Yorkshire Bank	10 1/4%
The Cyprus Popular Bk	10 1/4%	Members of the Accepting Houses Committee:	
Duncan Lawrie	10 1/4%	7 day deposits 6.38%, 1-month	
E. T. Trust	11 1/4%	8 1/4%, Top Ten £25,000+ at 3	
Exeter Trust Ltd	11 %	months notice 9.72%, call	
Financial & Gen Sec	10 1/4%	when £10,000+ remains deposited.	
First Nat Fin Corp	11 1/4%	Call deposits £1,000 and over	
First Nat Sec Ltd	11 1/4%	6 1/4% gross.	
Robert Fleming & Co	10 1/4%	Mortgage base rate.	
Robert Fraser & Firs	11 1/4%	Demand dep. 6.25%, Mortgage	







## UK NEWS

## Call for expansion to cut world debt

By Our Economics Staff

CO-ORDINATED economic expansion outside the US may be needed to bring down the disturbing growth of government debt, according to an economist at the Bank for International Settlements.

Mr John Bispham, a senior economist with the Basel-based central bankers' organisation, argues that the public-sector debt service burden appears uncontrollable at a time when strenuous efforts are being made to curb overall public spending. If a potentially unstable situation is to be averted, lower real interest rates and a continuation of economic recovery are needed.

Since lower interest rates depend to a great extent on decisive action to reduce the US budget deficit, fiscal expansion must come elsewhere. Writing in the latest edition of the National Westminster Bank Quarterly Review, Mr Bispham says that that points to a strategy of co-ordinated expansion by Japan, West Germany and the UK, where public-sector debt levels are more stable.

Mr Bispham says that with the exception of the UK, public-sector debt in the industrial countries has been rising as a proportion of gross national product (GNP) over the last 15 years.

The net debt ratio for Belgium has risen from 61.4 per cent in 1970 to 110.5 per cent in 1985, while Canada's ratio has risen from 12.2 per cent to 38.8 per cent. In Ireland, Italy and Belgium the national debt exceeds one year's GNP, and some 8 to 8.5 per cent of GNP is being devoted to servicing the national debt, he says.

That analysis endorses the call made recently by Mr James Baker, US Treasury Secretary, for expansion in Japan and West Germany. Without such expansion, he warned, the dollar might need to fall further in order to reverse the US trade deficit.

Unemployment in the UK shows little sign of falling, despite the benefits of cheaper oil, Cambridge Econometrics says in its latest long-term forecast.

The group, a commercial wing of Cambridge University's Department of Applied Economics, sees unemployment remaining at more than 3m for the next 10 years.

## Close finish likely in by-election campaigns

BY PETER RIDDELL, POLITICAL EDITOR

CLOSE results in both the parliamentary by-elections in Ryedale, North Yorkshire, and in West Derbyshire, together with big Labour Party gains in the local elections are expected on Thursday.

After a weekend of intensive campaigning in the by-elections the parties were yesterday making the usual conflicting claims. In West Derbyshire, the Labour camp released canvass returns pointing to a three-party race with the Tories at 36 per cent, Labour at 33 per cent and the Liberals at 29 per cent. Labour emphasised a claimed 4-point drop in Liberal/Alliance support over the past week.

By contrast, the Liberals said Labour would finish third, and Mr Richard Holmes, political adviser to party leader Mr David Steel, said Conservative support was crumbling, predicting that there would be only about 1,000 votes between the Liberals and Tories.

During a visit to Derbyshire, Mr John Biffen, the Leader of the House of Commons, did his best to squeeze the Alliance by saying that Labour was "experiencing a renaissance. It is no longer a dispirited party. It would be absurd to think otherwise."

The claims and counter-claims reached extraordinary proportions in Ryedale, where Labour, which won only just over 10 per cent of the vote in the 1983 general election, claimed that it was heading for a "sensational victory." The party said canvass returns showed 35.8 per cent support for Labour compared with less than 20 per cent for both the Tories and the Liberals.

A Market and Opinion Research International survey for The Sunday Times carried out on May 1 to 3 among a national sample of 1,998 puts Labour in the lead with 38 per cent, but also points to a firming of Tory support at 36 per cent, with

the Alliance falling back to 23 per cent.

The Association of Liberal Councillors comments that, from its reports, "the Conservative vote is collapsing, and while Labour is advancing in some places, where there is a strong Alliance campaign and local credibility, the Alliance is set to make major gains." The ALC is now confident of Alliance gains of 300 seats.

Tax incentives are needed to secure a "widespread" extension of profit sharing and employee share ownership, according to a Social Democratic Party "consultative Green Paper" (discussion document) published this morning.

The document, "Sharing in Success", was produced by a working group chaired by Mr Jeremy Hurd, a former deputy chairman of the Monopolies and Mergers Commission.

## Milling industry urges EEC to think again on grain levy

BY ANDREW GOWERS

BRITISH flour-milling and animal feed manufacturing companies are seeking last-minute changes in the system of taxes on cereals producers agreed by EEC farm ministers as part of this year's agricultural price package.

They claim that the 3 per cent tax on grain sales, known as a "responsibility levy" and designed to contribute towards the cost of storing and disposing of surplus grain, unfairly discriminates against them because it is levied on the first processor handling the grain, and because farmers who do their own feed mixing are exempt. The levy is expected to raise about £10m a year in Britain, of which the flour millers expect to collect about £1.5m.

Technical details concerning the levy are to be discussed at meetings in Brussels this week. Both the flour millers and the feed manufacturers have been putting strong pressure on agriculture ministry officials through their trade organisations to seek changes in the rules.

The flour millers, such as Ranks Hovis McDougall, Allied Mills and

Spillers, fear that they will not be able to pass the tax on to grain producers as they are supposed to, and that their costs, which have already been under pressure as a result of last year's poor-quality harvest will therefore increase.

"In our view, the original concept of a co-responsibility levy on producers has evidently been turned on its head in the case of milling wheat and replaced by a tax on the milling industry and, ultimately, consumers," said Mr Peter Davies, director-general of the National Association of British and Irish Millers (Nabim).

Feed compounders, such as the Unilever subsidiary BOCM Silcock, are even more incensed, since they believe the way the tax is being implemented will encourage livestock farmers to produce their own feed rather than buying it from commercial companies.

Their European association, Fefac, is planning legal action against the EEC Commission and the Council of Ministers in the Eu-

ropean Court of Justice on grounds of discrimination. That is a particular concern in Britain, since a larger proportion of grain is sold to commercial feed compounders than in some other EEC countries.

"It has got to be seen to be a producer tax, not a tax on the processor," said an official of the UK Agricultural Supply Trade Association (UKASTA).

UKASTA is proposing the setting-up of a register of all processors - including farmers - who handle more than 100 tonnes of grain a year, for the purposes of collecting the levy. Nabim is suggesting that the levy should be raised directly at the first point of sale through the agency of the Home-Grown Cereals Authority.

Pressure to amend the rules may arouse stiff opposition in Brussels, however. The EEC farm price package agreed 10 days ago, which involves a price freeze for most products, was a delicate compromise, and ministers and officials will be reluctant to risk upsetting it.



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## Results in brief

Half year to Jan. 31 (Unaudited)

	1986	1985	1985* (full year)
£'000	£'000	£'000	£'000
Turnover	23,913	19,486	39,943
Profit before tax	1,551	1,252	2,539
Profit after tax	931	714	1,358
Ordinary Dividends	111	95	364

\*Abridged from the Group's full year's accounts carrying an unqualified audit report and delivered to the Registrar of Companies.

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AGTIENGESELLSCHAFT

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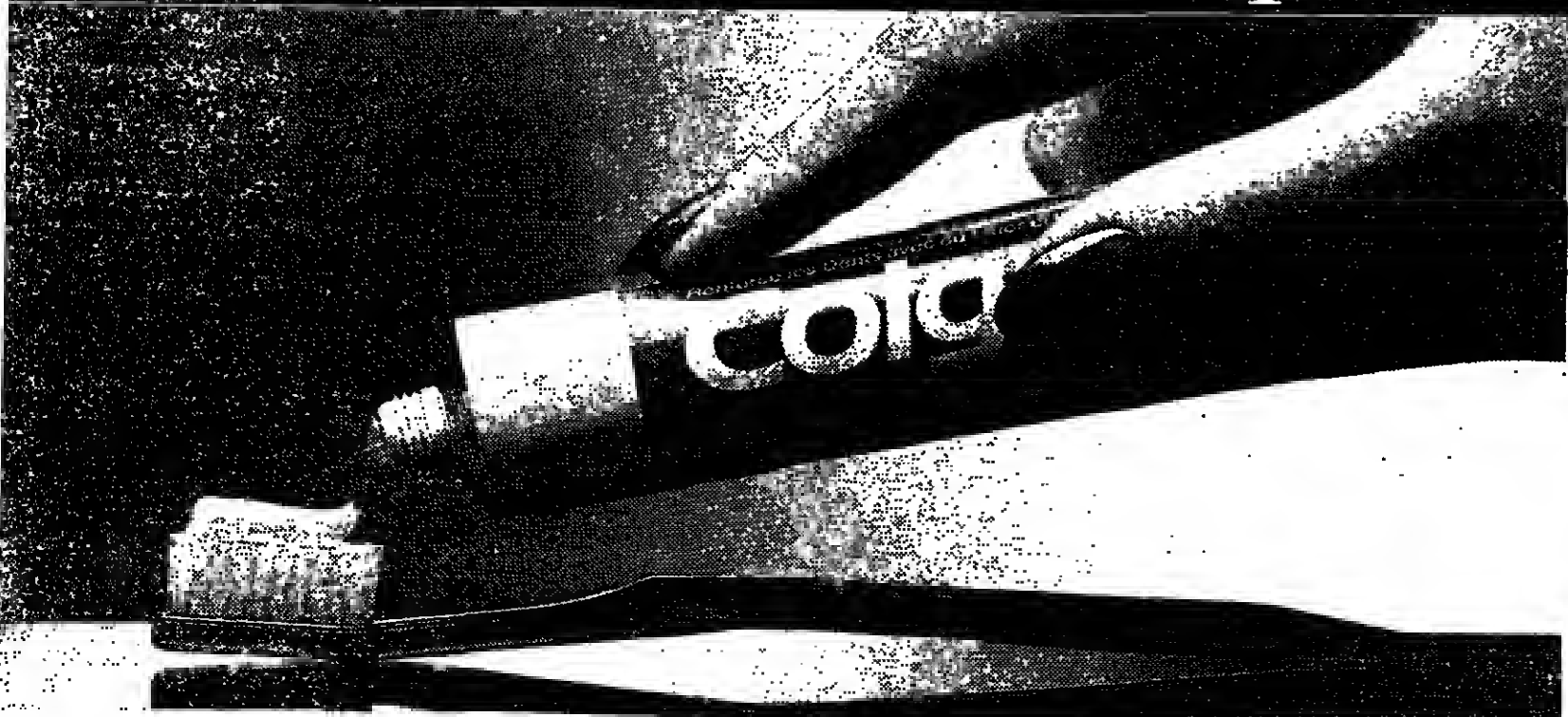
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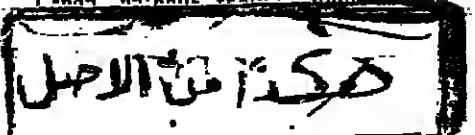
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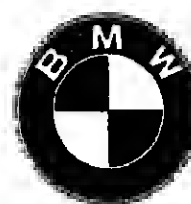
at front and rear are new as well, for effective stopping and freedom from fade.

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# THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

THE RECENT truncation of the Greater London Enterprise Board — since the abolition of the Greater London Council — has been run by a more band of boroughs in the capital — leaves the West Midlands Enterprise Board as the largest job-creation agency of its kind in Britain.

The fact that the Birmingham-based board has not only survived the demise of the West Midlands Metropolitan Council but has actually expanded its remit and won government approval for its activities is a demonstration of how radical idealism can live successfully alongside political reality.

Where the GLC abraded a plethora of criticism and student self-pity, the West Midlands board ground steadily forward, creating and preserving employment.

The task facing the board was never an easy one. The West Midlands metropolitan area, traditionally one of the most productive and prosperous regions in Britain, has been in sharp economic decline since the late-1970s. Unemployment is now approaching 17 per cent overall; in Birmingham's inner city the figure is 50 per cent.

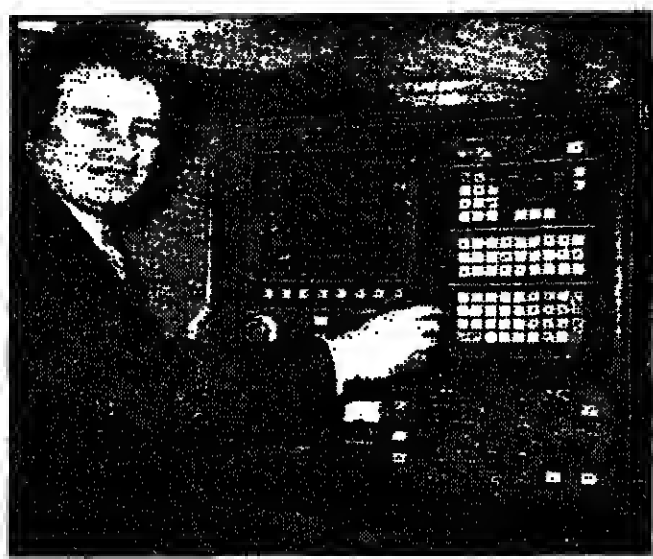
In February 1982, when the board was set up, the rate of 1,000 a week (four years later the decline has been slowed so that work currently drains away at a quarter of the 1982 level).

No local authority could view such a situation with equanimity. The West Midlands Metropolitan Council, abolished at the beginning of last month, was persuaded that a job-creation agency, established out to displace unemployment but to assist new and existing companies to seize commercial opportunities, was at least part of the answer.

Geoff Edge, a former Labour MP and now a local district councillor, is the board's chairman, making him — in the wake of abolition — one of the region's prime power brokers. He says

## The spirit of enterprise in the Midlands

Walter Ellis reports that the UK's largest job creation agency has managed to expand, despite the recent demise of its sponsoring authority



Brian Gould, chairman of Tangye, supported by WMEB

that getting the board started was the hardest fight of all.

"There was enormous opposition at the beginning. The County Secretary even claimed it was illegal. He said that public money could not be used to start up new factories. Then we discovered Moriarty."

Moriarty turns out to be quite unvillainous. He is Gerald Moriarty QC, a leading barrister, who argued that under Section 137 of the Local Government Act — the section which says that a 2p additional rate can be used — "in the interests of the area" — the board would be within its rights to fund new and existing industry.

The County Secretary, determined to do only what was right, wavered initially, though was eventually persuaded. In the 13 months to March 31 1985 — the last year for which full results are available — the benefits of the board were tangible enough. New invest-

ments totalling £3.45m had been made and a further £3.2m was approved for disbursement. The board committed total stood then at £9.4m, invested in 27 separate companies, supporting 4,063 jobs at an estimated cost per job of only £2,071.

The board made an operating profit over the year of £307,648, though provisions for failed investments resulted in an overall loss of £82,000.

Aid to companies is by a variety of means: ordinary equity capital; subscriptions to preference shares; capital; term loans (in which consideration is given to a memorandum on the capital repayments in the earlier years); equipment leasing.

Investments normally fall in the range of £10,000 to £750,000, but applications for larger amounts are sometimes considered. Three quarters of funding comes out of public money.

Edge and his team — who are mostly Labour supporters but present themselves as technocrats first — believe that it is possible to combine economic intervention with hard-nosed commercial decisions. "We are," says one official, "pragmatic, but our political philosophy underpins the pragmatism."

The chairman agrees. "I would hope that a change at the top would not mean a change in direction. We have got to the point where we could survive political change."

The local government elections on May 8 will give the voters a chance to test this contention. It looks, though, as if the board is actually set to expand. Through the creation of a new unit trust in the spring, the WMEB's tentacles are now set to extend even as far as the Welsh border.

The West Midlands Regional Unit Trust, managed jointly by

the board and Lazard Brothers, the merchant bank, started life with investment capital of £4.25m drawn from various public and private sector pension funds. The aim is to take the services of the board throughout the geographical West Midlands, to Warwickshire, Staffordshire, Herefordshire, Worcestershire and Shropshire, expanding its scope to take in almost a quarter of England.

The decline of traditional Midlands industries, like engineering and motor car manufacture, was a main reason for the establishment of the WMEB, and the board today still likes to do what it can for engineering companies. Tangye, a once

famous for its hydraulic jacks, was rescued by the board last year when no one else would help. It was given £50m in the form of an equity stake and convertible bonds and now has

nearly 100 workers and annual sales of £3m. Its chairman and chief executive, Brian Gould, comments about the experience: "If you approach a British bank for funds they tell you to buzz off."

The board is also keen to tackle what the various stakeholders through four new initiatives. One, the West Midlands Co-operative Finance Unit, is responsible for helping Impact Computers, which provides loans and grant finance to those starting co-operative ventures who would not otherwise have the resources to do so. The others are: The West Midlands Technology Transfer Centre, which will seek to encourage companies to make the best use of new technology; the Tysley Training and Community Resource Centre will give high-technology skills training to the long-term unemployed; and the Clothing Resource Centre is tackling the various problems of investment, training, technology, marketing and management skills in the textiles sector — an area in which many Asians are involved.

Another initiative is joint sponsorship with chartered accountants Arthur Andersen of a "Midlands Enterprise Awards" competition, the criteria for which are the creation of a project which should require a minimum investment of around £100,000 and have the potential to employ at least 50 people. First prize is £10,000 cash and £5,000 of management consultancy from Arthur Andersen.

Investments by the WMEB are generally doing well, and there have been only four failures so far. All but one were in the early days of the board's work. On the positive side, one rescued company, Arden Brick, has been sold at a 60 per cent profit, another at a "modest" profit and a third at a small book loss.

It is used as a model for others.

LONGMAN Professional has just published a booklet "Insolvency — an introduction to the 1985 act." The price is £6.95 and the authors are Peter Torry, of solicitors Cameron Mackay and Michael Jordan, a partner at Cork Gully.

Major changes brought about by the act include the licensing of insolvency practitioners, the disqualification of directors found to be unfit to manage a company and the procedure for managing bankrupt companies.

## The downside of civic duty

Nick Garnett reports on a company's chagrin over losing trained employees

IN A FIT of exasperation last month Bryan Nicholson, chairman of the Manpower Services Commission, condemned the reaction of company chief executives to an MSC appeal asking them to give employees training higher priority. Three months after the MSC letter went out to 1,000 leading British companies less than a quarter had even bothered to reply.

The realities of British industry's grossly inadequate training can be seen every year in the manufacturing backstreets of Manchester through the eyes of a small tool and pattern-maker.

The company, which for reasons will be obvious wants to remain anonymous, employs 100, earns small profits on a £2.5m turnover, and has a rather good training record. It has taken on around six school-leavers every year for the past 18 years, training them through a four-year apprenticeship in wood, plastic and metal pattern-making on lathes, grinders and milling machines. Two years of this training now falls within the ambit of the YTS.

All is not well, however. Every engineering company for miles around knows about its training programme and that of other small firms that take training seriously. It is, as a result, a prime target for poaching.

"The general level of attention to training is bloody awful," says the toolmaker's owner. "All these companies say 'hey, why should we do any training when we can pinch from those that do'."

The toolmaking company starts losing its former apprentices once they become journeymen shortly after training ends. On one occasion a former employee was given time off by his new employer to poach newly trained machinists at the toolmaking company. He was promised £100 for each one he could recruit and who stayed at least three months with the new company.

"We found him sitting at the back of the factory. He was going to go upstairs with them to lunch at the canteen and sit with them while they ate their

sandwiches. We kicked his backside."

Another poacher, from an Oldham engineering company, parked his car outside the plant and tried to recruit trainees en masse as they left for home at the end of the day shift.

Recruiting workers that other companies have spent time and money on training is nothing new to the toolmaker. "I've lost a lot of little boys," he says, "lost between engineering companies and some might say that the toolmaker should stop complaining. But he thinks much of the industry is increasingly shirking its responsibilities."

"The problem is right across the board. You can find just as many small companies doing no training as big companies." Training has been costing the toolmaker about £200,000 a year, based on Engineering Industry Training Board figures, though the operation of YTS has now reduced that overall cost. "If I didn't spend that I could pay my engineers 10 per cent more. Companies up the road don't do any training. Instead they spend 10 per cent more on poaching."

Yon ask why the toolmaker continues to train school leavers. The company obviously retains some of them. The owner, who has been a member of some of the industry's trade guilds, also feels strongly about the engineering industry's training. "I was trained. Somebody bothered to train me. It's a civic duty. It's impossible to train too many people and the industry is just not training enough."

In the past month one new development has been the introduction of a small training scheme based on the West German Meister system. Organised by the Economic Development Council for the value and gauge industry, it puts a small number of trained engineers through a further three year training programme.

The owner of the Manchester toolmaking business which has one man in his 80s on this scheme is a believer in industry-wide training levies and tax refunds from government for those companies that train young people. Meanwhile he says the industry should try and pull up its socks. "These companies complain about the Government but I always say 'well, what are you doing about it Jack?'"

## In brief...

SPICER AND PEGLER is to launch a new financial and tax publication. Passing on the family business, with a short seminar at the St James's Club, Manchester, on May 8. The authors, Allan Fye and Graham Melmes, are partners in the accountancy firm's Manchester office.

STARTING-UP—A Report on Small Hi-Tech Business is the title of a study prepared by seven electrical engineers and undergraduates during the course of establishing their own research venture.

The group, from London's Imperial College of Science and Technology, explain in their paper the trials and tribulations involved in setting up in business. Their report includes chapters on the legal aspects of setting up, patents and licensing agreements, marketing, manufacturing processes and sources of useful information. It costs £15 from Group Seven Enterprises, Sheffield Building, Imperial College of Science and Technology, London SW7 2AZ.

HOW to Form a Limited Company for £50 provides a step-by-step guide for people

wishing to incorporate an existing business or start from scratch. The book includes samples of all the official paperwork needed to open an incorporated business, with guidance on how to fill in the forms correctly. It costs £10.95 from Allen & Unwin, Ruskington House, 40 Museum Street, London WCL.

ASTON UNIVERSITY'S Science Park is to form an "innovationsbridge" (innovation bridge) with one of its German opposite numbers, the Berliner Innovations und Grunderzentrum. The link is aimed at promoting closer

co-operation between small start-up companies operating under each of the two centres and providing them with greater scope for international development.

The new link will be cemented with joint stands at the Hannover Trade Fair and then at the Technart Fair to be held in Birmingham in October. The link is supported by EBN — the European Business and Innovation Centre Network — and European Commission support is being sought under the regional twinning programme.

"Bridging" will involve regular contracts, technology transfer, joint product development and joint marketing between small businesses at the two centres. In November, the Berlin centre will host a seminar for small companies operating within the growing network (now up to 25) of innovation centres in Europe.

EBN has a three-year objective of 100 innovation centres, each of which would try to "grow" 15 new businesses a year in high technology areas. Development of international markets for new products is seen as the key to the success for many companies so the Aston-Berlin bridge is

to be used as a model for others.

LONGMAN Professional has just published a booklet "Insolvency — an introduction to the 1985 act." The price is £6.95 and the authors are Peter Torry, of solicitors Cameron Mackay and Michael Jordan, a partner at Cork Gully.

Major changes brought about by the act include the licensing of insolvency practitioners, the disqualification of directors found to be unfit to manage a company and the procedure for managing bankrupt companies.

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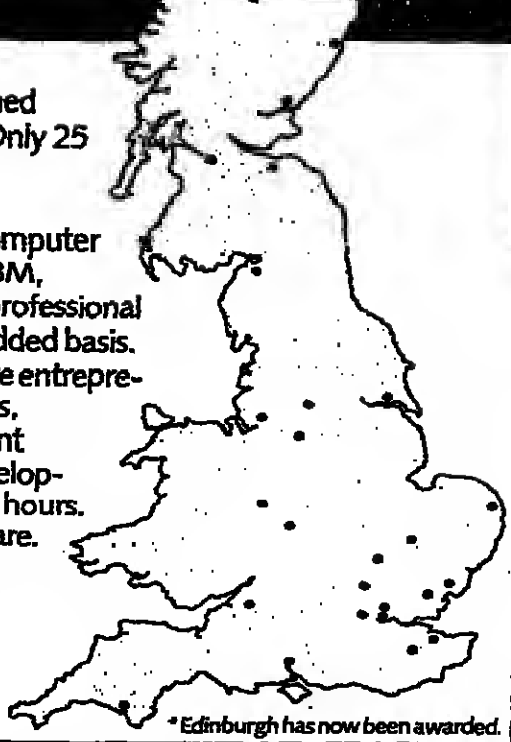
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Airey Entwistle 061-834 9177

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26 Freehold investment properties and further leasehold properties, together with the relevant fixtures and fittings, stocks and motor vehicles

The companies have 182 employees and turnover for the 52 weeks ended 28th June 1985 amounted to £3,367,000.

For further information please contact:

The Joint Receivers Nick Lyle or Ian Turner

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Fairfax House, Fulwood Place, London WC1V 6DW  
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The company has a large quantity of customers. Three Ton Males Frequency Induction Melting Furnaces. "Salem" Travelling Bell Heat Treatment Furnace. Moulding, Shot Blast and Fertilising Equipment. Large Quantity of Customer Patterns. Annual Turnover approximately £600,000/£700,000. Local Workforce of 38 Employees. Further details from:—

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Manufacturers of release gear for lifeboats and life rafts operating from premises in Birmingham, West Midlands.

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Profitable Business For Sale to include moulds, know-how, plant and goodwill.

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Due to retirement

ESTABLISHED YORKSHIRE ELECTRICAL WHOLESALERS

Good profit margins, excellent contacts

For details, principals only, to:

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0.75 Acre Site With Consent

Urgent sale required.

Offers around £300,000

Details from:

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## EXCELLENT OPPORTUNITY TO ACQUIRE PROFITABLE POTTERY COMPANY

Based in Stoke-on-Trent

The company presently concentrates on the production of whiteware and whiteware wholesaling. Good turnover and customer base including export. Excellent opportunity to obtain stakeholder interest.



## TECHNOLOGY

## Middle distance radar developed

A RADAR system which can see round the curvature of the earth for a distance of up to 200 miles has been developed by Marconi Radar Systems for military and civil applications.

The system, which Marconi claims to be the first of its type in the world to be ready for sale within two years, for early warning defence and weather forecasting purposes.

Conventional microwave radar emitting a high frequency signal in a straight line over the sea from a land-based radar station or ship's mast can see little more than 50 miles.

Over the Horizon (OTH) radar techniques which bounce signals off the ionosphere can see the curvature of the earth but are effectively blind for the first several hundred miles. They are used for very long distance defence surveillance, particularly in the US.

The Marconi system, under development for five years and now being examined by Nato forces, can see over this middle distance ground. It will revolutionise air defence aircraft and missiles will no longer be able to evade detection by travelling just above the surface of the sea.

The two main elements of the system are the use of a lower frequency signal and a very sophisticated computer for deciphering the returning signal.

The low frequency signal hugs the earth's curvature, making use of salt particles in the sea which act as conductors. The problem with this is that the returning signal is very weak and because it is at a low frequency is especially cluttered with other radio traffic from commercial radio stations and from atmosphere. To counter this Marconi has developed an advanced signal processing unit (ASPU) essentially a collection of microprocessors which, working together, can cut through the garble.

Marconi says the hardware for its new OTH system is smaller and lighter than that of conventional radar techniques and is cheaper to operate than many of them.

## More power from a twist of the 'golden screwdriver'

Alan Cane unravels the mysteries of IBM's big machine plant at Montpellier, in France

THE CASCADES of multi-coloured wiring which used to sprout from mainframe computers under construction are strangely absent these days. There is hardly a printed circuit board to be seen and it is becoming difficult for the uninitiated to tell the central processing module of the machine from its power supply or its water cooling unit, even stripped of the anonymous blue covers.

In the two years since I last visited IBM's manufacturing plant in Montpellier, France, one of three sites world-wide where it builds the biggest of its mainframe computers, the influence of the company's massive investment in advanced methods of designing and building large computers has become strikingly apparent.

Then it was building the 308X family, top-of-the-range at the time, but machines which the company now admits were simply introductory vehicles for its current flagship, the 3090 series announced just over a year ago.

Now the test cells in Montpellier are lined with 3090 models, mute testimony to IBM's ability to ship an estimated 1,300 machines a year from its production centres — Montpellier, Poughkeepsie, near New York City in the US, and

Yasu in Japan. The manufacturing technology IBM is using in these three centres have a common objective — to create machines which can be installed with minimum fuss and give months of error-free operation.

The three key technologies are:

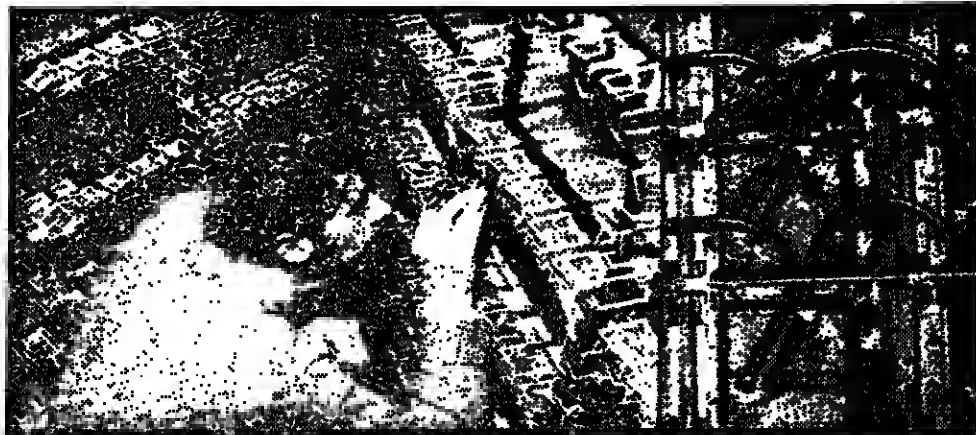
- Surface mounting of semiconductor chips.
- The Thermal conduction module (TCM).
- The TCM boards.

The underlying aim is to reduce the number of fragile connections between components in the system and so reduce the possibility of mechanical failure.

The motto at IBM these days is "Zero defects," meaning the production of machines which can be installed on a customer site within eight hours and which require no repairs before going live.

"It has got to go in eight hours," says Mr David Norris, marketing programs manager for large systems. "Or else every man, woman and child in the UK will be working as an IBM systems engineer by the year 2000."

"We find that a zero defect installation usually runs for eight to nine months without problems. If an installation takes 30 hours or more, then



Wiring patterns dominate the heart of an IBM 370 computer of a decade ago, left. On the right, a 1986 TCM array looks more like a refrigerator or air conditioning system than a complex piece of electronics

we know we are going to have problems."

Surface mounting is commonly used these days, especially by the Japanese, but IBM was a pioneer. Conventionally, processor and memory chips are connected to the outside world by fine gold wires which run from pads at the edge of the chip to pads on the chip mounting package. These pads in turn are connected to

legs on the package which are inserted into holes in a printed circuit board.

IBM has done away with all that. Its chips lie face down on a ceramic substrate carrying all the necessary wiring. The chip surface is coated with quartz pierced by hundreds of tiny holes.

Connection is achieved by melting a tiny ball of lead-tin solder in each of the holes. Surface tension ensures that the

chip aligns itself correctly over the connections on the substrate and the breaking strength of the solder connection so made is 300 grammes compared with 10 grammes for the flying gold wire method.

At the heart of the IBM's entire big machine philosophy, however, is the thermal conduction module.

It was invented to solve the problem that as more and more electronic circuits are engraved

on the surface of semiconductor chips and as chips are packed closer and closer together in systems, it is becoming difficult to get rid of the heat generated.

Some large machine manufacturers still air cool their chips. IBM decided eight years ago that water cooling was essential. A domestic flat iron generates about 2.5 watts per square centimetre in use; the chips in IBM mainframes generate six watts per square centimetre. So cooling them to the right running temperature is no simple matter.

The TCM is a metal box which can be cooled by a stream of water running in a channel on the outside. Inside, 100 chips can be mounted on a multi-layer ceramic plate made up of 36 layers of ceramic material through which runs all the essential wiring to the multilayer substrate.

Metal pistons carry heat from the chip surface to the cooling surface and an inactive gas is pumped into the chamber to retard corrosion which could affect performance.

Such a device has substantial cooling capacity. It was used first in 308X machines where it proved to be effective. Over engineered in fact.

The good news is FERRANTI Selling technology

It was only a year or so after the 308X performance by IBM in the 1970s that the TCM was introduced. Even in the 3090, where hot test simulators coupled logic is used, the TCM still cools the chips to their best operating temperature, half the layer of insulation is still there. It means that IBM can get considerably more performance out of the machines simply by turning the 'golden screwdriver' (increasing the power delivered to the chips and hence their speed) and removing the final layer of plastic.

The 3090 is virtually a TCM carrier, basically a frame designed to carry up to nine TCMs locked in such a way that mechanical failure is virtually ruled out.

The 3090 is virtually a "solid state" machine where mechanical failures are almost eliminated. Other manufacturers have devised their own methods of ensuring zero defects, some good and better than IBM's, but IBM controls 70 per cent of the world market for big machines. Surface mounting and thermal conduction module technology are how IBM intends to hold on to that market share.

## How the life of a classic computer design is being extended

IBM's 3090 family of large mainframes seems to be a whole pack of wolves in sheep's clothing.

When they were first introduced about a year ago, there was some disappointment among analysts and users. The technology — thermal conduction module packaging — was little different to that found in the earlier top-of-the-line 308X series, the cost of processing was more expensive than many had anticipated and there did not seem to be any "must have" features to tempt users away from their current machines.

Now that everybody has had the chance to reassess the machines and their potential, opinions have changed. Mr Robert Fertig, for example, chairman of Enterprise Information Systems and a distinguished IBM "watcher"

declared earlier this year: "An initial, superficial cut at analysing the 3090 series announcements as compared to the 308X series might conclude that IBM has offered very little in the way of improvements for such a major product announcement."

Nothing could be further from the truth. It was a very complex, subtle announcement and all of the factors must be considered in any valid analysis.

Among these factors was a new level of memory, a level IBM calls expanded storage, built of IBM's proprietary 288K memory chips (single chips able to store somewhere over 288,000 individual binary digits).

The price of this storage is only \$5,600 for a million bytes, about one third the cost of storage in the 308X machines, according to Mr Fertig: "No other competitor has this

unique capability. The IBM plus-compatibles and the BUNCH (Burrroughs, Sperry, NCR, CDC and Honeywell) may match IBM's storage process — but they cannot match IBM's production costs for this component. Memory capacity has a very significant impact in real system performance — through transaction rates and the number of active terminals supported with fast response times."

A key factor in system performance is the speed at which blocks of information can be shifted in and out of central memory — high speed semiconductor memory servicing the processing units directly.

Expanded memory sits between central memory and disk backing storage; information is moved in and out at high speed in blocks, resulting in substantially improved processing speeds.

IBM can now provide massive

extended storage for its 3090 machines at low cost — 256m bytes for 3090/200, twice as many for the 3090/400.

The 200 is a dyadic or two processor machine, the 400 a four way.

To be fair, it has to be said that Hitachi, whose large machines are marketed in the west by National Advanced Systems (NAS) and Fujitsu/Amdahl have replied with faster machines, frequently matching IBM's dyadic processors with a uniprocessor or its four way machines with a two way. Mr Christopher Peacock, technical marketing manager for NAS in the UK points out that Hitachi is using more sophisticated technology than IBM to achieve speed.

Rather than IBM's Thermal Conduction Module, an immensely reliable if brute force approach to packing chips densely, Hitachi has built, for the first time, processor chips in complementary metal

oxide semiconductor (CMOS) technology, marginally slower than IBM's emitter coupled logic but which generate much less heat.

IBM, however, has already started to ship 3090s with 1m bit (megabit) chips in central storage — a 250 page paper-backed novel could be stored on six of these chips.

No-one should forget that it was IBM's ability to get the cost of manufacturing magnetic core storage — memory technology in an earlier generation of machines — down below any of its competitors that was crucial in establishing it as the world's dominant computer company.

All of this is important because of the behaviour of the market for very large commercial machines.

Customers for these very large machines include the airlines, the big banks, the large corporations — American Express in the UK was one of the

first to take delivery of a 3090. These companies need to increase their computing power year-on-year by very large amounts. The computer industry and its analysts agree that demand for mips (millions of instructions a second, a rough indication of computing power) is growing in such installations by an average of 50 per cent a year and in some instances by 100 per cent.

The story IBM is signalling to this market now is that it will provide these mips through systems in which a number of processors are coupled together (multiprocessing or "n-way design").

The key to what IBM is trying to achieve is "Extended Architecture" (XA), a development announced in 1981 which allowed IBM mainframes to break out of their traditional constraints.

IBM's big mainframes today are all based on the 20-year-old architecture of the System/360 mainframe family. This system in its most advanced configuration used 24-bit addressing, a bit of computer jargon meaning it could talk directly to 16 million bytes of memory.

Unfortunately, IBM's own systems software is slow, cumbersome and above all, large. Users of its CICS (Information Systems) software could find themselves with as little as six megabytes of storage left in which to store their applications.

XA moved to 31 bit addressing, making it possible to connect 2bn bytes of memory space.

Competitors and cynics note that XA simply gives customers the right to buy more IBM memory to get control again of their own machine. Be that as it may, XA and the XA versions of IBM's major operating software VM and MVS are the future for IBM sites.

## 中国安徽省对外经济贸易洽谈会

# Business Talks

Foreign Trade and Economic Cooperation,  
Anhui Province, China

June 28 — July 8, 1986, Hefei, Anhui Province

Business Talks on Foreign Trade and Economic Cooperation will be held from June 28 to July 8, 1986, at Hefei, Anhui Province, China.

During the talks, we will discuss import and export business of various products and projects of economic and technical cooperation with friends from business circles all over the world.

We sincerely welcome our compatriots in Hong Kong and Macau, overseas Chinese, and personages from economic, financial, industrial, commercial and trade sectors throughout the world to join us for business talks.

Organized by  
Commission of Foreign Economic Relations and Trade and Foreign Trade Corporations of Anhui Province, China  
Address: Dao Xiang Lou Guesthouse and Lu Yang Hotel, Hefei, Anhui Province, China  
Tel.: 77702 (Import and Export Business)  
76792, 76794 (Economic and Technical Cooperation)  
Cable: "0427" Hefei, China Telex: 90011 AHFTB CN



Ente Nazionale per  
l'Energia Elettrica (ENEL)  
SDR 100,000,000

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Guaranteed by the Republic of Italy

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the interest period commencing on May 7, 1986 the Debentures will bear interest at the rate of 6 3/4% per annum. The interest payable on the relevant Interest Payment Date, November 7, 1986 against Coupon No. 11 will be SDR 174,0972.

The US\$/SDR rate which will determine the US\$ amount payable in respect of Coupon No. 11 will be fixed together with the Interest Rate for the period commencing November 7, 1986, on November 5, 1986.

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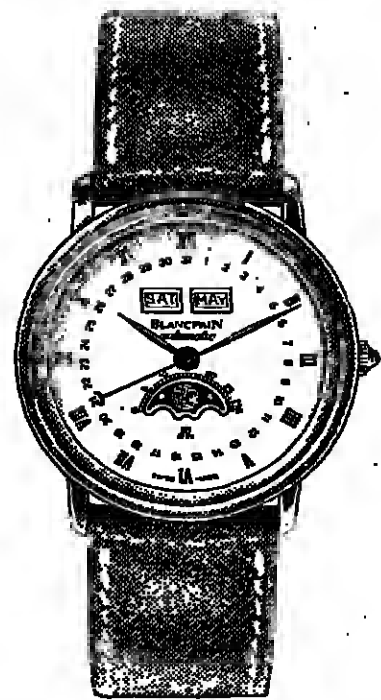
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Notice is hereby given that in accordance with condition "Redemption" (C) of the terms and conditions of the Notes, the Company will redeem all of the outstanding notes, being US\$100,000,000 nominal amount, at their principal amount on June 17, 1986, payment of principal together with payment in respect of coupon No. 6 will be made in accordance with condition "payment" of the terms and conditions of the notes at the offices of any of the paying agents.

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY  
Telegrams: Finantime, London PS4. Telex: 8954871  
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Tuesday May 6 1986

## The threat of trade war

THE EUROPEAN Community and the US are warring on the edge of trade war. Fortunately both sides have been trying to reduce tension. At last Friday's meeting under the auspices of the General Agreement on Tariffs and Trade they proved to be flexible, even though nothing of substance occurred to reduce the danger. As it is entitled to do under the GATT, the US wants the Community to make concessions to compensate for the disadvantages to US exporters arising from the enlargement of the EEC to include Spain and Portugal. But instead of taking the issue as a whole it wants early action to compensate for the loss of US outlets for certain farm products as a result of the inclusion of the two newcomers in the Common Agricultural Policy of the Twelve.

Such an implied sector-by-sector approach breaks with the precedents set in similar negotiations after previous enlargements of the Community. It breaks with the sound principle that trade should be viewed in its entirety, in order not to become bogged down in a plethora of special situations and attendant protectionist pressures.

The US is also undercutting the negotiating tactics of the community. If the farm issue is taken in isolation, the Community will not be able to bring full into play the argument that the US will also gain from enlargement: Spanish and Portuguese national tariffs against manufactures were higher than the Community tariff which will in future apply.

**GATT principles**  
Negotiators for the Community were right not to concede the sectoral principle. None the less, and this is welcome, they tried to find ways to accede to the American wish for speedy progress, in order to enable the US delegation to take back some success to Washington. The administration there is under heavy pressure—enhanced by the bad US trade figures for March—on an assortment of protectionist lobbies.

By not being entirely inflexible the Community has staved off some of the retaliatory measures the US has threatened for July 1. In its

turn the Community will be under a lesser need to hit back. But the danger of a clash remains and it is not a pleasing prospect. It is pretty evident that even if the Spanish and Portuguese situations can be prevented from causing conflict, it would sooner or later—and probably sooner, arise on other agricultural issues. That follows from the failure, at the very outset, to apply GATT principles to farm trade, and from changes in farming itself.

The result, in Europe, has been to produce ever-mounting subsidies to permit surpluses to be thrown on to the world market, in contradiction of all GATT principle. The US system works somewhat differently, but the US has shown its determination to meet subsidies with subsidy where it can to maintain overseas outlets for its farmers. Moreover, by obtaining a waiver from GATT as long ago as 1954 for its farm protectionism, it has protected its own farmers against full competition from outside.

**Political obstacles**  
As a result the world's two biggest trading blocs, the US and the Community, are in a subsidy race. They will not stake rising a good deal more quickly than the prize. A GATT committee has made sound proposals for avoiding such an outcome by suggesting the entire matter of bringing farm trade into GATT must be tackled anew. The CAP and the US waiver would have to be put on the negotiating table.

Unhappily the political obstacles to this new approach are probably insuperable. Instead there is a tendency in some quarters to want to carve up the world food market between the major suppliers, an undesirable form of cartel and one that the smaller suppliers, such as Australia, have reason to fear.

In the end economic necessity, as it so often does, is likely to determine the course of events. Both the US and the Community are in dire budgetary straits. These have already enforced first, timid steps towards containing surpluses on both sides of the Atlantic. The best that can be hoped for may be that all the contestants will see the self-defeating nature of their current farm policies.

## The future of British Sugar

SIR GORDON BORRIE, director-general of the Office of Fair Trading, has had more than his share of hard decisions over the past few months.

But the dilemma with which he is faced this week—whether to refer two bids for S. & W. Berisford, the commodity trading group, to the Monopolies and Mergers Commission—looks at least as fraught with controversy as the battles for Imperial Group and for Distillers.

At immediate issue is the future of British Sugar (BSC), the Berisford subsidiary and UK beet-processing monopoly. But the battle for the company raises awkward questions about the future of the British sugar industry as a whole.

In one corner is an all-share bid for Berisford by Hilldown Holdings, the food and furniture group.

In the other, perhaps more contentiously, is Tate & Lyle, the cane sugar refining group. It desperately wants to get hold of BSC with a view to merging the industry and extricating itself from a debilitating struggle with a much stronger competitor.

It also wants the OPT to give it the go-ahead by sweeping aside the MMC hurdle. If Sir Gordon is not prepared to do that, say both Tate & Lyle and Berisford, then he should refer the Hilldown bid as well in order to give everybody time to think.

**Strategic commodity**  
Strictly on the basis of monopolies and mergers considerations, Tate's argument looks distinctly unconvincing. After all, if it did obtain British Sugar, it would be in control of about 94 per cent of the UK sugar market. Hilldown has no sugar interests, and although it can be argued that it knows little about British Sugar's business, this on its own hardly seems an adequate reason for referring its bid.

Yet, in an important sense, competition in the sugar industry is different. Both Tate & Lyle and British Sugar are in a business which is dominated as much by politics as by economics.

Tate owes its continued existence as a UK refiner entirely to a political concession: the EEC's commitment when Britain joined the community to buy 1.3m tonnes a year of raw cane

sugar from African, Caribbean and Pacific countries. The EEC's raw cane refineries are now in trouble, largely as a result of the economic consequences of that political commitment. As the company has been saying forcefully in the past few weeks, cannot compete with BSC, simply because it has to pay much more than BSC for its feedstock.

Tate has another card. To back up its argument for Hilldown referral, it is pointing to a clause in an earlier MMC report on Berisford's bid for BSC which said that further consideration would be desirable if any change of ownership would "fundamentally affect the present market arrangements."

**Fundamental problems**  
The question for the OPT, therefore, is this: does the Hilldown bid represent such a fundamental change? Hilldown, predictably enough, says it does not. Tate & Lyle and a number of large sugar consumers such as chocolate, cake and biscuit manufacturers say it could, given that Hilldown has links with Ferruzzi, the large privately-owned Italian group which has substantial Continental sugar interests.

Sir Gordon needs to satisfy himself fully that Hilldown is not simply acting as a Trojan horse for Ferruzzi, where involvement in British Sugar might raise significant concerns about competition. If he is so satisfied, then the Hilldown bid for Berisford should not be referred.

It has to be recognised that a Hilldown takeover of British Sugar would solve none of the sugar industry's—and more particularly Tate & Lyle's—fundamental problems.

Yet it would be wrong for the OPT/Monopolies Commission procedure to be used for the purpose of conducting a review of the future of the British sugar industry, that is a matter for the Government.

If ministers attach importance to the continued access of ACP sugar to the community, as they should, they must ensure that the EEC arrangements are not so biased against Tate & Lyle as to undermine the economics of its UK refining operations. Shuffling the problem across to the Monopolies Commission by referring both bids, does not provide a solution.

DOES the European food industry need more flesh to fulfil its dream of empire? Or does it need more yoghurt?

Sir Hector Laing, chairman of United Biscuits, glum but unrepentant after losing the tussle for Imperial to Hanson Trust, still insists that the best way for the industry to break out into the wider world market is to develop corporate bulk. He argues that Europe needs muscular corporations, US-style, as a foundation and as a springboard.

He has hard words for the myopic City of London community. Chiche, he says, prefers short-term performance to long-term grand strategies. He is frustrated by monopolies legislation which would prevent, say, a merger between UB and Rowntree Macintosh. And he is cross with the Financial Times.

"I'm sorry you said we were trying to form something too big with Imperial (FT Leader, April 10). We would have been 'too big' only in relation to the way we view size in this country," he says.

Such a mentality will cost us dear in future, argues Sir Hector. Other international groups will become bigger and stronger and British companies will become relatively small that they can no longer compete, especially in the Third World where the prospect of real market growth lies.

Prof John Stopford, director of the Centre for Business Strategy at the London Business School, is a yoghurt man. The secret of success in international markets "has nothing to do with scale," he declares. "It has much more to do with product."

He draws an example from the recent successes of French company: "BSN is the world leader in the yoghurt market. Its lack of scale hasn't prevented that."

BSN, through Gervais Danone, has built a strong trade all over the world, largely as a result of a strong French base into Europe, and on into Brazil, Mexico and the US. It has even seduced Japan, notorious as the world's most milk-resistant market, and is a Kronenbourg brewery in China.

UB and other groups with pan-European or even global ambitions can learn from this demonstration. They should be after products which have international rather than national markets," Prof Stopford concludes. That, he argues, is how the few existing supra-national food groups have succeeded. The Swiss group Nestlé, for example, was built on an apparently simple line of dairy products, with the recipes finely tuned to suit various national tastes.

The secret lies in the willingness, ability and even the luck to find and exploit the nuances of local eating habits and preferences.

This is not the exclusive province of the Nestlés and Unilevers. Hellmuth's is a well-known name in mayonnaise

because it pays close attention to this—even to the extent of producing a dozen slightly different recipes for regional demands in its base US market. Gervais Danone has succeeded in Japan because it uncovered a preference for drinking yoghurt rather than spooning it up. Heinz has done it with any number of products—the almost 57 range now covers more than 3,000 varieties—since it borrowed a recipe for ketchup, from Singapore in the 1870s and progressively doused the world in tomato sauce.

Prof Stopford concludes: "Nestlé and Unilever were market pioneers. They created the markets and took the equivalent risks. Once they were in they found the risks were less."

That early experience has given them a considerable advantage over entrants to the international food market. They were present at the birth of the consumer culture. They accepted the opportunities provided by the industrialised world's gradual invasion from a diet based on commodity foodstuffs to one of processed goods.

This has enabled the pioneers both to nurture consumerism and to grow with it. They and their brands are part of popular culture. And they are fiercely protective of their role and position. For example, BSN cannot have failed to detect the potential threat from Nestlé and Unilever's plans to merge their French and West German yoghurt interests.

While this joint venture is to some extent related to the scale of the companies involved, the most significant factor is that the prospective partners are not perturbed by the raft of "disadvantages" which less mature food companies say prevent intra-European connections.

Any leading European food maker will elicit a familiar list of obstacles: cultural differences, language barriers, different shopping and eating habits, monopolies legislation, government interference... even downright chauvinism.

The Unilever and Nestlé pioneers overcame all these hurdles years ago and continue to do so. They are Europe and the world at large. "The US companies which have come in in the post-war period have done well against regulatory obstacles," Prof Stopford observes.

Cultural and legal differences, however, seem to present insuperable difficulties to present the biggest of the newer European companies.

Sir Hector was all the more peeved at missing Imperial because, having considered European links, he had been persuaded that the only way he could form a giant European corporation which would not be riven by cultural divides was by linking with a British company. With Impe's slogan, Lord Hanson's locker, there are

## BATTLE FOR GLOBAL MARKETS

## Foods without frontiers

By Christopher Parkes



Second, come the pure food multinationals like Nestlé and Kellogg. They have clear strategies for conquering the world. Kellogg, for example, the example of the first group. Two years ago Kellogg, noting that its products were still not available to 85 per cent of the world's population, bought a prominent Zimbabwean company, a base for building markets in southern Africa. It can start on its more sophisticated products as the market develops.

It has also won a potentially vital battle in China, where it is building a joint-venture baby food factory. It is already printing the market with imported instant cereal products made in Italy. It has helped establish a nutritional science institute and is forging close political links to reinforce its foothold. Both examples demonstrate the company's will to establish itself in emerging consumer cultures as it did in Britain 100 years ago.

Kellogg is following a similar track, spreading its cereal products widely across the world, indicating its progress by developing milk substitutes for markets where dairy cows are scarce.

Third are corporations like Philip Morris and R.J. Reynolds which have moved at enormous cost to buy a presence in international food markets. Molding their proven strengths in global consumer marketing—both sell cigarettes in about 170 countries—with the international ranges and experience of Nabisco and General Foods—will give them undoubted leverage.

And fourthly come the Europeans. Sir Hector in the van. The scale of the competition is perhaps daunting, but it is not insurmountable. As he suggests, then United Biscuits should already be in the third world working alongside the others. For all his protests, UB is already a worldwide operation—about the same size as BSN when judged on its annual sales.

If the British could be admitted to Fortune magazine's annual list of the top 500 companies in the US, United Biscuits would rank among the first 150, a little behind Kellogg and well ahead of Hershey Foods. Its compatriot Allied-Lyons would stand even higher, only a little way behind Heinz and ahead of Quaker, Kellogg and United Brands.

Sir Hector has shown by his ventures in the competitive US market and by introducing the Wimpy bar to New Delhi that he is prepared to take pioneering risks. He may have no yoghurt, but there are several hundred other products in his portfolio.

He had hoped, through the Imperial merger, to acquire extra financial strength, especially the cash flow from the tobacco operations—and thus to put UB on more level terms with Philip Morris and R.J. Reynolds. It may well come to prove a frustrating objective.

few large-scale merger opportunities left in the UK which would not founder on monopolies legislation.

Faint echoes of Sir Hector's lament are also to be heard on the continent. Mr Claude-Noel Martin, head of Generale Biscuit, said recently that national food companies should try "friendly" link-ups to give themselves wider opportunities in Europe and beyond.

However, his remarks must be judged in the light of BSN's purchase of 20 per cent of Generale Biscuit's stock, and reports that both GB and BSN were both under takeover threat from unknown multinationals. On past evidence from Europe, the fear of being swallowed up is likely to prove a far greater spur to talk of friendly cross-holdings, co-operation or consolidation than any long-term grand ambitions in the world beyond existing national markets.

General Biscuit is now the third largest biscuit maker in the world behind Nabisco Brands and UB. It has been

bolped into this position by the fact that 26 per cent of its profit now comes from the US.

The attraction is simple. The US offers a unique homogeneous market of 250m people. It also offers rich rewards for the successful. "Returns are 50 to 100 per cent better than in Europe if you can get out a top-ranking product," says Mr. David Laing of Henderson Crosswhite, the London broker.

Margins in Europe are squeezed by the powerful multiple retailers and buying groups which dominate the trade. "I don't think there's a word for profit in the German food industry's dictionary," he adds.

However, Europe's preoccupation with piling into the US market is beginning to fade. EEC companies already established there mostly found their niches during the boom of merger and disposal fever which struck the US food industry in the mid-1970s. Now, following the multi-billion dollar takeovers of General Foods by Philip Morris and Nabisco Brands by another tobacco giant, R.J. Reynolds, the industry seems to be settling down. Suitable or affordable major acquisitions are rare, even for indigenous food makers.

With obstacles to expansion in both Europe and North America, the seekers after growth are looking increasingly to developing countries.

The businesses involved fall into four groups. First in the hunt are the old-established supranationals like Nestlé and Unilever, which have been in the Third World for decades in the third world. They have long experience of developing consumer markets from scratch and clearly have an advantage.

## EUROPE'S LARGEST FOOD MAKERS

Company	Country	Worldwide food turnover (£bn)
Nestlé	Switzerland	14.2
Unilever	UK/Netherlands	9.3
Dalgety	UK	3.8*
Associated British Foods	UK	2.9*
United Biscuits	UK	1.5
Cadbury Schweppes	UK	1.3
Tate and Lyle	UK	1.6
Unigate	UK	1.5*
Jacob Sachard	Switzerland	1.4
BSN Gervais-Danone	France	1.4

May 2 exchange rates: 1985 financial year accounts. \* Including dairy business. † Including £1.4bn of food turnover in US. ‡ Including retailing. Source: Henderson Crosswhite

## Tough talking, tall talk

Yesterday's Tokyo summit communiqué on terrorism was not, we are told, entirely to American taste. President Reagan though pleased, decided to add an even tougher line from his allies.

What, though, of the US's own follow-through? Europe's travel industry, at least, suspects so much *braggadocio*. Tourist chiefs have been complaining since the bombing of Libya that Americans are only too aware of the virtues of violence's better part.

But British businessmen are also alarmed.

A letter from Hugh Twiss, director of Beau Sejour, the British investment management company, articulates well the resentment of those in Britain who have suffered from recent US economic withdrawal. He is addressing an Ohio-based engineering concern which has just cancelled its planned investor relations tour in London "in view of current international tensions and asso-

ciated uncertainties."

Mr Twiss writes: "I have to tell you that I find this decision incomprehensible and disgraceful. It is playing exactly into the hands of the terrorists in allowing your business to be disrupted. It makes a mockery of all the bravado of the USA in trying to deal with terrorism and leaves us Europeans with the feeling that the only reason the US wants us to support them is so that we can take all the flak afterwards. If it is safe enough for your shareholders to live here, it is safe enough for your executives to visit them."

Mr Twiss concludes with an expression of something less than confidence in the US company concerned.

**Coming clean**  
The management team at Gurnsey's Beau Sejour leisure centre has just had a practical demonstration of the often-repeated advice to executives that it is worth listening to the workers.

Evian Ozanne, the chief officer, and his team, who recently won the Sports Council Southern Region management award, had been trying to drum up a slogan to mark the centre's 10th anniversary this year.

Suggestions were chalked up on a board at successive management meetings, but none of them seemed quite right. Then, one morning, while everyone agreed was the answer, magically appeared on the board: "Beau Sejour—tous les jours."

No one claimed authorship until finally, last week, the upstart owned up. Mrs Maureen Darr, a cleaner, knowing her bosses were racking

## Men and Matters

their brains for a slogan, had decided to put them out of their misery.

**Central issues**  
The financial squeeze is on at the West German Bundesbank—and the groans of outrage can be heard wafting over the Main.

Employees in Frankfurt living in some 1,500 dwellings owned by the central bank have just been told they could face an extra tax bill backdated for five years. The tax man argues that the "Bundesbankers" are paying cheaper rents than those charged for similar accommodation on the open market, and that this amounts to a taxable benefit.

Nor is Revenue assiduity the only cause of unrest. Bundesbank employees point out that in the mid-1970s they were earning about 12 per cent more on average than staff working for the "Big Three" commercial banks. Now, they say they bring in some 13 per cent less than their commercial fellows.

One reason is that the Bundesbankers had a special allowance, amounting to 30 per cent of their basic salary, frozen by an unsympathetic centre-left government in Bonn in 1975, and the present centre-right administration has not so far seen fit to activate a thaw.

All in all, a deplorable picture of ingratitude, complain the Bundesbankers, who draw onlookers' attention to the fact that they currently contribute about DM 25bn a year in profits to Bonn.

**Encouraging signs**  
The Engineering Council has chalked up another point for industry in its campaign for public recognition. The Home Office has agreed to its proposal that professionally qualified

engineers should now be entitled to countersign passport application forms.

New forms still put MPs, JPs and ministers of religion at the top of the list of those who can confirm the identity of an applicant but engineers are included, for the first time, with doctors, lawyers, bank officers, civil servants and police officers as acceptable signatories.

That makes another 250,000 people you can turn to for confirmation that you are who you say you are. Dr Kenneth Miller, director-general of the Engineering Council, said he was delighted that the Home Office had agreed to its proposal. "It's a nice stamp of approval to get."

**Basket futures**  
The Dallas-based BancTexas group, which has recently been forced to sell off one or two small subsidiaries to meet cash calls on its bank credit lines, has hit on a new incentive to attract much-needed deposits.

It is offering "play-off pay-off" certificates of deposit tied to the results of the Dallas Mavericks basketball team.

Every time the Mavericks win, the holder of a minimum \$1,000 one-year CD gets an extra 0.05 per cent on his interest rate. A bank spokesman declined to say how many Mavericks fans had responded or how much cash the 13 member banks in the group (total assets \$1.7bn) hoped to raise. But he did assure callers that deposits up to \$100,000 were insured by the FDIC.

**Climb-down**  
Not all summitry scales the peaks. In Tokyo yesterday, Sir Geoffrey Howe, the British Foreign Secretary, actually managed to plumb the depths of language at least. Government, he said, aim to "demonstrate" food surpluses around the world.

Observer

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## US EMPLOYEE STOCK OWNERSHIP PLANS

# Millionaires on the shop-floor

By Terry Dodsworth in New York

THERE CAN be few more rewarding places to work in the US than Lowe's, a building materials supply company based in the green rolling tobacco country of North Carolina.

When Mr James Walters retired from his job as a store manager at Lowe's a few years ago, he left with \$2m in his pocket—and, at the age of 44, the prospect of many years in which to spend it. One of his colleagues, a truck driver who had worked for the company for 21 years, departed with \$428,000. "I would think," says Robert Strickland, chairman, "that we have about 50 millionaires in the group."

The ingredient which generates these munificent, Wall Street-style rewards is employee ownership. About 25 years ago, Lowe's joined the vanguard of what was then an infant crusade to extend share ownership to the workers. Its experiment has since turned into a triumphal success. The company now runs 235 stores against the 100 it started with at the beginning of the project, and is reckoned to be the market leader in its sector, and, over the past three years, has pushed its sales from \$1bn to \$2bn.

"We have seen employee stock ownership work to create incentive, productivity, motivation and wealth," Mr Strickland told the Senate Banking Committee a few years ago.

Lowe's experience is by no means an isolated phenomenon. The campaign it helped pioneer has become a broad movement, exercising a steadily growing influence on the US economy. According to the latest figures from the National Centre for Employee Ownership (NCEO), around 8,000 companies in the US are offering workers a stake in their equity in some form or another. Between 10m and 11m workers—or 8 per cent of the total workforce—own shares in the plans, and last year alone, between 700 and 800 new schemes were introduced.

While there is no simple explanation for this surge of interest in employee equity investment, the movement is underpinned by some radical shifts in the way US companies are dealing with the question of workforce organisation. Many corporations are

## How ESOPs work



1. Company makes regular contributions to ESOP. The full amount, principal and interest, is tax deductible.
2. ESOP uses the company payment to pay off the loan. The bank is taxed at a rate of only 50 per cent on its interest income.
3. As the loan is paid off, building up net worth in the ESOP, stock in the ESOP is allocated to employees. Dividends are paid directly to workers or are allocated to paying off more of the loan.
4. Employees collect stock when they leave.

struggling towards new forms of participative management. Profit sharing, sophisticated communications programmes, and worker involvement in some level of decision-making are all being tried as a way of facing the challenges posed by a better educated workforce and intensifying foreign competition. Management thinking has shifted decisively away from pure numerical judgments on productivity towards quality and employee motivation—the ideas that have flowed across the Pacific on a tide of Japanese products.

"People who believe in employee stock ownership," says Mr Strickland, a former president of the NCEO, "come broadly from two different directions. On the one hand, there are those who are influenced by a sociological point of view and are interested in issues like workplace democracy, workers on the board and participatory management. On the other are those who originate from the economic side, where the emphasis is on incentive and motivation—dollar issues as opposed to ballot box issues."

The strength of the employee ownership movement today has largely hinged on the way these diverse ideas and shifts in the emphasis of management have been channelled into a radical

new investment vehicle—employee stock ownership plans, or ESOPs.

ESOPs were mainly the creation of one man, Mr Louis Kelso, a controversial lawyer turned investment banker with a messianic faith in widely based capital ownership, both as a defence of economic democracy and a motivational tool in the workplace. Mr Kelso eventually won the ear of Congress, and a series of bills granting tax concessions of various kinds to ESOPs flowed out of Washington from the mid-1970s, eventually turning a struggling movement into a tidal wave.

The creation of the ESOP financing structure was important because it gave a ready-made vehicle to companies thinking of using worker shareholding to generate more commitment.

One problem facing many organisations was how to fund a buy-out. Since workers generally do not have the financial resources to buy the company they work for, the ESOP establishes a trust to borrow sufficient money to acquire the shares for them. The loan is guaranteed by the company, and then paid back from future earnings, with equity gradually accumulating to individual workers, who are "vested" with the stock as the ESOP builds up

its net stake in the company.

Tax is a vital factor in the transaction—indeed, Mr Corey Rosen, one of the founders of the NCEO, concluded in a recent study that a majority of ESOP companies would not have embarked on their schemes without the tax shelter. All the partners benefit to some degree. Shareholders can sell to an ESOP at a reduced rate; banks can lend to an ESOP and deduct 50 per cent of their interest income from tax; and companies can make tax deductible their new issues of stock to the ESOP.

The tax question is one issue that has led to extensive criticism of ESOPs. Should taxpayers in general be underwriting a separate group of the tax-paying public? But there are several other problems that have raised opposition to the idea as well. ESOPs are attacked for contributing to the rapid increase in the US—in the recovery years 1983-85, US non-financial corporations added around \$376bn to their outstanding debt, while retiring nearly \$196bn of equity—and, more recently, for their use in takeover defences. Several companies have used the device to go private and escape a bid.

Union attitudes towards them are also ambiguous, not

least because ESOPs have often been organised to take over companies that have fallen on hard times. "We have had very mixed experiences with ESOPs," says Mr Mark Hardesty, research officer at the United Auto Workers Union, who points to the failure of the Hyatt-Clark plant in New Jersey, which was divested to the workers by General Motors, but collapsed because it had a technologically obsolete product. "They are certainly not the answer to saving American industry."

Although Mr Hardesty concedes some successes, even apparently effective ESOP companies are often viewed with suspicion by the unions. They are frequently taken to task for substituting stock ownership for an adequate pension plan, giving management unequal rights to the employee-owned shares, and allowing employees too little say in running the company or the trust.

For ESOP supporters, these are technical issues that can be resolved. Mr Strickland says, for example, that there is no point in blaming ESOPs that have failed in run-down industrial enterprises. "An ESOP was never meant for a bail-out proposition," he says. "If the market has disappeared, who owns the assets is of no consequence."

The more important questions, according to the ESOP missionaries, are related to performance and motivation of employee-owners. The positive side of the balance sheet, they say, adds up something like this.

First, ESOP companies have generated very healthy results overall for their workers. "In the average ESOP, an employee earning \$18,000 a year, the median range in the US, would accumulate \$22,000 worth of stock in 10 years," says Mr Martin Quarry of the NCEO. "In 20 years, he would make about \$124,000."

Second, ESOPs tend to produce better results than their competitors. Although the statistical surveys on performance are not conclusive, several reports have claimed that productivity and growth in ESOPs is higher than the average for their industries, and Mr Rosen's research indicates that they generate jobs three times as fast as the average.

Third, the fact of ownership exercises an extremely strong psychological influence—much stronger, say the ESOP proponents, than say, profit-sharing or a good pension fund. Indeed, the latest surveys indicate that by far the most important element in an ESOP is the size of the extra payment handed out in stock every year. The larger the amount—and a few companies give up to 25 per cent of normal pay—the more committed employees tend to be.

Finally, employee-owned companies have a natural entrepreneurial bias, a feature which is attracting support in an industrial system increasingly accused of becoming over-bureaucratic. The connection between efficiency and higher financial rewards seems easier to make in ESOPs than in conventionally organised companies, particularly when the payouts are large.

"People work here," says Mr Richard Mendelson, president of Katz Communications, a New York ESOP that was acquired for \$3m in 1971 and is now worth around \$85m. "because it makes sense and because this company has something that does not exist elsewhere. When the system works well the results are spectacular."

## The Chernobyl disaster

## Secrecy that is useless

By Patrick Cockburn in Moscow

"DON'T EAT the strawberries this summer—they come from the Ukraine," said a Muscovite woman this weekend. But by and large, Kremlin communiques and attacks on the Western press have satisfied people in the capital that they are in no danger from radiation in the wake of the Chernobyl disaster.

This is scarcely surprising given the low level of knowledge about the impact of radioactivity among Soviets of almost all ranks: some of the more nervous arriving in Moscow by train from Kiev ask if they should boil their drinking water to avoid contamination by fall-out. The main Soviet television news at nine in the evening repeatedly showed Ukrainian folk dancers whirling about, apparently under the impression that this would give a nuclear accident a different—and there is lots of radioactivity about.

The same misconception exists among senior Soviet officials. The destruction of the Chernobyl reactor has been treated as if it was a dam burst in which a finite number of people are killed or injured. There is no appreciation that a nuclear accident is different—and so is its political impact—because the effects of radiation are long delayed. The Ukrainian folk dancers, however, are not long delayed, may die of cancer in five, 10 or 15 years.

There is equally little sign in Moscow that the political implications of Chernobyl have sunk in on the Soviet leadership, as they return from the long May Day holiday in his only communication since the disaster occurred, a letter to six non-aligned Prime Ministers on an end to the Soviet test ban. Mr Mikhail Gorbachev did not even mention it. There is no hint of appreciation that any growth of trust in Western Europe in the intentions of the Soviet Union produced by Mr Gorbachev in his year in office disappeared sometime between Monday evening and Thursday.

The highest mystery in Moscow is not the technical origin of the reactor disaster but how Mr Gorbachev's new look politics should have shot itself in its collective foot by saying nothing of the accident until a radioactive cloud was over Scandinavia. It then produced snippets of vague but alarming information sufficient to induce maximum hysteria in Western Europe. If Mr Caspar Weinberger, the US Secretary of Defence, had been left in charge of Soviet public relations for the week he could not have inflicted more damage to the Soviet image in the world.

Indeed, it is by no means clear who was in charge last week. Since the shooting down of the Korean airliner in 1983 one politburo member is normally left on duty during holidays. In any case, as some Soviet officials have hinted, the responsible officials to the Ukraine where the accident occurred may have concealed the extent of the accident until the Monday morning.

Moscow then committed the same blunder as when the Korean airliner was shot down. In seeking to deny guilt it dug into indefensible ground saying that the accident was under control.

It is probably too late now for Mr Gorbachev to try to back-track from the initial disastrous response to the catastrophe.

Over the last four days, the Russians have through the medium of Mr Boris Yeltsin, a non-voting member of the Politburo and a Communist Party leader in the city of Moscow, attempted to pass more information to the outside world. But Mr Yeltsin's comments have been made in Hamburg, and unlike the early, sparse statements on Chernobyl have not been reported inside the Soviet Union.

It is difficult, but not impossible to feel sorry for Mr Gorbachev as he tries to appease these diverse constituencies.

He has genuinely tried to combat unnecessary secrecy within the Soviet Union. One of his senior advisers, Dr Georgy Arbatov, head of the US and Canada Institute, argued recently on Soviet television that useless secrecy within the Soviet Union fuels sensational accounts abroad and "the moment the ban on the obvious is lifted, it ceases to be an object of speculation." Certainly the ban on the obvious, in this case a cloud of radioactive dust, travelling north across the Baltic, lasted long enough to torpedo the diplomacy to which Mr Gorbachev has devoted so much time in the past year.

## Fixed exchange rates

From Mr J. Williamson  
Sir—Sir Alan Walters states (April 28) that he would be interested in hearing of "any small country operating a fixed exchange rate system, with sophisticated, open and free capital markets." He suggests that the only such example is Hong Kong, but paradoxically goes on to mention the Netherlands without recognising that it provides the obvious case in point. In recent years Denmark has become a second example in the EMS.

These two cases demonstrate that it is perfectly possible for countries free of exchange controls to thrive within the EMS. The condition is of course that they direct their monetary policy primarily to management of the exchange rate in any way of monetary targeting, the chances of adopting an exchange rate target as the principal guide to monetary policy can be counted as one of the attractions rather than costs of entering the EMS.

If Sir Alan responds that the EMS is not a fixed exchange rate system, he is of course correct. But to suggest that the occasional modest realignments in that system create exchange rate uncertainty in any way comparable to that which has afflicted sterling as a result of floating is laughable.

John Williamson, (Senior Fellow), Institute for International Economics, 11 Dupont Circle NW, Washington DC 20036, USA.

## Reform of family taxation

From Mr A. Furse  
Sir—The investment income of a married woman is taxed as that of her husband at his top marginal rate. The current discussions on reform concentrate on the way in which the exempt personal allowances may be altered to give a married woman the same type of independent personal allowances as a single woman and the complications so introduced may persuade Parliament to drop this aspect.

Even if a married woman has no exempt annual personal allowance, however, it would be a simple matter to legislate that she was still entitled to a separate assessment with the first £5,000 of her income assessed at no more than 30 per cent—or 20 per cent—and to higher rate taxes only if it reached the appropriate level.

The practice of taxing her income as that of her husband (thereby collecting more tax) cannot be justified or defended, and the evident complications

## Letters to the Editor

of a new system of personal allowances, transferable or otherwise, should not be allowed to prevent such a simple reform.

A. W. Furse, Nerequis, Mold, Clwyd.

## Charities and the Finance Bill

From Mr M. Gammie  
Sir—May I wholeheartedly support Mr Hayes' criticism (April 30) of Clause 29 and Schedule 7 of the Finance Bill. As it really doubts by anyone that the National Trust, Oxfam, Save the Children or many thousands of other entirely legitimate charities will not expend the money they raise on their charitable objects? Whatever the interval between receipt and expenditure? Yet neither the size of the charity nor the legitimacy of its activities places it beyond the potential scope of these wide ranging proposals. The possibility of falling within these provisions, even if in the long run everything turns out all right, will I imagine, be an administrative nightmare for many charitable trustees.

The solution is for the Government to withdraw these proposals and to consult properly with interested parties as to the correct solution to certain abuses by a small minority of charities. This might involve looking more closely at what qualifies as a charity and at the possibility of imposing on a charity which has accumulated a surplus a tax charge somewhat similar to that proposed for pension fund surpluses. A charity with an unacceptable level of surplus would have to justify the existence of the surplus or take steps to reduce it by expenditure on proper charitable purposes.

At present we have a legislative scythe that will mow down far more innocents than it will ever harm tax avoiders.

Malcolm Gammie, Linklaters & Paines, 58-67, Gresham Street EC2

## Cheshire's rates

From the Leader, Cheshire County Council  
Sir—You carried a report (April 24) that the Confederation of British Industry had compared the responses by various councils to the representa-

tations of the CBI in connection with rate and precept increases. Cheshire is specifically cited where, faced with a request to reduce the rate by 30p (16 per cent) by using £60m which we had "in the bank," the county council increased the precept by 10 per cent.

Merely because the CBI says it does not make it so. This year we have brought into account the whole of our free balances to produce the lowest increase of a precept in England. But the £60m to which the CBI alludes is not in our bank but in the Department of Environment's bank; when we get legal title to these funds—technically still penalties under the rate support grant settlements, but due to be released in 1987 and 1988—we will use them for the benefit of Cheshire ratepayers. We gave this message to the CBI; it continues to ignore it for reasons of its own.

(Councillor) John H. Collins, County Hall, Chester.

## Motoring on the company

From Mr R. Small  
Sir—According to Anthony Fraser (April 28), the private benefit gained by the company car user is usually marginal and in any case, is normally smaller than the tax bill which that benefit attracts. Mr Fraser has not done his homework.

A plethora of management remuneration publications highlight the tax advantages of companies providing cars for their employees. The perk is generated through the private use of the car. For some it accrues in the form of saved standing charges, such as vehicle depreciation, car tax, insurance and interest on capital not paid out, and saved repair costs. For others it includes these savings plus free petrol for private use.

As Mr Lawson conceded in his 1986 Budget, tax on company cars still does not cover the full value of the benefit. Indeed, this is something of an understatement. Managers and junior executives with the full private use of a 1600 cc car will effectively have added between £2,500 and £4,500 to their gross salary—even after paying tax based on the so-called scale charges. For senior executives and directors the benefits are staggering, worth anything between £5,000 and £15,000 per annum.

Of course it is true that many employees have a genuine car requirement for work purposes. A survey in 1985 reported that 80 per cent of executives enjoy the private use of a company car.

The annual company car subsidy, through tax avoidance, may now exceed £20m. Little wonder that these cars have come to dominate the British motor industry, with around 70 per cent of all new cars on the road being bought by companies. But this is not a healthy situation.

Moreover, companies themselves are no longer loyal to UK products as executives look to the prestige models of Europe to meet their status requirements. Half of new company cars are imported.

Consequently, the environment of the UK car industry, and consumer choices for smaller UK cars have been harmed.

This massive subsidy to the company car distorts the UK motor industry and the tax system. Considerations of efficiency and equity require that it is brought within the normal procedures of public expenditure planning and control.

Robin Small, Leamington, 9, Upper Berkeley St, W1.

## Pensions funding

From Mr J. Sparks  
Sir—I had always understood that one of the purposes of advance funding of pensions was to pay extra when an employee was young to lessen the burden of cost as he drew near to his retirement. The DSS appears to appreciate the point in its advocacy of the money purchase method which by definition, spreads cost evenly as a proportion of salary over an employee's career. The Treasury, however, wishes to measure surplus by the "projected unit credit" method which pointedly takes no account of higher costs as members get older.

The inconsistency of the Government's approach is acknowledged by its decision to exclude, from the proposed taxation of surplus, "money purchase schemes" which by design build up "surplus now" in order to meet "deficiency later." Other criteria would have been available to penalise gross overfunding and to discourage abuse of the tax-exempt system.

It is clear to me that the Government's main objective is to create new sources of tax revenue. The widening of the tax base helps to make paying more tax feel less painful, even though reasonable prudent provision for the future is thereby prejudiced.

John D. Sparks, 37, St James Ave, Beckenham, Kent.



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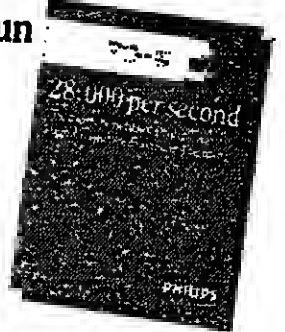
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## Saatchi & Saatchi in merger talks with Ted Bates

By Richard Tomkins in London

SAATCHI & SAATCHI, the international advertising agency, is understood to be in merger talks with Ted Bates, the privately owned US agency, which could lead to the creation of the largest advertising agency group in the world.

If the talks are successful, the merged group would displace from the top position the grouping announced only last week by three of the leading US agencies - BBDO International, Doyle Dane Bernbach and Needham Harper Worldwide - which together have billings of about \$5bn.

Ted Bates is a New York based international agency with 5,000 employees. Its chairman and chief executive is Mr Robert Jacoby, who is also a major shareholder.

Billings amount to about \$3.1bn, of which \$1.9bn are in the US. Major US clients include the Avis car rental company, Commodore business machines, the Mars confectionery company and the Warner-Lambert drugs group.

Saatchi has established itself as one of the fastest-growing agencies in the business and has made eight acquisitions in the US in the last 18 months. The most recent was the purchase of Backer & Spielvogel for an initial \$30m last month, which coincided with a £400m rights issue to fund further acquisitions.

The Backer & Spielvogel purchase brought Saatchi's billings up to about \$3.5bn, which, until last week's US merger, gave it second place in the international league table behind Young & Rubicam. A merger with Ted Bates would therefore give it clear market leadership.

However, Saatchi and Bates are known to have held merger talks at least 18 months without a successful outcome. The present talks are at a delicate stage and neither party was available for comment yesterday, but a statement could follow this week.

## Banks' net plan aims to reduce foreign risks

By Alan Cane in London

A GROUP of 11 international banks plans to establish in London a new technology-based company to enable them to cut the costs and reduce the risks of foreign-exchange transactions.

The group includes Bank of America, Chemical Bank, Citibank, EBC Amro Bank, Lloyds Bank and Swiss Bank Corporation. Mr Peter Barlow, a vice president of Chemical Bank, is to manage the project.

Barclays Bank was involved at an early stage but dropped out after realising its pattern of business did not match that of the chiefly US banks leading the scheme.

British bankers said this week that the new scheme might prove legally difficult in the UK with no established case law to fall back on in cases of bankruptcy. The new company, which is likely to be called FX Net Ltd, is expected to be incorporated by the end of June.

The idea behind the initiative is multilateral netting, a way of exchanging many gross payments in any one currency for a single net payment. Banks involved in foreign exchange dealing carry out many transactions in the same currency during the day, all with the same settlement date. Conventionally, each deal is handled separately, resulting in considerable duplication of effort.

It also means that banks have to pay out and take in large sums of money each day. Theoretically any or all of that money is "at risk" if the deals start going wrong. According to a study carried out by 23 leading banks in London, an average bank carries out 600 foreign exchange deals a day, with \$7m as the average size of each deal.

## Technip to sign \$300m Ekofisk oilfield contract

By Paul Betts in Paris

TECHNIP, the leading French engineering and industrial processing concern, is about to sign a contract to co-ordinate \$300m of work to raise six platforms in Norway's giant Ekofisk offshore field where they have been subsiding into the seabed.

By lifting the platforms six metres they would be more protected from the increasing risk of being swept by waves during North Sea storms.

Technip indicated yesterday that its share of co-ordinating and devising the novel operation in the offshore oil sector would amount to between \$20m and \$30m. The total cost would come to around \$300m but it is not yet known who the other contractors and equipment suppliers will be.

Technip officials confirmed yesterday that Phillips Petroleum, the operator of the Ekofisk field, was on the verge of confirming the choice of the French process to raise the platforms in the Norwegian North Sea. The Norwegian authorities and Phillips' other partners had also approved the plan, Technip said.

Phillips has been seeking for some time a solution to the growing problem of subsidence at the Ekofisk field. The platform structure has been sinking slowly under the seabed as the oil has been pumped out of the offshore reservoir. The subsidence created an increasing risk of the platforms being swept by waves.

Phillips has been reinjecting into the field large quantities of gas to try to maintain pressure in the reservoir. In the longer term, the group plans to inject nitrogen to maintain pressure but this project would involve substantial costs and

take six to seven years to complete, according to Technip officials. Phillips thus considered short-term possibilities to tackle the subsidence problem at Ekofisk. One suggestion, quickly abandoned, was the sinking of mothballed oil tankers around the Ekofisk platform structure to create an artificial lagoon and protect the structure from storms and waves. This was followed by the Technip proposal to raise the entire structure.

The Ekofisk contract is expected to be a psychological boost for Technip which has just returned to profitability after nearly going bankrupt. The leading French process engineering contractor reported last week net earnings of FF420.7m (\$60.3m) last year compared with a loss of FF1.42bn in 1984. But the company benefited from a FF2bn rescue package from its shareholders and bankers.

BP gas gathering plan could settle future of N. Sea fields

By Dominic Lawson in London

BRITISH PETROLEUM is preparing the ground for a gas-gathering pipeline that will act as a catalyst to the development of a large number of unexploited gas fields in the central North Sea.

BP is calling for meetings this summer with companies which have made discoveries in the area. In 1984 BP's lack of interest in such a project was a key factor in the dropping of plans for a privately funded £1.5bn (\$2.28bn) Central North Sea gas-gathering pipeline.

A larger version of the scheme costing £2.7bn was supported by Mr David Howell, Energy Secretary, at the time, in 1981. But this was abandoned because the Treasury opposed the 30 per cent contribution called for by British Gas.

The construction of a gas-gathering pipeline could be the key to the future development of the West Brac field, which is estimated to contain 300m barrels of condensate, a very light oil, and almost 1 trillion (million million) cubic feet of dry gas.

Marathon, the US oil company which operates the Brac complex, said yesterday: "We have been involved with BP in discussions concerning our joint interest for a future gas sales pipeline that will accommodate gas from several fields. These discussions are continuing."

With sharply lower crude prices, oil companies have focused increasingly on North Sea gas development. British Gas's contracts to buy North Sea gas are only about 50 per cent linked to the price of oil products, and the corporation is known to be keen to sign up new contracts to meet a perceived supply shortage in the mid-1990s.

In Houston yesterday, Mr Alick Buchanan-Smith, the British Energy Minister, said: "The gas market in the UK has excellent prospects for oil companies. Our first generation of UK gas fields and our imports from Norway are now entering a phase of decline."

"Meanwhile, British demand for gas is growing. Gas demand in the residential market may get an extra boost if low oil prices stimulate additional economic growth. There is, therefore, the immediate prospect of substantial new market opportunities in the home market for North Sea gas."

Mr Buchanan-Smith said he looked forward to "a score or so of new offshore gas developments being approved over the next five to 10 years."

Other fields which could be linked into the system are T block, which has a significant quantity of Gas, Drake, and Marneok. Other companies with undeveloped gas interests in the area include British Gas, Shell, Texaco

and Agip, the Italian state oil company.

The problem is that many of the gas accumulations in the area are too small to justify dedicated pipelines and will only be economic if they can link up to an existing pipeline. Since fields in this area tend to contain large quantities of very light oil, their development costs need to be brought down.

BP's interest in a gas-gathering pipeline is partly linked to its changed plans for the development of the Miller field which with 350m barrels, is the largest undeveloped oilfield in the North Sea.

BP also contains about 350m cubic feet of gas. Original plans to treat the gas, which contains impurities on the platform, now appear too expensive.

BP is considering plans under which the Miller gas would go direct into the new pipeline and be treated at St. Fergus, in Scotland.

The proposed system would probably terminate at St. Fergus, where there are existing gas collection and purification facilities.

British Petroleum would relish the steady flow of income it would receive as a collector of tariffs on gas pumped through the system by other companies. But the other companies might want a share of the action themselves.

Montedison expects to double profits in 1986

By Alan Friedman in Venice

MONTEDISON, the leading Italian chemical group, will more than double consolidated net profit this year to about £350m (\$577m), according to Mr Mario Schimberni, chairman of the Milan-based group.

Speaking at Montedison's annual meeting at the weekend, Mr Schimberni said the profit jump would be achieved on 1986 group turnover of around £1.5bn, which would be 6 per cent higher than last year.

The boldness of Mr Schimberni's forecast at the shareholders' meeting was exceeded only by the chairman's remarks during a televised interview when Mr Schimberni said that Montedison was considering a second £500m rights issue this year, to follow the £550m issue which was only approved on Saturday.

Already the Montedison group - enjoying the fruits of a restructuring and turnaround - is planning to tap the Milan bourse and New York stock market for a total of nearly £2,000m this year, by means of a series of share issues for itself and subsidiaries. The addition of a new £500m Montedison issue would bring the total Mr Schimberni is hoping to raise in 1986 to close to \$1.7bn.

The Montedison chairman, who crossed swords last summer with Mr Gianni Agnelli, Fiat chairman, when Montedison acquired the Fiat financial and industrial group against the wishes of the corporate establishment, has clearly been striking a new pose in recent days, trying to show that he is in command of the group.

He has stressed the need for Italy to develop "the public company" model of American business where no single shareholder controls the company, as did Mr Agnelli's Gemina consortium in Montedison until it sold out last autumn.

Continued from Page 1

Mr Schimberni also said Montedison, which is Italy's second largest private sector group in terms of turnover, would seek stock market listings in Paris and Frankfurt. Montedison is already quoted in Brussels, Amsterdam and Geneva, as well as Milan.

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US officials made clear that American oil companies operating in Libya would soon be told to pull

## Botha asks for public recognition of S. Africa reforms

By Anthony Robinson in Johannesburg

PRESIDENT P.W. Botha of South Africa has sent a personal letter to each of the seven heads of state attending the Tokyo economic summit urging them to acknowledge publicly that significant reform is taking place in South Africa.

The letters are the latest development in delicate behind the scenes moves in co-operation with the Commonwealth Eminent Persons Group (EPG) to prepare the ground for a possible unbanning of the African National Congress (ANC) and the release of its jailed leader, Mr Nelson Mandela.

President Botha's missive produced a sharp retort from Mr Hans Dietrich Genscher, the West German Foreign Minister, who said that if South Africa wanted to earn global approval, it could start by releasing Mr Mandela.

Mr Botha's letter was said to have elicited some sympathy from the US delegation, but it was unlikely that a foreign ministerial statement to be issued today will devote much attention to what he wanted. Mr Shintaro Arita, the Japanese chairman of foreign ministerial discussions, said any statement on South Africa should be "short and balanced."

The EPG was set up after the Commonwealth summit in Nassau last October, and is due to report on their recent visit to South Africa at a special meeting of seven Commonwealth heads of government next month.

The first significant pointer towards a change in the Government's attitude towards negotiations with the ANC took place early in March, when two EPG members, Mr Malcolm Fraser, the former Australian Prime Minister, and General Olusegun Obasanjo, the former Nigerian Head of State, were given permission to visit Mr Mandela in Pollsmoor Jail.

Before leaving South Africa after their first fact-finding mission, the seven-man EPG delivered a message to Mr Chris Heunis, the Minister of Constitutional Development, and Mr P.W. Botha, the Foreign Minister, in a call for the release of Mr Mandela, legalisation of the ANC and further, positive steps to end apartheid and start negotiations with the ANC and other black leaders.

In his reply to the EPG letter, Mr P.W. Botha is understood to have expressed Government fears that the release of Mr Mandela could create major security problems.

The letter is understood to have included an undertaking that South Africa would not be faced by increased economic sanctions if it had to use force to restore order under these circumstances and also urged the EPG to seek some kind of undertaking from the ANC to renounce violence as a precondition for talks.

In his speech at the opening of parliament in January, President Botha offered to release Mr Mandela inside South Africa, provided the ANC renounced violence and agreed to abide by the law. Last week in parliament the President went further by drawing a distinction between the traditional nationalist wing of the ANC and those who were members of the South African Communist Party or the ANC military wing, Umkhonto We Sizwe ("Spear of the Nation").

He claimed that 83 per cent of the members of the ANC executive council elected at its congress in Kabwe, Zambia, last June were Communists, and added: "It is the duty of nationalist members of the ANC to sever themselves from the Marxists."

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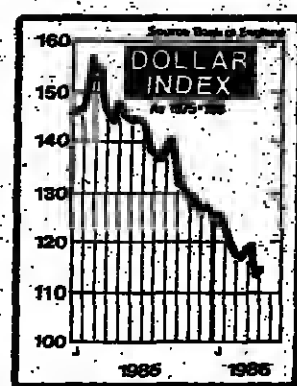
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## THE LEX COLUMN

## Overshooting in Tokyo



Mr Takeshita this weekend leaves no doubt that their further help in cheapening the dollar will be grudging at best. They are well aware that the dollar is already approaching an effective parity roughly comparable to that which balanced the US trade account in 1980.

What remains of the Plaza consensus may, however, be enough to prevent the dollar from becoming the currency of the month. If the mechanism of intervention is intact, the chances are that it will be increasingly used henceforth to damp down fluctuations around current parties. The last thing that anybody wants at present is to start another major movement in the opposite direction. But perhaps that is what the really determined currency players may now start to look out for.

It is difficult, none the less, to identify the point at which the target has been overreached. No prizes for seeing that the surplus countries, Japan and West Germany, would start to drag their heels long before the deficit-plagued US was satisfied with the extent of its devaluation.

If a trade deficit ever does respond to worsening terms of trade, it is unlikely to have shown clear signs of doing so before overshooting is well established. As the dollar explores new depths against the yen, the Japanese trade surplus has diminished not one whit, but there have at least been signs of a marked decrease in exporters' overall margins.

Other members of the G5 may expect a continued rise in the yen to play its part in restoring the trade balances, despite the lower yen price of imported oil. Indeed, a steadily rising yen would surely do more to increase Japan's imports of western manufactures than any number of half-hearted government pro-import promotions in the Giza.

But even before the summit, the circumstantial evidence pointed to a belief in Japan, as in West Germany, that the dollar had been sufficiently humbled. Whatever the form of the Tokyo communiqué, the protestations of Mr Stoltenberg and

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Nobody who has watched the rout of the dollar is likely to dispute the success that G5 finance ministers are wont to claim for last September's Plaza agreement.

Timing is everything in currency intervention, so the fact that the dollar had already been falling since February detracts not at all from the effectiveness of the New York package. An extra push downhill was neatly pitched to cool protectionist fever in the US.

Given the rapidly expanding US trade deficit and the palpable overvaluation of the dollar, it was a reasonable bet that the currency markets could be persuaded to accelerate the process of returning the dollar to something like an equilibrium value.

Everybody knows, however, that when market movements accelerate too fast they are apt to overshoot. Tokyo ought, from the Plaza meeting onwards, to have been pencilled in as the place where anti-dollar measures were to be replaced by a package of anti-overshooting policies.

It is difficult, none the less, to identify the point at which the target has been overreached. No prizes for seeing that the surplus countries, Japan and West Germany, would start to drag their heels long before the deficit-plagued US was satisfied with the extent of its devaluation.

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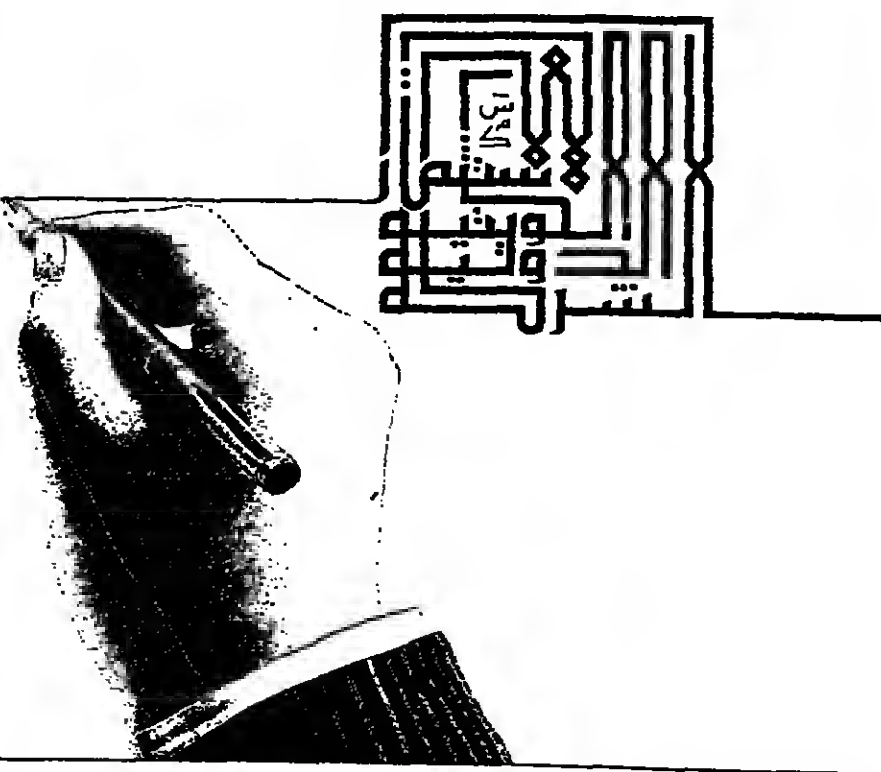
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## IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS.



No-one with a serious interest in international investment should take our name - Kuwait International Investment Company - as a face value. Given the increased scope and geographical breadth of our activities, it is more appropriate to think of us as an international merchant bank, than as simply an investment company. For instance, we manage and underwrite new issues on a world-wide basis in a variety of currencies and enjoy

a close working relationship with most of the world's major underwriting houses. We continue to develop our already considerable expertise in international stock and bond markets, in particular our international equity portfolio, which we have substantially upgraded.

If you are considering international investment opportunities, why not contact us? We can point you in the right direction.

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 Telephone (Direct): Investment (965) 2464788. Syndications & Banking (965) 2422496/2410626.

## World Weather

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Algeria	18	64	Belvedere	26	78	Manila	28	82
Amman	22	72	Bombay	28	82	Montevideo	15	59
Baghdad	28	82	Cairo	25	77	Nairobi	22	72
Bahia	25	77	Fam	17	63	San Francisco	15	59
Bangkok	28	82	Perth	22	72	Singapore	28	82
Bombay	28	82	Presford	28	82	Sofia	15	59
Buenos Aires	18	64	Presford	18	64	Taipei	28	82
Calcutta	28	82	Shanghai	18	64	Tokyo	18	64
Caracas	28	82	Singapore	28	82	Yokohama	18	64
Cebu	28	82	Singapore	28	82			
Colon	28	82	Singapore	28	82			
Hankow	28	82	Singapore	28	82			
Hong Kong	28	82	Singapore	28	82			
London	12	54	Singapore	28	82			
Madras	28	82	Singapore	28	82			
Manila	28	82	Singapore	28	82			
Medan	28	82	Singapore	28	82			
Montevideo	15	59	Singapore	28	82			
Nairobi	22	72	Singapore	28	82			
Rangoon	28	82	Singapore	28	82			
San Francisco	15	59	Singapore	28	82			
Singapore	28	82	Singapore	28	82			
Sofia	15	59	Singapore	28	82			
Taipei	28	82	Singapore	28	82			
Tokyo	18	64	Singapore	28	82			
Yokohama	18	64	Singapore	28	82			
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## Fate of Eurobond market looks finely balanced

ONE banker's summing up of the mood of the Eurobond market last Friday night was "hopeful not confident," writes Clare Pearson in London.

Holidays in Japan and Europe during the week, combined with low new issue volume, encouraged easy trading, but there was hardly a relaxed undertone.

With the economic summit in Tokyo and this week's record US Treasury auctions looming, the fate of the Eurobond market was looking finely balanced.

The market has been helped by a slowdown in the pace of new issues, but there is still a large overhang of unsold paper left over from last month's issuing spree. Good demand is meanwhile reported in the floating-rate note sector. It has benefited from the doldrums into which fixed-rate bonds have fallen.

Dealers were relieved to find that those fixed-rate deals that did appear were chiefly for the currently quiet state-backed names, such as Farm Credit Corporation of Canada and SNCFL. Substantial demand out of Japan for a new deal for Long-Term Credit Bank of Japan looked encouraging in the light of fears of Japanese reduction of dollar investments.

Many dealers hope that recent Japanese reluctance to take on dollar securities is mainly tactical and that Japanese buying in next week's Treasury auctions will be strong, especially if they can achieve a yield close to the target for institutional buyers of around 7 1/2 per cent.

Others point out that a noticeably inconclusive Tokyo summit meeting followed by another substantial fall in the value of the dollar against the yen could leave this week's Treasury auctions in a pretty pass. If the auctions go badly, dollar Eurobonds could plummet.

Demand for Eurobonds continues to be extremely selective, so that there is still a great deal of less than top-class paper unplaced. This leaves issues such as Mazda's recent offering trading at a margin of 1 per cent over Treasuries.

While dollar dealers held their

EUROBOND MARKET TURNOVER				
Turnover (\$m)				
Primary Market	Sec	FRN	Other	
US\$	4,224.1	251.3	769.4	518.0
FRF	3,058.0	-	-	523.7
Other	2,070.0	-	131.5	47.7
FRF	2,258.9	-	42.4	226.5
Secondary Market				
US\$	24,826.6	1,820.4	12,708.9	2,809.8
FRF	27,672.0	1,742.2	14,362.5	4,588.5
Other	14,027.0	107.8	2,115.1	3,787.9
FRF	14,350.9	284.9	1,880.0	3,814.1
Total				
US\$	13,782.7	33,804.9	47,887.6	53,884.9
FRF	11,783.2	11,591.9	23,616.1	23,616.1
FRF	11,886.7	12,856.8	23,901.7	23,901.7

breath ahead of this week's revelations, sterling Eurobond dealers also found domestic considerations to contemplate. The sterling market remains underpinned by the differential between its interest rates and those available elsewhere but is attracting little demand at present. As gilt prices slid along with those in the US Treasury market at the

end of the week, dealers developed forebodings about the impact of today's money supply figures.

The long-dated end of the market is likely to be particularly volatile if selling pressure grows, and this could further weaken the market for long-dated bonds issued by UK companies.

On Tuesday the abolition was announced of the 1/2 point stamp duty imposed on certain bulldogs and domestic loan stocks in the last budget. This duty created an incentive for UK institutions to buy bearer paper, and, since it coincided with a rally, triggered a crop of long-dated instruments of UK borrowers in the Eurobond market.

But abolition of the stamp duty on domestic issues has undermined what many saw as a brave new market in UK corporate Eurobonds. It happened to coincide with the evaporation of overseas demand for sterling securities. Bankers noticed that after the announcement of its removal yield, margins over gilt-edged stock on domestic debentures narrowed slightly while those on

long-dated sterling Eurobonds widened as business returned onshore.

The "Eurobond" nature of these deals was in practice always in doubt since overseas demand for them dried up almost immediately. Domestic demand has turned to disillusionment - not primarily because of their failure to carry sufficient security, as might have been thought, but because institutions have been distressed to see the volatility of their prices.

If all outstanding issues, with the exception of ICI's, are trading at margins of at least 100 basis points over gilts, cheaper options may now be open to borrowers in the domestic market, though that again raises the question of the financial covenants that investors in this market have demanded.

For the moment, however, bankers said it would be a brave issuing house and one with a top-grade borrower only, who would venture to launch a 20-year sterling Eurobond.

The continental sector of the Eurobond market took a break last

week, with public holidays in many centres. However, price falls in German domestic bonds on the back of a weak New York bond market made life nervous for D-Mark dealers left at work. So did the announcement of the record May new issue calendar. A widespread disbelief in the likelihood of a cut in German interest rates after the summit meeting deprives the market of any positive factors on which to focus at present.

Trading in Ecu Eurobonds, where many recent issues have been tightly priced, seems even more sluggish. But at least current rates have killed off swap opportunities for the time being, so new issue volume has diminished.

The French franc market was helped by the 1/4 point cut in the Bank of France's intervention rate to 7 1/2 per cent last Monday, and the market is bullish on interest rates in the medium term. The new issue of Compagnie Generale d'Electricite was trading within its fees at a discount to issue price of 1 1/4 on Friday.

## Chrysler to expand Missouri production of mini-van line

BY TERRY DODSWORTH IN NEW YORK

CHRYSLER, the US motor group, is planning to spend \$868m on its two plants in St. Louis, Missouri, where it is expanding output of its highly successful mini-van line while starting production of a new medium-sized car.

The decision to go ahead with the investment was foreshadowed in Chrysler's first-quarter earnings report when the company said that its second-quarter results would be adversely affected by the temporary shutdown of the plants for refurbishment.

Chrysler stated some time ago that it wanted to increase production of the Dodge Caravan and Plymouth Voyager mini-vans, which are currently manufactured only at its Windsor plant in Ontario, Canada.

The Chrysler mini-van, a spacious passenger vehicle with a wheel-base no larger than that of a

medium-size car, was the first of its type in the US market and has since been copied by both General Motors and Ford.

Conversion of the St. Louis plant at Fenton will involve the transfer of the group's range of larger, rear-wheel-drive cars to a plant that has not yet been designated.

Chrysler is talking to American Motors (AMC), the small US manufacturer in which Renault of France has a 46 per cent stake, about the possibility of producing the larger vehicles under contract at AMC's facility in Kenosha, Wisconsin. But it stresses that this is only one of a number of options it is considering.

While \$475m is going into facilities for the mini-van line, \$391m is to be put into expansion and renovation of the other manufacturing unit at Fenton for the production of the new, intermediate-size Chrysler Lebaron.

## Swiss cement group boosts earnings 32.9%

BY WILLIAM DULLFORCE IN GENEVA

HOLDERRANK, the Swiss group which operates one of the world's three largest cement businesses, increased its net consolidated earnings by 32.9 per cent to Sfr 167m (\$91.8m) in 1985 with group sales climbing by 14.2 per cent to Sfr 3.8bn.

The board of Holderbank Finance, the parent company, yesterday reported a 23 per cent rise in net profit to Sfr 44m and proposed to pay shareholders an unchanged dividend of Sfr 80 a bearer share and Sfr 16 a registered share. Shares acquired under last year's rights issue will be entitled to half a dividend.

The company is now offering for

the first time bearer participation certificates for public subscription. From May 5 to May 12 it is offering 420,000 certificates with a nominal value of Sfr 50 at a price of Sfr 490 each.

The issue, of which 330,000 are earmarked for the Swiss market and 90,000 for the West German market, has been underwritten by a syndicate led by Swiss Bank Corporation. The certificates will be eligible for a full 1986 dividend.

The board will ask the next annual general meeting for authority to issue additional participation certificates up to 10 per cent of the share capital.

## Banks face fight for share of new sterling paper market

THE long-awaited sterling commercial paper market is under starter's orders. After intense preparations by the banking industry and lobbying by corporations anxious for a new borrowing vehicle, the Government last Tuesday gave the go-ahead. But it will take two to three more weeks before the legislative changes are complete and business can begin, writes Peter Montagu, in London.

Already borrowers are jostling for position at the front of the queue to issue paper. PHH International, the British subsidiary of a US transport and relocation concern, and Hammerston, the UK property group, have both announced £100m programmes.

Jaguar has added a sterling option to its existing Eurocommercial paper programme. A sterling paper option is included in the £200m loan facility announced by Austin Rover

on Friday, which is led by Barclays Bank. On the technical front First Chicago says it is ready to clear the paper once issuing actually starts.

Yet it would be rash to conclude that a new market bonanza is round the corner. Almost as much banking effort is currently going into public relations as into the technical aspects of this, the newest City financial market.

The reason is that commercial paper looks like being a cut-throat market where profits will be meagre and banks will have to fight for a reasonable share of the business on offer.

Few bankers would disagree that the development of a sterling commercial paper market will be of fundamental importance to British financial markets in the longer term.

In the short run, however, volume is likely to grow only slowly and it

will be a long time before many of the banks now hustling for business see much of a return on their investment.

There are several technical reasons why the market could be in for a slow start, not least one remaining legal obstacle that will only be removed when the Financial Services Bill is enacted later in the year.

This bill will incorporate a change to the Companies Act freeing issuers of commercial paper from the need to issue prospectuses. Until it is passed borrowers will have to use an offshore vehicle, and even that, in the view of some bankers, presents a number of legal uncertainties.

Meanwhile the embryo commercial paper market also faces stiff competition from existing dealing in bankers' acceptances. These offer a particularly cheap form of bor-

rowing, thanks to the £15bn bill mountain piled up by the Bank of England as a result of its over-funding in the gilt-edged market.

Bank of England demand for bills has depressed their yield and as long as this continues there will be limited attraction for corporate borrowers in commercial paper. It would almost certainly be more expensive than borrowing through the acceptance market.

Some bankers argue that there will be a direct correlation between the development of sterling commercial paper market and the Bank of England's willingness to unwind the bill mountain.

That and the strict restrictions on who can issue paper - borrowers must be listed on the London stock exchange and have net assets of at least £50m - means the authorities have effectively retained tight control over its development.

Yet the opportunity offered by the US commercial paper market, where outstandings now total about \$300bn, is basically due to its overwhelming size. This is a high-volume, low-margin business, bankers say, and even the huge New York market is dominated by a handful of dealing houses.

London could never aspire to New York's volume. Even the rapidly growing euro-commercial paper market, which is free of all restriction, still has actual outstandings of probably no more than \$20bn.

Would-be participants in sterling will have to fight tooth and nail for a reasonable slice of what for the moment looks like a not very large cake. Once again US investment banks, with their existing expertise in placing short-term securities, are pitting themselves against British institutions.

The latter may have in-depth knowledge of the sterling markets, but some of them, particularly the clearing banks, also have a lot to lose. Their traditional corporate lending business is threatened by the commercial paper market, so they must also become part of that market to retain their customer base.

It looks like being a bloody fight, and in the end there will probably be very few real winners.

This week should see a flurry of activity from Spanish borrowers. Sevillana, the electric utility, on Friday announced a \$117.5m, eight-year credit led by Chase Manhattan. This is a renegotiation of a deal arranged in 1983 and already renegotiated once last year. It will bear interest at a margin over Libor of 1/4 per cent for the first four years rising to 1/2 per cent thereafter.

All of these Warrants have been offered outside the United States and may not at anytime be offered or sold in the United States or to citizens or residents thereof.  
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New Issue / May, 1986

### Phibro-Salomon Inc

#### Treasury Note Calls

600,000 Warrants to Purchase 8% U.S. Treasury Notes due February 15, 1989

Each Warrant entitles the holder thereof to purchase \$1,000 in principal amount of 8% United States Treasury Notes due February 15, 1989.

#### Treasury Note Calls

250,000 Warrants to Purchase 8 3/4% U.S. Treasury Notes due February 15, 1996

Each Warrant entitles the holder thereof to purchase \$1,000 in principal amount of 8 3/4% United States Treasury Notes due February 15, 1996.

### Salomon Brothers International Limited

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APRIL 1986

U.S. \$100,000,000

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Credit Suisse First Boston Limited

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First Interstate Capital Markets Limited

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## INTERNATIONAL CAPITAL MARKETS

## US MONEY AND CREDIT

## Treasury auction data sidelines investors

US BOND prices fell for the second consecutive week amid continued uncertainties about the impact of a stronger dollar, the upcoming Treasury auctions and the inflationary fallout from Chernobyl.

But, in contrast to the previous week, bond prices were not free-falling. Rather the mood of investors was one of "wait and see." An early attempt to rally petered out as uncertainties, attributed in part to the Soviet nuclear disaster, sent US commodity and oil prices higher.

As the week wore on, investors rushed for the sidelines waiting for the outcome of the Tokyo summit and the forthcoming \$27bn record Treasury auctions scheduled to kick-off today.

In a surprise move the Treasury announced it was abandoning the 20-year bond auction to concentrate instead on \$800 each of three 10 and 30-year securities to be sold on consecutive days beginning today.

The auction date set the markets' sombre mood, despite

US MONEY MARKET RATES (%)				
	Last Friday	1 week ago	4 wks ago	12-month ago
Fed Funds (weekly average)	8.55	7.06	7.48	8.91
Three-month Treasury bills	6.11	6.15	6.33	7.80
Six-month Treasury bills	6.13	6.21	6.22	8.00
Three-month prime CDs	6.55	6.60	7.02	8.30
30-day Commercial Paper	5.70	5.80	5.19	6.30
90-day Commercial Paper	5.65	5.65	5.05	6.25

US BOND PRICES AND YIELDS (%)				
	Last Friday	1 week ago	4 wks ago	12-month ago
Seven-year Treasury	100.00	100.00	100.00	100.00
10-year Treasury	100.00	100.00	100.00	100.00
30-year Treasury	100.00	100.00	100.00	100.00
New 10-year "A" Financial	N/A	N/A	N/A	N/A
New "AA" Long utility	N/A	N/A	N/A	N/A
New "AA" Long industrial	N/A	N/A	N/A	N/A

Money Supply: In the week ended April 21 M1 rose by \$4.2bn to \$64.6bn.

trade deficit grew. Single family home sales surged as mortgage rates dropped into single digits and the index of leading economic indicators posted a sturdy 0.5 per cent advance — fuelled however by transient factors mainly reflecting lower interest rates, money supply and higher stock prices.

Of more importance, Friday's employment data indicated that the second quarter began on the same weak note upon which the first quarter ended. While the overall civilian jobless rate fell by a tenth of a percentage point to 7.1 per cent, manufacturing employment fell by another 27,000 plus last month and the factory work-week dipped while average hourly earnings remained unchanged.

As Dr Henry Kaufman of Salomon Brothers notes, the negative economic data released last week "elayed fears to the bond market of a significant economic rebound." Nevertheless, Dr Kaufman adds that seasonal strains on the banking system will require the Fed to "supply a generous volume of reserves in

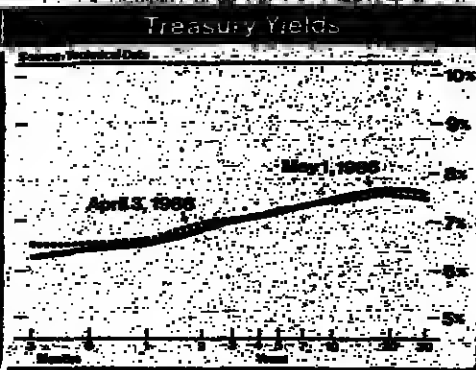
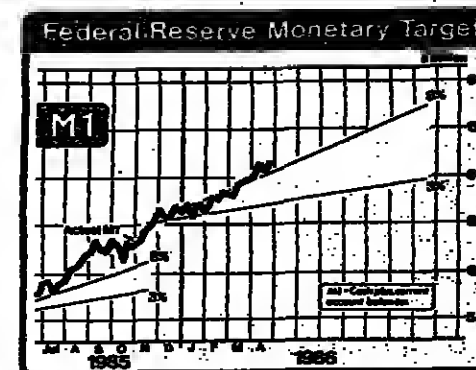
coming weeks to hold the funds rate in the 6.75 per cent to 7 per cent range."

Just how willing the Fed is to rise to that challenge may well depend upon the outcome of the Tokyo summit. Significantly it appeared that the West Germans joined Japan last week in the view that the dollar had fallen far enough.

The fact that the dollar appears to have stabilised bodes well for the Treasury refunding and should help allay fears that foreign investors, particularly the Japanese, might shun the auctions. The back-up in yields over the past two weeks should also make the new issues more attractive.

Last week the Treasury long bond yield increased to 7.62 per cent from 7.57 per cent a week ago and a low of around 7.16 per cent just two weeks ago.

In contrast, most short-term interest rates fell marginally



by between 5 and 10 basis points. The six-month Treasury bill rate ended the week at 6.13 per cent compared with 6.31 per cent a week earlier and a low of 5.78 per cent.

The issue of whether US interest rates have bottomed out is a lively debating point on Wall Street. The bulls, like Philip Braverman of Irving Securities, assert that the market outlook, despite the recent setback, still remains

positive. Mr Braverman's bottom line message is that "the weight of evidence suggests the refunding will go well followed by a renewed rally. However...

There is, however, no doubt that the events of the past two weeks have given the US credit markets the sort of shock treatment that brings them back to reality and mandates pause for thought.

Last week corporate bond prices fell again by between 1 and 2 points while in the new issue market, rates were unchanged at 30 basis points lower as the onslaught of new issues continued.

According to Salomon Brothers' figures, April issuance totalled a record \$28.1bn. Last week's offering, \$2.5bn in new corporate issues, were brought to market with mixed price performances.

Paul Taylor

## UK GILTS

## Fund managers weigh effects of CP market

GILT-EDGED fund managers are watching eagerly the implications for their own market of the creation of a market in sterling commercial paper (CP). If and when commercial paper takes off, its impact on the Bank of England's relationship with other financial markets, and on official funding policy, promises to be substantial.

The first effect would be on sterling M3, which would show an apparent decline if companies were to shift away from bank borrowings, and if their commercial paper found its way into the hands of investors outside the banking sector. It could also reduce bank deposits, as companies invested their cash balances in each other's commercial paper.

For some economists, such as Mr Roger Bootle of Lloyds Merchant Bank, last week's announcement sounds the death knell of sterling M3 as a monetary target. Others, like Mr Peter Fellner of broker James Capel, view it as just another obstacle put in the way of analysts trying to make sense of the Government's

monetary policy. Many brokers will do their own calculations of the effect of commercial paper transactions on sterling M3 numbers each month, and confidently expect that the Bank will eventually be goaded into publishing the figures it will be collecting about the new market.

The apparent reduction in sterling M3 could mean that the authorities would have more leeway to underfund the public sector, borrowing requirements while remaining within its target range for money supply growth. This in turn might provide the opportunity for the Bank to reduce its massive holdings of commercial bills.

"The introduction of a new market in commercial paper and the reduction of the bill mountain are desirable in themselves," comments Mr Bootle. "By starting one they may have made the second both possible and necessary."

Underfunding in this way could, he feels, help the gilt-edged market to make progress by reducing net gilt sales.

Mr Stephen Lewis, chief economist at stockbroker Phillips & Drew, sees another possible effect which could lead to a reduction in funding pressure on the gilts market. If commercial paper were to lead to the commercial bill market drying up, it would raise questions about the medium through which the Bank acts to relieve shortages in the money markets.

Mr Lewis suggests the Bank could rely more on Treasury bill purchases for smoothing operations, which would require an expansion of the Treasury bill market from its present narrow base. The resulting increase in Treasury bill sales could mean lighter sales of gilts. The Treasury bill tender has been carefully kept alive for a rainy day with weekly offerings of £100m. Could it return to the levels sometimes seen in the 1970s, before controlling sterling M3 through gilt sales became a priority?

There are, meanwhile, more immediate worries about the money supply than those caused by the imminent diversion of part of sterling M3 to counterpart. Today's provisional esti-

mates of the monetary aggregates are generally expected in the City to be well outside the target range of 11 to 15 per cent annual growth announced six weeks ago in the Budget.

Phillips & Drew to almost alone to expecting sterling M3 to come in inside the target band. Although it projects bank lending of £1.8bn, it sees a negative public sector contribution, leading to growth of 1 per cent in the month, equivalent to 14 per cent year on year. L. Messel & Co, in contrast, sees growth of 3 1/2 to 3 3/4 per cent in the April banking month. It projects bank lending at £2.5bn to £4bn, and sees a heavy central government borrowing requirement leading to a heavily positive public sector counterpart.

The median City forecast is for money supply growth of around 2 per cent in banking April, so the gilts market is unlikely to be shaken even if broad money growth is well outside the Government's proclaimed target zone. But eventually the market may run out of extenuating circumstances.

George Graham

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## FT/AIBD INTERNATIONAL BOND SERVICE

US DOLLAR				
	Issued	Price	Week	Yield
STRAIGHTS				
AT&T 11 1/2 84	100	100.00	0.00	8.50
AT&T 11 1/2 85	100	100.00	0.00	8.50
AT&T 11 1/2 86	100	100.00	0.00	8.50
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All of these Securities have been sold. This announcement appears as a matter of record only.

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MORGAN STANLEY INTERNATIONAL

KLEINWORT, BENSON  
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Aktiengesellschaft

BANKAMERICA CAPITAL MARKETS GROUP

BANK OF TOKYO INTERNATIONAL  
Limited

BANQUE BRUXELLES LAMBERT S.A.

BAYERISCHE VEREINSBANK  
Aktiengesellschaft

COMMERZBANK  
Aktiengesellschaft

COUNTY BANK  
Limited

CREDIT LYONNAIS

DEUTSCHE BANK CAPITAL MARKETS  
Limited

GENERALE BANK

GOLDMAN SACHS INTERNATIONAL CORP.

KREDIETBANK INTERNATIONAL GROUP

LTCB INTERNATIONAL  
Limited

MANUFACTURERS HANOVER  
Limited

MORGAN GUARANTY LTD

NOMURA INTERNATIONAL  
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April, 1986

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U.S. \$200,000,000

## General Motors Acceptance Corporation

9¾% Notes Due 1993

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MERRILL LYNCH CAPITAL MARKETS

NOMURA INTERNATIONAL  
Limited

SALOMON BROTHERS INTERNATIONAL  
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UNION BANK OF SWITZERLAND (SECURITIES)  
Limited

ALGEMENE BANK NEDERLAND N.V.

BANKAMERICA CAPITAL MARKETS GROUP

BANK OF TOKYO INTERNATIONAL  
Limited

BANKERS TRUST INTERNATIONAL  
Limited

BANQUE BRUXELLES LAMBERT S.A.

BANQUE GENERALE DU LUXEMBOURG S.A.

BANQUE NATIONALE DE PARIS

CREDIT LYONNAIS

GENOSSENSCHAFTLICHE ZENTRALBANK AG  
Vienna

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Limited

KIDDER, PEABODY INTERNATIONAL  
Limited

KLEINWORT, BENSON  
Limited

LLOYDS MERCHANT BANK  
Limited

SAMUEL MONTAGU & CO.  
Limited

NIPPON CREDIT INTERNATIONAL (HK) LTD.

NORDDEUTSCHE LANDESBANK  
Girozentrale

SOCIETE GENERALE

SUMITOMO TRUST INTERNATIONAL  
Limited

BANK FÜR GEMEINWIRTSCHAFT  
Aktiengesellschaft

BANK LEU INTERNATIONAL LTD

COMPAGNIE DE BANQUE ET D'INVESTISSEMENTS

CREDIT COMMERCIAL DE FRANCE

GREAT PACIFIC CAPITAL

GRINDLAY BRANDTS  
Limited

HENTSCH ET CIE

KYOWA BANK NEDERLAND N.V.

LTCB INTERNATIONAL  
Limited

MANUFACTURERS HANOVER  
Limited

STANDARD CHARTERED MERCHANT BANK

SWISS VOLKSBANK

April, 1986

All of these Securities have been sold. This announcement appears as a matter of record only.

## McDonald's Corporation

U.S. \$100,000,000 10% Series A Notes Due 1993  
and 100,000 Warrants to subscribe for  
U.S. \$100,000,000 10% Series B Notes Due 1993

MORGAN STANLEY INTERNATIONAL

DAIWA EUROPE LIMITED

MERRILL LYNCH CAPITAL MARKETS

PAINEWEBBER INTERNATIONAL

SALOMON BROTHERS INTERNATIONAL  
Limited

BANKAMERICA CAPITAL MARKETS GROUP

BANKERS TRUST INTERNATIONAL  
Limited

BARCLAYS MERCHANT BANK  
Limited

BAYERISCHE VEREINSBANK  
Aktiengesellschaft

CREDIT LYONNAIS

CREDIT SUISSE FIRST BOSTON  
Limited

DEUTSCHE BANK CAPITAL MARKETS  
Limited

DRESDNER BANK  
Aktiengesellschaft

FIRST CHICAGO  
Limited

GENOSSENSCHAFTLICHE ZENTRALBANK AG  
Vienna

IBJ INTERNATIONAL  
Limited

KLEINWORT, BENSON  
Limited

NOMURA INTERNATIONAL  
Limited

SOCIETE GENERALE

SUMITOMO TRUST INTERNATIONAL  
Limited

UNION BANK OF SWITZERLAND (SECURITIES)  
Limited

April, 1986

All of these Securities have been sold. This announcement appears as a matter of record only.

## The Procter & Gamble Company



U.S. \$150,000,000 9½% Series A Notes Due 1992  
and 150,000 Warrants to Subscribe for  
U.S. \$150,000,000 9½% Series B Notes Due 1992

MORGAN STANLEY INTERNATIONAL

GOLDMAN SACHS INTERNATIONAL CORP.

MORGAN GUARANTY LTD

SALOMON BROTHERS INTERNATIONAL  
Limited

BANQUE NATIONALE DE PARIS

BARCLAYS MERCHANT BANK  
Limited

BARING BROTHERS & CO.,  
Limited

BERLINER HANDELS- UND FRANKFURTER BANK

CITICORP INVESTMENT BANK  
Limited

COMMERZBANK  
Aktiengesellschaft

DAI-ICHI KANGYO INTERNATIONAL  
Limited

DAIWA EUROPE  
Limited

DEUTSCHE BANK CAPITAL MARKETS  
Limited

EBC AMRO BANK  
Limited

IBJ INTERNATIONAL  
Limited

KREDIETBANK INTERNATIONAL GROUP

SAMUEL MONTAGU & CO.  
Limited

THE NIKKO SECURITIES CO., (EUROPE) LTD.

NOMURA INTERNATIONAL  
Limited

ORION ROYAL BANK  
Limited

SMITH BARNEY, HARRIS UPHAM & CO.  
Incorporated

TORONTO DOMINION INTERNATIONAL  
Limited

UNION BANK OF SWITZERLAND (SECURITIES)  
Limited

YAMAICHI INTERNATIONAL (EUROPE)  
Limited

April, 1986







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# Mowlem

INTERNATIONAL CONSTRUCTION GROUP  
(Extracts from a statement by the Chairman, Mr Philip Beck)

- The Group pre-tax profits for the year of £13.1 million have increased by 24% over the previous year.
- The proposed final dividend of 10.0p per share making 14.0p per share for the year represents an increase of 17.4%.
- Buehler International Inc (formerly Mowlem Technology) had another successful year, with growth in turnover and profits both in the United States and from its United Kingdom subsidiaries. A 24% interest in Buehler was successfully floated in the United States in December 1985.
- The acquisition of Alfred Booth at a cost of £17 million was completed in January and we believe that our entry into private house building will prove to be of significant benefit to the Group.
- As anticipated, property development has again made an important contribution with profits of approximately £4.0 million.
- On Monday 21st April 1986 work started on the new London City Airport and we expect commercial flying operations to start there in the third quarter of 1987.

	1985	1984
Summary of Results	£m	£m
Turnover	414.0	380.0
Profit before tax	13.1	10.6
Profit after tax	7.7	6.8
Earnings per share	30.2p	26.7p
Dividends per share	14.0p	11.9p

If you would like to receive a copy of the Annual Report containing the Chairman's Statement in full, please write to The Secretary, Westgate House, Ealing Road, Brentford, Middlesex TW8 0QZ.

This advertisement is published by J. Henry Schroder Wagg & Co. Limited on behalf of Mowlem. The Directors of Mowlem are responsible for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The Directors of Mowlem accept responsibility accordingly.

## INTERNATIONAL COMPANIES

### Burns, Philp raises yeast interests with US deals

BY LACHLAN DRUMMOND IN SYDNEY

BURNS, PHILP, the Australian food retailing and trading group, has consolidated its position among the top five world yeast producers, with the AS178m (US\$181m) purchase of the North American yeast and vinegar operations of RJR Nabisco of the US.

The acquisition will add around AS140m to the Australian group's AS1.3bn of annual sales, some AS200m of which is drawn from its yeast and food additives business. The total world yeast market is estimated at around AS1bn with Anheuser-Busch and Universal Foods of the US, Gist-Broeders of the Netherlands and Le Safron of France heading the market.

In a related move Burns, Philp said it had also bought the remaining 50 per cent of the North Carolina-based Dixie Yeast Company taking its total

stake to almost AS200m. Dixie was Burns' Philp's first entry into the US and since its 1984 purchase it has moved to double the size of the North Carolina operations.

Burns' Philp first established a yeast plant offshore in 1975 when it set up in Malaysia, and has since expanded to Indonesia, Britain and Ireland and currently is building a plant in China. More than 75 per cent of Fleischmann's revenues are drawn from its yeast products. It has two yeast and nine vinegar plants in the US and two yeast plants in Canada. RJR Nabisco was formed by last year's merger of R J Reynolds and Nabisco Brands.

Mr Ron Brierley's Industrial Equity group has been allowed to maintain its 41.5 per cent stake in Australia Gas Light, the Sydney gas utility, but has

agreed to voting restrictions and extended government powers of intervention as the price for a compromise. The holding will also have to be transferred to TEL's 70 per cent-owned Australian Oil and Gas Offshoot, which will be limited to one board seat and only 5 per cent of the vote.

TEL grabbed its holding in AGL just before a state law limiting ownership to 5 per cent came into effect on January 1. This superseded a company by-law limiting ownership to 2 per cent. Under the agreement the New South Wales state Government will still gain voting rights over 5 per cent of AGI shares held by AGL. AGL will have no representation on the board of the separate utility subsidiary of the AGL holding company, which has significant property and oil investments.

### KLSE brokers lifeboat agreed

BY WONG SULONG IN KUALA LUMPUR

THE KUALA LUMPUR Stock Exchange (KLSE) has finally obtained members' approval for a 50m ringgit (US\$20m) financial lifeboat fund for stockbrokers unable to meet their forward share purchase obligations.

At the EGM held over the weekend, more than 81 per cent voted for the scheme, which requires a 75 per cent vote for its implementation.

Three major local banks, Malayan Banking, Bank Bumiputra, and United Malayan Banking Corporation, will provide the 50m ringgit.

To get round strong opposition from some of its members, the KLSE had to scale down the size and terms of the lifeboat. Originally, a 180m ringgit fund was thought necessary, but this has been progressively scaled down as brokers unwound many of the forward contracts among themselves.

The KLSE said that currently, its members have only 3.6m ringgit in unsettled forward contracts, but this amount is only for deals between Malaysian brokers, and does not include forward contracts with Singapore brokers, which are believed to be much higher.

About five of the 51 KLSE broker firms are known to have trouble with forward contracts, which came to light last November following the collapse of Fan-Electric Industries, the Singapore marine salvage, property and hotel group.

A major broker, Rana and Ramlal, has been suspended from trading, while two other firms have been placed under KLSE management.

Mr Nik Mohamed Din, the KLSE chairman, said the existence of the lifeboat fund would restore investors' confidence in the local stockbroking industry.

### Foreign banks to issue Euroyen bonds in Japan

BY YOKO SHIBATA IN TOKYO

JAPAN'S Ministry of Finance has finally decided to allow foreign commercial banks to issue Euroyen bonds from June 1, widening access by foreign banks with branches in Japan to yen funding.

Several foreign banks currently operating services from the ministry, including Barclays Bank of the UK, Union Bank of Switzerland and Bankers Trust and Citicorp of the US, are likely to float Euroyen bonds that day.

Because of the rigid separation in Japan between long-term and short-term banking,

only official long-term credit banks have been allowed to raise long-term debt capital. Japanese "city" commercial banks are funded by short-term capital such as call money, bill discount, and certificates of deposit, and are not allowed to issue long-term bonds.

Even though the three Japanese long-term credit banks still vehemently oppose the idea, the ministry has decided to let foreign banks break new ground, preventing another potential dispute with foreign countries over access to Japanese financial markets.

### San Miguel lifts earnings

SAN MIGUEL, the Philippines' largest food company, has reported turnover of 10.9bn pesos (S\$48m) and net profits of 445.8m pesos for 1985. Samuel Senoron reports from Manila.

Mr Andres Soriano, the chairman, said that in each case this represented a rise of about 6 per cent in spite of generally weak consumer demand and high operating costs last year.

Mr Soriano's group is buying

back control of San Miguel from Mr Eduardo Cojuangco, who had an 18 per cent interest in the company worth \$23m. This has been sold by the government on suspicion that it was part of the assets of former President Ferdinand Marcos.

Mr Soriano is paying \$165m by July for a 33 per cent stake in San Miguel which was held previously by a coconut industry fund that was also managed by Mr Cojuangco.

### Credit Suisse Finance (Panama) S.A.

113% Guaranteed Notes, Series A, due 1992 and 100 000 Warrants to subscribe US\$ 100 000 000 - 113% Guaranteed Notes, Series B, due 1992

NOTICE IS HEREBY GIVEN that the terms and conditions of the capital issues, that US\$ 200 000 000 principal amount of Series A Notes have been drawn for redemption at 101% of their principal amount.

The serial numbers of the 3 000 Series A Notes of US\$ 1 000 each, drawn for redemption and representing US\$ 3 000 000 principal amount, are as follows:

100 000	100 001	100 002	100 003	100 004	100 005	100 006	100 007	100 008	100 009
100 010	100 011	100 012	100 013	100 014	100 015	100 016	100 017	100 018	100 019
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100 030	100 031	100 032	100 033	100 034	100 035	100 036	100 037	100 038	100 039
100 040	100 041	100 042	100 043	100 044	100 045	100 046	100 047	100 048	100 049
100 050	100 051	100 052	100 053	100 054	100 055	100 056	100 057	100 058	100 059
100 060	100 061	100 062	100 063	100 064	100 065	100 066	100 067	100 068	100 069
100 070	100 071	100 072	100 073	100 074	100 075	100 076	100 077	100 078	100 079
100 080	100 081	100 082	100 083	100 084	100 085	100 086	100 087	100 088	100 089
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## UK COMPANY NEWS

## USM float puts £29m valuation on Monotype

BY RICHARD TOMKINS

Monotype, the printing equipment company to be floated on the USM, publishes the prospectus for the offer for sale. Some 7.5m shares are to be sold at 157p each, valuing the whole company at £28.7m.

The company has been in business since 1887 making typesetting equipment for the print industry. However, it flourished in the 1970s because of its ageing product range and lack of capital, and went through two recommendations before emerging in its present form in 1983.

Its main product is Lasercomp, the trade name for a series of advanced laser-based phototypesetting machines. These are used in the modern-day production of newspapers, magazines, and books.

Monotype is coming to the USM instead of the main market because its unqualified

accounts go back only three years. Pre-tax profits have grown from £1.3m in 1983 to £2.5m last year, on turnover up from £17.9m to £28.7m.

There is no profits forecast, but on an historic basis the p/e multiple is 11.5 on an actual tax charge of 18 per cent.

Monotype is unusual in that none of its directors are shareholders. As a result of the reconstructions, all the shares are owned by institutions, 15 of which will be realising all or part of their investments through the flotation.

The offer will raise £11.8m, of which £4.6m will be new money for the company. This will be used to cut borrowings, provide working capital for expansion (particularly in the US), and develop new products.

## ● Comment

Monotype's metamorphosis from an old tech company to a high tech one is a refreshing industrial success story but has not been without pain and disruption. With the reconstructions now well behind it, however, the group has seen three years of stability and profits growth, and the expanding market for advanced phototypesetting equipment—particularly overseas—suggests that the trend could continue. On the downside, the group looks heavily exposed to a single product range and therefore to the dangers of being outpaced technologically, but it believes it has the research strengths to keep it among the market leaders. This must be taken on trust, but Monotype is not demanding a high price for credibility: with at least £3.25m likely for the current year the prospective p/e ratio is well under 11, and a warm response from investors is expected to be highly encouraging. In the current year the group will benefit in particular from a full year of Solicitors Law and from improved performance by A. H. McIntosh (maker of domestic furniture) and ESA Furniture.

Trading so far this year is ahead of 1985, and order books throughout the group are healthy. Mr Kevin Maxwell has been appointed joint managing director in place of Mr D. H. Barnett, whose resignation has been accepted. Mr Maxwell joined the board as group finance director.

## Hollis slips and loses recovery momentum

THERE HAS been a hiccup to the recovery at Hollis, the timber importing and wood-working manufacturing group controlled by Mr Robert Maxwell's Pergamon Press, following a loss of £36,000 in the second half of 1985.

This means that after the first half progress when profit rose by £302,000, the pre-tax balance for the full year comes out at £770,000, against £383,000 in 1984. Dividends cannot be resumed, but the directors are confident that the current year's profit will more than suffice to allow payments on all classes of capital.

Turnover in 1985 advanced from £20.11m to £23.7m. But much higher cost of sales and operating expenses cut the trading profit to £1.94m (£1.77m), and then interest took £289,000 more to £1.17m.

Prospects are considered to be highly encouraging. In the current year the group will benefit in particular from a full year of Solicitors Law and from improved performance by A. H. McIntosh (maker of domestic furniture) and ESA Furniture.

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## Hawker Canada up in first quarter

Hawker Siddeley Canada, a subsidiary of Hawker Siddeley Group, reports its first quarter of 1986.

Sale improved to C\$99.1m (C\$87.1m) and earnings per share are shown up from 31 to 39 cents.

Since the beginning of the year Hawker Canada has been successful in securing new orders for new aircraft, while maintaining its production of engine parts, first introduced in 1985, is progressing, as expected, the directors state.

The production of aircraft jet engine parts, first introduced in 1985, is progressing, as expected, the directors state.

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## RECENT ISSUES

## EQUITIES

Issue price	Amount paid up	1986	1985		Stock	Closing price	+ or -	Div. Dist.	Times earned	Times Paid	Voted	Pct.
			High	Low								
1165	F.P.	516	202	172	McDavis (N.Y.) Sp...	202	+	U3.4	7.7	2.4	11	
1230	F.P.	351	140	140	McBee R. Corp.	149		U3.2	8.7	5.7	14	
1105	F.P.	35	97	97	German Steel, Warrens	100		U3.2	8.7	5.7	14	
120	F.P.	128	125	125	McGreen, Apt. Rpt. Sp...	125		U3.5	9.7	8.7	15	
120	F.P.	130	122	122	Spaco Holdings (Np)	120		U3.5	9.7	8.7	15	
124	F.P.	130	122	122	Jorge Nether 20	120		U3.5	9.7	8.7	15	
180	F.P.	157	157	157	Lee Intl Corp. ....	161		U3.5	9.7	8.7	15	
70	F.P.	145	85	85	Lo-Lodge Corp.	131		U3.5	9.7	8.7	15	
105	F.P.	112	112	112	Lyons Retail 20	116		U3.5	9.7	8.7	15	
45	F.P.	102	85	85	NMC Inc. Writs	80		U3.5	9.7	8.7	15	
10	F.P.	117	117	117	RiverView O GM Inc	84		U3.5	9.7	8.7	15	
10	F.P.	117	117	117	Ro. Cap.	114		U3.5	9.7	8.7	15	
11	F.P.	900	700	700	Rodino Co.	725	+	U3.5	9.7	8.7	15	
172	F.P.	74	73	73	Spash Prods. (Np)	77		U3.7	1.6	6.4	14	







## INTL. APPOINTMENTS

## Gerald Tsai moves towards chair at American Can

BY TERRY DODSWORTH IN NEW YORK

FOUR YEARS after joining American Can, Mr. Gerald Tsai, the 57-year-old former Wall Street wunderkind, seems assured of moving into the chairman's office when the present incumbent, Mr. William Woodside, retires next January. Mr. Tsai's leading position in the succession stakes was solidified last week with his appointment as chief executive, a role which Mr. Woodside is relinquishing, and which was once thought to be earmarked for Mr. Frank Connor, the 55-year-old president of the group.

Mr. Tsai has made no secret of his ambitions to become chairman of American Can, one of the leading US can manufacturers, which he joined four years ago, after a business life spent mainly wheeling and dealing on the stock exchange. A native of Shanghai, he became one of the most widely acclaimed money managers in

the 1980s, and despite a few difficult patches, he built up considerable wealth before selling his life insurance company, Associated Madison, to American Can for \$140m.

His brief since then has been to build up the financial services side of the business. The strategy of shifting the focus of American Can's activities, axing its paper and lumber business, while trimming back on its packaging, is mainly attributed to Mr. Woodside. But it was Mr. Tsai who was chiefly charged with putting flesh on the new approach.

Today, American Can generates more than half its earnings from financial services, mostly in the life insurance business, but with some interests in mutual funds and mortgage banking. The group has sold around \$900m of assets since 1981, sinking the proceeds — plus an additional

\$100m — mainly into financially-based businesses.

It has had some problems along the way, notably when it had to take a charge of almost \$29m on an investment in Ticon, a California mortgage insurance group which fell on hard times. But it has had some success as well, particularly the sale of 15 per cent of its American Capital Management and Research Mutual Fund subsidiary to the public for \$69m — a company that was acquired just three years ago for only \$58m.

All of this leaves the American Can title looking like something of a misnomer. But Mr. Tsai says that there is no question of moving out of the can-making business, or the group's retail activities. "Bill Woodside set the strategic plan five years ago," he says. "We shall continue to follow the same course."

## Manager of Elders in New Zealand

By Dai Hayward in Wellington

ELDER, the Australian-based agricultural giant, has appointed Mr. Sholto Matthews general manager of its New Zealand operation — Elders Pastoral New Zealand.

Mr. Matthews joined the company 20 months ago from the New Zealand pastoral company, Dalgety Crown. Since then he has been in charge of strategy and development and has guided the subsidiary into several new areas. It has expanded rapidly in that time.

Mr. Matthews, 46, was deputy general manager of Dalgety Crown when he moved to Elders.

## Counsel move by Asarco

ASARCO has elected Mr. Augustus B. Kinsolving vice president and general counsel, and Mr. Alexander J. Gillespie, Jr. vice chairman, legal and corporate affairs.

Mr. Gillespie, 62, is presently vice chairman and general counsel since 1983. He joined Asarco's Legal Department in 1975 and was appointed associate general counsel in 1977.

Mr. Gillespie has been vice chairman and general counsel since 1984, having joined Asarco in 1960.

## Chief at United Artists

UNITED ARTISTS, the Hollywood concern which became independent last year, following the take-over of MGM-UA by Turner Broadcasting, has appointed Mr. Lee Rich chairman and chief executive. He succeeds Mr. Jerry Weintraub, who took over the posts in November following the return of the company to Mr. Kirk Kerkorian.

Mr. Rich joins the company after resigning from Lorimar Telepictures Corporation, where he was a member of the office of the president and a director. UA has also appointed Mr. Anthony Thomopoulos as president and chief executive officer, newly created posts. Mr. Thomopoulos was previously vice president of the company presiding over the motion picture and television groups.

KIMBERLY-CLARK Corporation, the Dallas consumer and personal products company, has announced that its three vice chairmen have set their retirement dates as part of a plan for an orderly management succession.

## Champion Spark Plug head

CHAMPION SPARK PLUG, the Toledo, Ohio company which has its main interest in the production of sparking plugs, has announced that Mr. Robert J. Brode, Jr. is to be chief executive, succeeding Mr.

R. A. Stranahan, Jr., who remains chairman.

Mr. O. Lee Henry, Jr. is to be president and chief operating officer of the company, assuming the posts he has left at RTE Corporation.

## Research post at de Zoete in Tokyo

DE ZOETE AND BEVAN has appointed Mr. Michael F. J. Connors head of research in the Tokyo office. He moves from Jardine Fleming Securities, to succeed Mr. Simon K. Grove as chief representative.

Mr. Connors continues to act in a senior advisory role to the Barclays de Zoete Wedd Group. On the incorporation of Barclays de Zoete Wedd (BZW), the Tokyo representative office of de Zoete and Bevan and Barclays Merchant Bank will merge. Mr. Connors will become chief representative of BZW with particular responsibility for equities. Mr. Martin L. V. Weyer, the present representative of Barclays Merchant Bank, will assume responsibility for BZW's international corporate finance activities in Japan as deputy chief representative.

## PaineWebber capital post

MR. FRANCOIS RUSSO is to lead a technology group formed by PaineWebber Capital Markets, part of the PaineWebber Wall Street securities house.

The new unit is aimed at technological and systems support for the Capital Markets group.

Mr. Russo, who becomes a first vice-president at the Capital Markets group, has joined the concern from First Boston, where he was head of operations and administration in the bank's corporate finance department.

Emhart Bologna job

MR. FRANCESCO SAVOIA has been appointed chief executive of Emhart Corporation, a subsidiary of Emhart Corporation, the diversified hardware, chemicals and machinery concern.

Emhart is an electronics group producing energy-storing capacitors and the machinery to manufacture them.

Mr. Savoia, 48, takes responsibility for the international operations of Emhart in the UK, Germany and Italy, from a base in Bologna.

Hill and Knowlton

HILL AND KNOWLTON, the international public relations concern, has appointed Mr. Michael Taylor, 43, managing director of Europe, Middle East, and Africa operation. Mr. Taylor, becomes an executive vice president from July 1, and will be based in London.

Mr. Taylor was chairman of TWS public relations of South Africa, an associate of Hill and Knowlton.

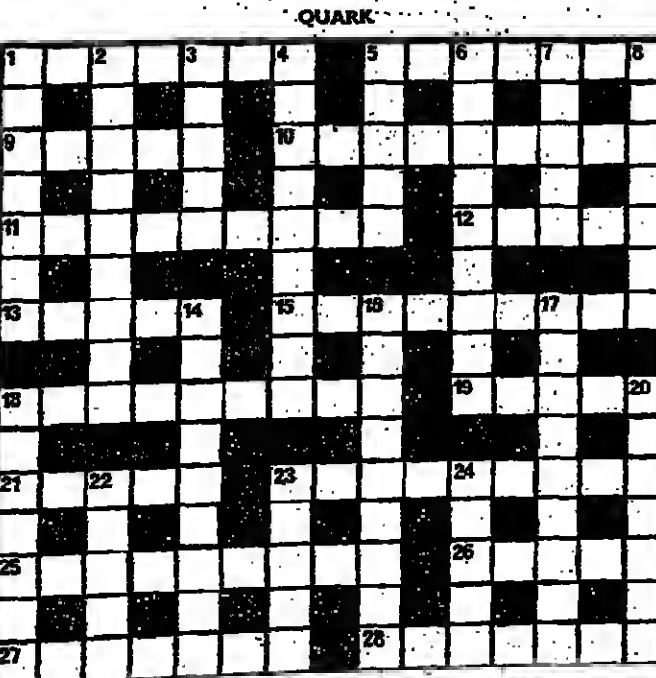
## FT UNIT TRUST INFORMATION SERVICE

## AUTHORISED UNIT TRUSTS

Unit Trust Name	Manager	Investment Objective	Assets	Units	NAV	Yield	Dividend	Notes
Abney Unit Trust	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (2)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (3)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (4)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (5)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (6)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (7)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (8)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (9)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (10)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (11)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (12)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (13)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (14)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (15)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (16)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (17)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (18)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (19)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (20)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (21)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (22)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (23)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (24)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (25)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (26)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (27)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (28)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (29)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (30)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (31)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (32)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (33)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (34)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (35)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (36)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (37)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (38)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (39)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (40)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (41)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (42)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (43)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (44)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (45)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (46)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (47)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (48)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (49)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (50)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (51)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (52)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (53)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (54)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (55)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (56)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (57)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (58)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (59)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (60)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (61)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (62)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (63)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (64)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (65)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (66)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (67)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (68)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (69)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (70)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (71)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (72)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (73)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (74)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (75)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (76)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (77)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (78)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (79)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (80)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (81)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (82)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (83)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (84)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (85)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (86)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (87)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (88)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (89)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (90)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (91)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (92)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (93)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (94)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (95)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (96)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (97)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (98)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (99)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	
Abney Unit Trust (100)	Abney Unit Trust Ltd	Equity	£100m	100m	1.00	5.0%	5.0%	

THE FINANCIAL TIMES  
IS PROPOSING TO PUBLISH A SURVEY OF  
**INDIA**  
ON MONDAY MAY 12 1986  
For further information, please contact:  
Hugh Sutton — Area Manager, Southern Asia  
Financial Times, Bracken House,  
10 Cannon Street, London EC4A 3DF  
Tel: 01-248 8000 Ext. 2338 Telex: 830533

## FT CROSSWORD PUZZLE No 6,014



- ACROSS**
- Supporter for the miners (3-4)
  - For implanting in pine, dig roughly (7)
  - Entire fat (5)
  - Man made them to fashion seat with craft (9)
  - Outer London district. A kind of layer (9)
  - Dog number 10 is a collector's item (5)
  - A group's disposition changes those (5)
  - Proximity of former cricketer's head (9)
  - Ball to select, in the main, in match, in up-to-date way (9)
  - Test style (5)
  - Test score? (5)
  - The stinger's benders — totally suitable? (4, 5)
  - A.B. with salt and ice, lost, in N. European waters (6, 3)
  - You require Nellie? She's hiding (5)
  - Powerful lady takes me back to the iron! (7)
  - It's transpired stage comeback includes Palladium's finale (7)
- DOWN**
- Always up front with the news (4, 3)
  - Traipse on joint for army conveyor (9)
  - Check round top of Strad. for this? (5)
  - The science exam is realistic (9)
  - Mad tourist — bit of nuisance for town (5)
  - It would be unsatisfactory if ten dice became shaken (9)
  - Some raft curiae to bring it on? (5)
  - E.g. USA — so could be in a certain state (9)
  - Fashion seeker not necessarily in one particular party! (9)
  - Treat with 8 substance (9)
  - Flower for example in e.g. what's presented in season? (6, 3)
  - A thousand in voice to vibrate (7)
  - Part of feast, endemic to part of London (4, 3)
  - Bubbly up champagne (5)
  - 22 Support grudge-hater (5)
  - Have it in for a grudge (5)
  - The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.



Noble Lawrie & Partners Ltd. PO Box 144, Croydon London SW9 6JF Croydon Dist. East. 17.9	01-485 2444 +4.1	Prudential Assurance Co Riverside Court, London EC4A 3DF Prudential Mutuals April 21 1972	01-405 9222
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هذه من الاصل



[illegible]







Stock	Price	Vol	Net	Chg
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[illegible]

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Estimated, prices and net incomes at 250. Estimated price/earnings ratios and annual reports and accounts are, where possible, given. P/E's are calculated on "net" distribution figures compiled on profit after taxation and unrelated items; bracketed figures indicate 10 or 20 per cent of "net" distribution. Covers are based on "maximum" figures gross dividend costs to profit after taxes and profits/losses but including estimated interest to be paid on bonds; prices are gross, adjusted to allow for value of declared distribution and rights. "Stack".

Highs and Lows marked thus have been adjusted to allow cash.

Revenue since increased or resumed.

Interest on deferred

not listed on Stock Exchange and company not

Free of registration as listed securities.  
 All in under Rule 535/11.  
 At time of suspension.  
 Accrued dividend after pending scrip and/or rights issue.  
 Dividend or Forecast.  
 Major bid or reorganisation in progress.  
 Not comparable.  
 One interim: reduced final and/or reduced earnings.  
 Accrued dividend, cover on earnings applied by listed.  
 No allows for conversion of shares not now ranking.  
 Nothing only for resuscitated dividend.

Belgian Francs Fr. French Francs.  $\frac{1}{2}$  Yield based on Bill Date, crop unchanged until maturity of 5

[illegible]

litig. pending wr/g and/or rights issue. N Dividend

estimates for 1984. L Estimated annualized dividend latest annual earnings. M Dividend and yield official estimates for 1985-86. N Dividend and yield official estimates for 1985. P Figures based on estimates for 1983. Q Gross. R Forecast annual earnings based on prospectus or other official estimates. S Dividend total to date. T Dividend distribution. U Dividend distribution. V Dividend distribution. W Dividend distribution. X Dividend distribution. Y Dividend distribution. Z Dividend distribution.

## REGIONAL & IRISH STUDIES

Low 25p .....	123	.....	Fin. 13% 97/02
& Rose 11 .....	£13	.....	Arrests
Pkg. 3p .....	46	.....	CPI Higgs
Joint 25p .....	780	.....	Carroll facts
Sum. 11 .....	92	+2	Deblin Cars
			H&W & H.1
			Hendon Higgs.
			Irish Ropes

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**"Recent Issues" and "Rights"**  
**(International Edition Page 1)**







## WORLD STOCK MARKETS

Handwritten note: *Handwritten note in Arabic script.*

## AUSTRIA

May 5	Price	+ or -
Creditanstalt pp.	2,570	+80
Commerzbank	2,500	+50
Österreichische	1,500	+50
Österreichische	1,500	+50
Österreichische	1,500	+50
Österreichische	1,500	+50
Österreichische	1,500	+50
Österreichische	1,500	+50
Österreichische	1,500	+50
Österreichische	1,500	+50

## BELGIUM/LUXEMBOURG

May 5	Price	+ or -
BELUX	3,100	-10
Belg. Gen. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10
Belg. Int. A. Lux.	15,500	-10

## DENMARK

May 5	Price	+ or -
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10
Andelsbanken	570	-10

## FRANCE

May 5	Price	+ or -
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5
Emprunt 4 1/2 1975	985	-5

NOTES: Prices on this page are as quoted by the individual exchanges and are not intended to be a guide to the market. Prices in French Francs.

## GERMANY

May 5	Price	+ or -
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5
AGF	355.5	-0.5

## NORWAY

May 5	Price	+ or -
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6
Bergens Bank	180	-6

## SPAIN

May 5	Price	+ or -
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15
BBVA	970	-15

## SWEDEN

May 5	Price	+ or -
AGA	180	-6
AGA	180	-6
AGA	180	-6
AGA	180	-6
AGA	180	-6
AGA	180	-6
AGA	180	-6
AGA	180	-6
AGA	180	-6
AGA	180	-6

## NETHERLANDS

May 5	Price	+ or -
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8
ABN Holding	395	-1.8

## AUSTRALIA (continued)

May 5	Price	+ or -
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05
Gen. Prop. Trust	2.7	+0.05

## HONG KONG

May 5	Price	+ or -
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1
Bank East Asia	19.2	-0.1

## JAPAN

May 5	Price	+ or -
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20
Ajinomoto	1,800	+20

## AUSTRALIA

May 5	Price	+ or -
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05
AGI Int'l	3.69	+0.05

## CANADA

## TORONTO

Prices at 2:30pm May 5

Stock	High	Low	Close	Change
3121 Centre Tr	510	509	509	-1
3120 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1
1000 Chubb & P	510	509	509	-1

## NEW YORK

DOW JONES

May 5 May 4 Apr. 30 Apr. 29 Apr. 28 1985

Industrials 1,774.68 1,777.76 1,793.36 1,825.89 1,843.76 1,855.38 1,872.50 1,885.50 1,898.50

Transport 1,774.68 1,777.76 1,793.36 1,825.89 1,843.76 1,855.38 1,872.50 1,885.50 1,898.50

Utilities 1,774.68 1,777.76 1,793.36 1,825.89 1,843.76 1,855.38 1,872.50 1,885.50 1,898.50

Day's High 1,774.68 1,777.76 1,793.36 1,825.89 1,843.76 1,855.38 1,872.50 1,885.50 1,898.50

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Low 1,774



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**Prices at 3pm, May 5**[illegible]

**Continued on Page 37**







# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Refunding plan fuels optimism

ENCOURAGED by a confident federal bond market, stock prices staged a cautious rally yesterday from the weakness of the past four trading sessions, writes Terry Byland in New York.

Investment activity was subdued by the commencement of the Group of Seven economic summit in Japan and by closure for the day of the London and Tokyo financial markets.

But New York felt more optimistic towards this week's record \$27bn refunding programme from the US Treasury, and long-dated federal bonds gained three quarters of a point. However, weak federal economic data suggested that interest rates may fall further in the month ahead.

The stock market was led higher by IBM and the other technology stocks. Despite an easier trend in crude oil futures in New York, oils improved, but turnover was light.

By 2pm, the Dow Jones industrial average was 7.31 up at 1,761.98.

The rash of vehicle price increases brought gains in the Detroit motor stocks. General Motors at \$79½ added ½%, still responding to its decision to increase car prices. Chrysler, planning to lift prices for its light trucks and popular minivans, gained \$1 to \$38½ while Ford, which is following suit, jumped \$1½ to \$78½.

Worries surrounding US public attitudes towards nuclear-powered utilities in the wake of the accident to the Soviet plant continued to subside utility stocks. Long Island Lighting (Lico) eased ¼% to \$11½. However, among the other utilities with significant nuclear involvement, Atlantic City Electric rallied ¼% to \$33¾.

The Dow transportation average responded to sharp gains in rival railroad stocks as a strike shut down about a third of the Atchison, Topeka & Santa Fe network.

Burlington Northern added \$1¼ to \$67½, and others to firm included Union Pacific, ½% higher at \$51, and CSX, ½% up at \$33¾. However, Santa Fe stock edged up ¼% to \$35½, hoping that its new-style freight cars, intended for both rail and road haulage, will overcome union resistance.

Wall Street took a favourable view of the House approval of a fiscal 1987 federal budget incorporating new taxes. Defence stocks moved higher, with Boeing

\$1 up at \$56½, Lockheed up ¼% at \$55½ and United Technologies ¼% firmer at \$50¼.

Saatchi edged up ¼% to \$38 in the over-the-counter market, as it negotiated to buy Ted Bates Worldwide, a move that would make Saatchi the world's largest advertising agency.

Banking stocks improved, hoping that further falls in short-term rates will help earnings statements. Once again, J.P. Morgan stood out with a gain of \$1¼ at \$81½.

Although federal funds remained low at 6¼% per cent, the Fed made a further \$2.5bn in customer repurchase arrangements, to help smooth the path of the Treasury auctions which open today with the sale of \$9bn three-year notes. Bond prices remained firm, but off the top at mid-session, while Treasury-bill rates eased by a couple of basis points.

● Toronto fell to the day's lows by mid-session, and Montreal followed suit with only oils and banks moving ahead.

### SOUTH AFRICA

FIRMER gold issues pulled Johannesburg higher as the bullion price held steady at higher overnight levels.

Vaal Reef gained R2 to R212 and Driefontein added 75 cents to R53.

Industrials were boosted by news that South African banks will cut the prime lending rates effective from next Monday. Barlow Rand rose 5 cents to R15.45.

### TOKYO INVESTMENT

## Looking to the summit for a guide

MANY INSTITUTIONAL investors in Tokyo are closely following discussions on international monetary matters at the Tokyo summit meeting of leading industrial nations which started on May 4, writes Shigeo Nishiwaki of Jiji Press.

In the absence of leaders, the stock market has entered a corrective phase as a consequence of the yen's surge against the US dollar and following the boom led by domestic demand-oriented shares from early this year to March. Investors hope the outcome of the summit will furnish a practical guide to the market outlook for May and beyond.

The rush of buy orders for domestic demand stocks from cash-rich institutions, corporations, individuals and foreign

investors as well sent the Nikkei average soaring to an all-time high of 15,859 at the end of March, up by a sharp 2,722 points from earlier this year.

Blue chips and many other shares lost popularity after the Group of Five agreement to push the dollar down and with the intensification of trade friction. Subsequently, domestic demand-oriented issues such as real estates, constructions and electric powers came to dominate the market.

In April, however, the market lost vigour with both turnover and share prices depressed as the outlook was tarnished by the accelerated appreciation of the yen against the dollar.

Mr Peter Tasker, research section manager of the Japanese equity department of Kleinwort Benson International, said investors were at a loss to fund stocks in which to put their money.

But investors remain bullish about the market outlook, generally ruling out the possibility of share prices treading a downward path.

Mr Kenichi Taro, general manager of the Stock Investment Department of Nippon Life Insurance, said the situation was much changed from a decade ago, when cash-poor individual investors

dominated the stock market and a slump reliably followed a bull market. Today, there was widespread recognition that share prices would not go down, although no-one could be assured they would rise in a market dominated by cash-rich institutional investors.

The question is which shares will lead the next leg of the bull market. Blue chips are a possible candidate if the dollar weakens to between ¥180 and ¥190 as a result of a monetary agreement reached at the summit, suggested Mr Yasuharu Yabuta, general manager of the Investment Advisory Division of the Mitsubishi Trust and Banking Corporation.

Mr Yabuta said he favoured domestic demand shares. Avoiding the hidden asset issues that had boomed through March, he was interested in shares related to improvements in traffic and information networks and living environments, such as Daiwa House, Ebura and Kurita Water Industries. He was also attracted to companies benefiting from cost reductions because of cheaper oil, such as Mitsubishi Petrochemical, Mitsui Petrochemical and Dainippon Ink and Chemicals.

Mr Taro said domestic demand-related issues such as Mitsubishi Estate and Tokyo Electric Power had become so expensive that he was offloading them along with blue chips. Domestic demand issues would remain favourites on ill-sour expectations, but prices would peak after plans were set for the issue of construction bonds to cushion the deflationary impact of the yen's appreciation on the economy, he added. In his view, the outcome of the summit would not mean a turning point for the stock market.

Both the Tokyo and London stock exchanges were closed yesterday for national holidays.

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### EUROPE

## Uncertainty results in thin trading

UNCERTAINTY and hesitation ahead of the Tokyo summit outcome and the outlook for interest rates and the dollar persisted in European bourses yesterday. Firm trading, partly due to the absence of British investors, left the market mixed to lower.

In Frankfurt the Commerzbank share index fell 29.4 to 2,109.0, and the heaviest losses came from the chemical, car, machinery and banking sectors.

On its first day of trading, industrial group Feldmühle ended at DM 334 against an issue price of DM 285. Electric AG was another of the few shares to end higher, adding DM 4 to DM 350.50 on expectations of strong results.

Bonds fell on profit-taking, with long-dated falling around 150 basis points. The Bundesbank bought a large DM 181.8m worth of paper after buying DM 103.8m on Friday.

Amsterdam, Oslo, Stockholm and Zurich were all quiet in lacklustre trading with profit-taking biting away at recent sharp gains.

Brussels firmed slightly ahead of today's one-day public service strike. Chemicals lost out while financial issues showed gains.

Despite quiet trading, Paris continued to firm ahead of Thursday's Ascension Day holiday. Construction group Scree rose 6.7 per cent to FFfr 67 while Avions Dassault put on 5.6 per cent to FFfr 1,840.

Demand for banks, insurance issues and financials led Milan higher while industrials were also stronger. Fiat gained LA19 to L12,999.

The advance in Madrid was led by communications group Telefonica, which firmed Pta 11 to Pta 217.

AS MOST of the market's funds remained locked into the Cathay Pacific public share offer, trading was quiet in Hong Kong with prices ending mixed.

The Hang Seng index shed 0.70 to 1,842.44, and turnover was down substantially from Friday.

Interest in Hongkong Land and Hongkong Wharf boosted both issues 10 cents to HK\$6.50 and HK\$7.35, respectively.

Moseley, Hallgarten, Estabrook & Weeden Inc.  
has changed its name to

**MOSELEY SECURITIES CORPORATION**  
a subsidiary of  
The Moseley Holding Corporation

May 1, 1986

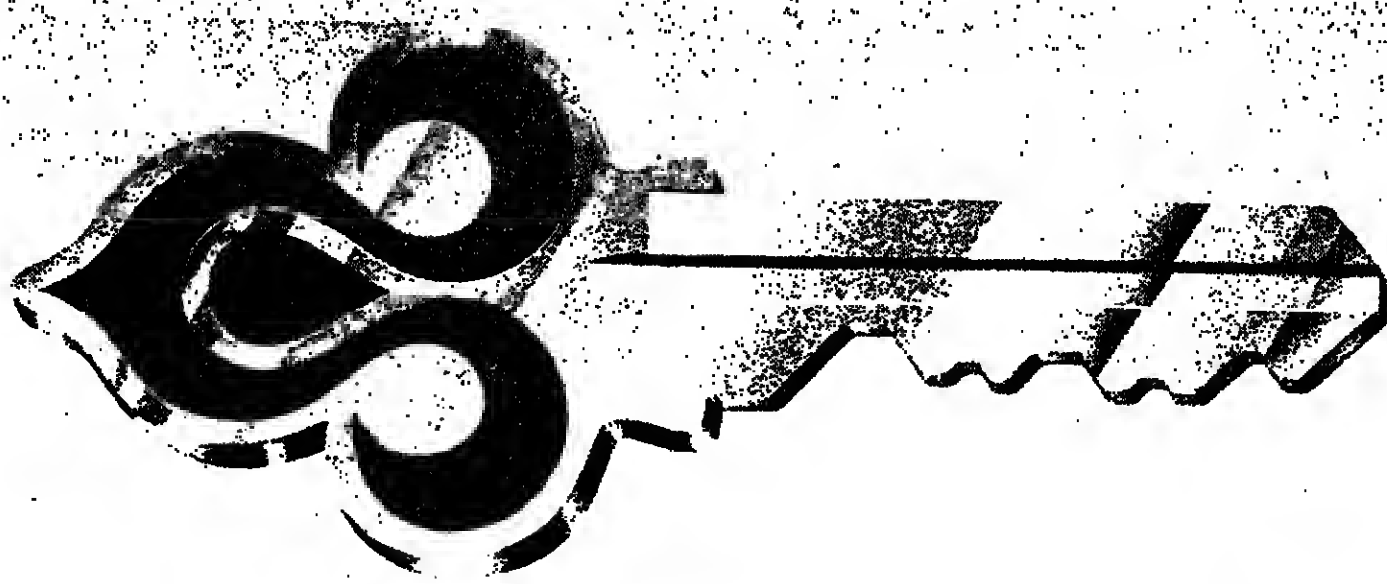
### WORLD ECONOMIC OUTLOOK

April 1986

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Publications Unit  
International Monetary Fund  
Washington, D.C. 20431  
U.S.A.

**US DOLLAR**  
**THE WORLD VALUE**  
IN THE FT EVERY FRIDAY



## THE GATEWAY TO ASIA IS BANGKOK AND THE KEY TO BANGKOK IS THAI

Bangkok's geographical position makes it the most centrally located city in all of Asia.

So it stands to reason that no matter where it is you want to go in Asia, Bangkok makes the perfect jumping-off point.

Bangkok is also the home base for Thai International. So it's not surprising that we should have more flights in and out of there than any other airline.

For example, there are five flights daily between Bangkok and Hong Kong.

Four flights daily between Bangkok and Singapore. Two flights daily between Bangkok and Taipei.

And there are forty flights a week between Bangkok and Japan.

357 flights a week in all, to twenty-three cities in seventeen countries, throughout Asia.

### THAI'S ASIAN DESTINATIONS

BANGKOK	COLOMBO
CHIANG MAI	TOKYO
PHUKET	OSAKA
HAT YAI	SEOUL
KUALA LUMPUR	BEIJING
PENANG	RANGOON
SINGAPORE	DHAKA
JAKARTA	KARACHI
HONG KONG	KATHMANDU
TAIPEI	CALCUTTA
MANILA	DELHI
BANDAR SERI BEGAWAN	

And with our ever-expanding fleet of 747Bs on international routes to Asia, and our wide-bodied A300s flying on the shorter regional routes, reaching your destination has never been more convenient or more comfortable.

So, if you're travelling to Asia, fly with us and you'll go straight through the front gate.

